					D	anned Inp	auts		Unda	ited Inputs at N	lov 1	_		-			
						anneu mp				-days - changes							
									PFTAC				% of updated				
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total		advisors	STexperts	Total		plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
Financial Sector Supervision	 Develop and strengthen banking regulations in line with international standards 	Cook Islands	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial fisks on a timely basis and assess their capital adequacy in relation to their risk profile 1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.	RBS Fanework enhancement program. First follow-up mission. Develop a comprehensive suite of prudential statements.	7	16	23	1	7	16	23	1	100%	June 2017	Applicable guidelines and regulations are drafted by April 2018 Applicable guidelines and regulations are finalized and formally issued. April 2019 Applicable guidelines and regulations are drafted by April 2018 Applicable guidelines and regulations are finalized and formally issued. April 2019	BS sentancement program was initiated in PO217. The program will provide technical assistance in key components of RBS framework - regulations; risk identification and assessment; risk rating; and supervisory action planning.	Stefanou/Expert
		Fiji	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Assistance with finalizing draft Credit Union legislation and by-laws		12	12	1		7	7	1	0%	April 2018	() Credit Union legislation and by-laws finalized and issued. April 2019	Continuation of work on developing credit union supervision undertaken by PFTAC with the RBF.	Expert
		FSM	 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timelybasis and assess their capital adequacy in relation to their risk profile Supervisors and regulations require banks to have robust overnance policies and processes 	Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards - Postponed until FY19	5	12	17	1	-	-			0%	Postponed until FY19 May 2018	i) Applicable guidelines and regulations are drafted. April 2018 j) Applicable guidelines and regulations are drafted. April 2018	Workshop to review and estabilish revision plan for banking legislation and poundential standards, held in July 2017. Follow up with bilateral missions to each country to follow- up on and progress reform. First follow-up.	Stefanou/Expert
			covering among others effective board and senior management oversight and sound control environment.														
		Kiribati	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Assistance with developing credit union supervision		16	16	1		16	16	1	0%	November 2017	1) Credit union supervision training delivered to supervisors II) Supervision development and TA plan established	Continuation of work on developing credit union supervision undertaken by PFTAC.	Expert
		Palau	 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their nik profile Supervisors and regulations require banks to have robust governance policies and processes covering among pothers effective board and 	Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	5	12	17	1	S	12	: 17	1	0%	March 2018	 Applicable guidelines and regulations are drafted. April 2018 Applicable guidelines and regulations are drafted. April 2018 	Workshop to review and establish revision plan for thanking legislation and providential is shardnark, he will be a share to be registration and provide the statisticant to each country to follow- up on and progress reform. First follow-up.	Stefanou/LEG / Expert
		RMI	senior management oversight and sound control environment. 1.1 Supervisors and regulations require banks to apply sound policies and processes to identify,	Follow-up mission from the Regional Workshop on Banking Legislation and	5	12	17	1	-	12	11	1	0%	March 2018	i) Applicable guidelines and regulations are drafted. April 2018	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017.	Stefanou/LEG/ Expert
			measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Prudential Standards												registration and with histerial missions to each country to follow- pollow up with histerial missions to each country to follow- up on and progress reform. First follow-up.	expert
	Regional	1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.												 Applicable guidelines and regulations are drafted. April 2018 			
		1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Workshop on Banking Legislation and Prudential Standards - sub-regional for Northern Pacific members (FSM, Palau, RMI, Kiribati)	5	12	17	-	S	12	17	1	100%	July 2017	1) Applicable guidelines and regulations are drafted. April 2018	Workshop to review and establish revision plan for banking legislation and prudential standards. Workshop will be followed up with bilateral missions to each country to follow-up on and progress reform.	Stefanou/LEG / Expert	
			1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.												 Applicable guidelines and regulations are drafted. April 2018 		
		Regional	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Workshop on Insurance Legislation and Prudential Standards - sub-regional for Southern Pacific members	5	12	17	1	5	9	14	1	0%	April 2018	i) Applicable guidelines and regulations are drafted. April 2019	Workshop to review and establish revision plan for insurance legislation and prudential standards. Workshop will be followed up with bilateral missions to each country to follow-up on and progress reform.	Stefanou/MCM/ Expert
			1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.												i) Applicable guidelines and regulations are drafted. April 2019		

Annex: FY18 PFTAC Workplans (Mid-Year Update) by Program

			r Supervision (FSS) - MID-YEAR UPDA		-					÷							
					Pla	annedIn	puts			ited Inputs at N							
					(in	person-	days)	_	(persor PFTAC	-days - changes	in red)						
									resident				% of updated plan delivered	Delivery			
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	advisors	STexperts	Total		at end-Oct	Status	Milestones	Comments	Experts
nancial Sector	2. To implement a risk-based	Cook Islands	2.4 Strengthened institutional structure and	RBS framework enhancement program.	7	16	23	1	10	16	26	1	0%	Feb 2018	i) Risk rating model, including impact index, is developed and implemented.	Assisting with documenting on-site examination	Stefanou/Expert
pervision	supervision (RBS) system and upgrade other supervisory processes		operational and procedures for RBS implementation	Second follow-up mission. Develop more in-depth and risk-based on-site											October 2018 ii) Risk-based supervisory action planning process developed and implemented	framework, on-the-job training and technical training in assessment of key bank risk areas.	
