TA Area	Objective	Country	Outcome Targeted	Activity	May 2022 - April 2023 (in person-days)			Number of Missions/ Activities	Updated Inputs at Oct 31, 2022 (in person-days)			Number of Missions/ Activities	Updated Inputs at Apr 30, 2023 (in person-days)			Number of Missions/ Activities	% delivered	Delivery Status	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total							
Financial Sector Supervision	Develop/strengthen cybersecurity regulations and prudential norms	Samoa	Sound policies & processes to identify, measure, monitor and control cyber risks.	Cyber security -On-site examination	1	14	15	1	-	9	9	1	-	12	12	1	100%	Mar 6 - 10, 2023 (in-country)	Cyber Risk on-site examination framework implemented	FY22 - On-site examinations to include regional participants	Mar 20 - 29, 2023 (in-country)	Kumar/-STX/ HQ
Government Finance Statistics	Strengthen compilation and dissemination of fiscal statistics	Samoa	Higher frequency data has been compiled and disseminated internally and/or to the public.	Expand coverage to public nonfinancial corporations and for public sector debt statistics (PSDS). COFOG and GG Stocks	12	-	12	1	12	16	28	1	12	16	28	1	100%	Nov 28 - Dec 9, 2022 (in-country)	•Compile and disseminate annual GG for FY2021. •Compile and disseminate general government debt data in the World Bank quarterly public sector debt statistics template for publication. •Compile and disseminate public sector debt data quarterly with the World Bank. •Compile and submit balance sheet stocks for the GG and the PS (FY2015-20) •Compile a time series of public corporations GFS and PSDS.	Encourage PSDS compilation and dissemination to the World Bank Quarterly Public Sector Debt Database (QPSD).	Nov 28 - Dec 9, 2022 (in-country)	Moskalenko/ De La Beer
			Source data are adequate for the compilation of these macroeconomic statistics.	Source data provide sufficient detail to allow consolidation of GFS for the various levels of the general government (or public) sector.															•Statistical discrepancies and other potential indicators of problems in statistical outputs (in particular to the financial balance sheet) are investigated. •Refine the process and resolve statistical discrepancies derived from using source data.	Discrepancies in the balance sheet should be reconciled and resolved.		
Macroeconomic Programming and Analysis	Stronger analytical skills and better macroeconomic forecasting and policy analysis	Samoa	Sound medium-term macroeconomic framework (inclusive of GDP and inflation, commodity prices, the external and monetary sectors, and fiscal aggregates).	Support for Macro-Fiscal Model	-	19	19	1	-	16	16	1	-	-	-	-	0%	Shift to FY24	Enhanced understanding of the medium term macro-fiscal outlook		Nov 7 - 25, 2022 (remote)	Rahman
Macroeconomic Frameworks	Develop capacity in macroeconomic forecasting and policy analysis to support policy decision making and communications	Samoa	Authorities have a baseline understanding of their existing forecasting and analytical capabilities and opportunities for improvement	Forecasting and Policy Analysis System (FPAS)/ Nowcasting	-	-	-	-	-	-	-	-	12	-	12	1	100%	Mar 6 - 17, 2023 (in-country)		ICD led project		ICD - Cashin/ Nield
Public Financial Management	Improved budget execution and control	Samoa	Budget execution monitoring and controls are strengthened	Implementing Risk Based Audit	-	16	16	1	-	12	12	1	-	12	12	1	100%	Jun 13 - Jul 29, 2022 (remote)		postponed from FY22	Jun 13 - 24, 2022 (in-country)	Morrison
	Improved asset and liability management		More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Progressing recent cash management reforms	-	15	15	1	-	12	12	1	-	12	12	1	100%	Sep 12 - 21, 2022 (in-country)	Quarterly warrants implemented Report produced on consolidation of bank accounts	postponed from FY23	Sep 12 - 23, 2022 (in-country)	Silins
	Strengthened identification, monitoring, and management of fiscal risks		Analysis, disclosure and fiscal oversight of public corporation risks are strengthened	Improving general fiscal risk analysis	-	-	-	-	-	-	-	-	-	16	16	1	100%	Mar 27 - Apr 7, 2023 (in-country)				Barry
Revenue Administration	Strengthened revenue administration management and governance arrangements	Samoa	Organizational arrangements enable more effective delivery of strategy and reforms	New Organization Structure	-	15	15	1	-	16	16	1	-	16	16	1	100%	Aug 1 - 18, 2022 (in-country)	New organizational design approved	Delayed because of Samoa no-mission period	May 16 - Jun 3, 2022 (remote)	Tamm/ Vivian
			Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized	Renewal of Corporate Strategic Plan	-	32	32	1	12	-	12	1	-	-	-	-	0%	Shifted to FY24	New strategic plan approved for implementation	New government, different priority areas and impact of COVID require refresh of strategic plan	Aug 24 - Sep 9, 2022 (in-country)	Topping/ Shrosbree/ Williams
			Corporate priorities are better managed through effective risk management	Renewing of industry partnership for high risk industries	-	12	12	1	-	-	-	-	-	-	-	-	0%	Cancelled	Enhanced and updated industry partnership strategy implemented	Reassess in light of COVID	Sep 9 - 23, 2022 (in-country)	Shrosbree
			Corporate priorities are better managed through effective risk management	Compliance Risk Management and Data Analysis	-	15	15	1	-	19	19	1	-	-	-	-	0%	Shifted to FY24	Systems and processes provide useable intelligence	Impact of COVID will impact priority areas	Aug 29 - Sep 23, 2022 (remote)	Hamilton
			Support functions enable more effective delivery of strategy and reforms	Improve data analysis	-	24	24	1	-	-	-	-	-	-	-	-	0%	Merged with CRM	Data analysis meeting TADAT POA standard rating B by end of December 2022	RMU systems and processes provide useable intelligence	Jun 27 - Jul 8, 2022 (remote)	Hamilton/ STX
			Authorities have a baseline understanding of the current state of the government's revenue administration, management, and governance arrangements and core revenue administration operations	Review of reform progress	7	-	7	1	-	-	-	-	5	-	5	1	100%	Apr 19 - 23, 2023 (in-country)	Agreement with the authorities on recommendations to facilitate modern tax administration and what anticipated CD requirements will be.	Following 2 years of remote CD, need to review implementation and progress in achieving outcomes.	Jan 30 - Feb 6, 2023 (in-country)	Williams
	Strengthened core tax administration functions		A larger proportion of taxpayers meet their filing obligations as required by law / A larger proportion of taxpayers meet their payment obligations as required by law	Debt and Returns Management	-	32	32	2	-	15	15	1	-	10	10	1	100%	Jul 25 - Aug 26, 2022 (remote)	Filing and payment timeliness improves	TA assistance requested by the authorities to improve current returns and payment compliance levels.	Jun 13 - 24, 2022 (in-country)/ Oct 17 - Nov 1, 2022 (in-country)	Udy
			A larger proportion of taxpayers meet their filing obligations as required by law / A larger proportion of taxpayers meet their payment obligations as required by law	Debt and returns management #2	-	-	-	-	-	20	20	1	-	-	-	-	0%	Shifted to FY24	Debt collection performance has improved with the use of more powers	An ongoing journey to improve the quality of the debt book		STX
			Taxpayer services initiatives to support voluntary compliance are strengthened	Implementation of Taxpayer Services Strategy	-	32	32	1	-	-	-	-	-	-	-	-	0%	FY24	Increase in voluntary compliance and decrease in number of taxpayer complaints	Assistance with improving taxpayer services requested by authorities	Mar 6 - 17, 2023 (in-country)	Lendon/ O'Keefe
			Audit and other verification programs more effectively ensure accuracy of reporting	Strengthen Audit and TIMS	-	12	12	1	-	-	-	-	-	-	-	-	0%	FY24	Quality of audits improved	The authorities have requested TA to assist in building audit function and capability.	Sep 19 - 30, 2022 (remote)	Bell
			Strengthen core tax functions	Current State Assessment of Core Tax Functions	-	-	-	-	14	15	29	1	14	15	29	1	100%	Aug 1 - 22, 2022 (LTX - in-country)/ (STX - remote)	Priority areas for improvement agreed and inform delivery and CD	Significant weaknesses in core tax functions		Eysselein/ Shrosbree
			Strengthen core tax functions	Outsourcing Debt Collection	-	48	48	1	-	30	30	1	-	28	28	1	100%	Jun 15 - Jul 8, 2022 (remote)	Informed advice is provided to key stakeholders	Assistance with improving taxpayer services requested by authorities	Jun 15 - Jul 8, 2022 (remote)	Field/ Udy
	Legal		Tax and/or customs laws are updated, simplified, and better aligned with modern standards and international protocols	BEPS Implementation	-	12	12	1	-	-	-	-	-	-	-	-	0%	Cancelled	BEPS implemented by end of February 2023, subject to confirmation from authorities	To be confirmed	Aug 8 - 19, 2022 (remote)	Burns
				TOTAL	20	298	318	17														
				Updated Mid-FY23 Workplan:					38	180	218	12										

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					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total							
				Delivered by Oct 31:					14	100	114	6										
				Percentage of Revised Plan:					37%	56%	52%	50%										
				Final Outturn at April 30, 2023:									43	137	180	11						
				Percentage of Mid-Year Revised Plan:									113%	76%	83%	92%						
				Percentage of Original Plan:									215%	46%	57%	65%						
Debt Management	Develop/ strengthen processes for accurate debt recording, reporting, and monitoring	Samoa	Improved staff capacity for debt recording, reporting, and monitoring	Strengthening debt reporting capacity	-	-	-	-	5	-	5	1	-	-	-	-	0%	Cancelled				Ferguson