	other supervisory processes		implementation	examination assessment.											 Risk-based supervisory action planning process developed and implemented October 2018 	. assessment of key bank risk areas.	
		FSM	2.6 Supervisors have sufficient capacity to	Provide training to supervisors on	-	12	12	1	-	-		-	0%	Postponed	1. A training program is designed and delivered to supervisors	Training is the assessment of credit risk, operational risk,	Expert
			effectively implement risk-based supervision and other supervisory processes.	supervision and assessment of banking key risk areas - Postponed until FY19										until FY19 May 2018		liquidity risk, market risk and investment risk. Training mission to be followed up in 2019 with on-site examination	-
			and other supervisory processes.	key hakureus i estponeu until 115										1109 2010		on-the-job training.	
		RMI	2.4 Strengthened institutional structure and	Provide guidance and training for on-	-	19	19	1	-	19	19	1	1 100%	July 2017	i) Use of CAMELS assessment framework embedded in organization. April 2018	Follow-up TA mission to the on-site examination mission	Expert
			operational and procedures for RBS implementation	site examination, using an actual on- site examination as a working case.												undertaken in February 2017	
		PNG	2.4 Strengthened institutional structure and	RBS framework enhancement program.	7	16	23	1	7	16	23	1	100%	June 2017	i) RBS Framework Enhancement Strategy and TA Plan developed and initiated.	Initial mission to determine current RBS implementation	Stefanou/Exper
			operational and procedures for RBS	Diagnostic to assess effectiveness and											April 2018	status and identify priority TA	
			implementation	efficiency of RBS framework and develop													
			2.4 Strengthened institutional structure and	TAstrategy and plan RBS framework enhancement program.	7	16	23	1	10	16	26	1	L 0%	November	i) Risk rating model, including impact index, is developed and implemented.	Continuation of RBS framework enhancement program.	Stefanou/Exper
			operational and procedures for RBS	First follow-up mission from diagnostic.										2017	October 2018 ii) Risk-	Risk rating and supervisory action planning.	
			implementation	Focus to be on a key RBS component:											based supervisory action planning process developed and implemented.		
				Risk Rating and Supervisory Action											October 2018 iii Supervisory attention framework developed and implemented. April 2019)	
			2.4 Strengthened institutional structure and	RBS framework enhancement program.							5	1	0%	February	i) Risk-based supervisory action planning process developed and implemented. April 2019	Mission from HQ-LTX managing as part of PFTAC / Bank PNC	G Stefanou/ MCM
			operational and procedures for RBS	Second follow-up mission from										2018	October 2018	supervision framework enhancement program	Expert
			implementation	diagnostic. MCMFR1ed. LTX manage.											ii) Supervisory attention framework developed and implemented. April 2019		
				Focus to be on a key RBS component: Risk Identification and Assessment - on-													
				site examination.													
		Solomon	2.4 Strengthened institutional structure and	RBS framework enhancement program.	5	12	17	1	7	12	19	1	100%	September	i) RBS Framework Enhancement Strategy and TA Plan developed and initiated.	Initial mission to determine current RBS implementation	Stefanou/Exper
		Islands	operational and procedures for RBS implementation	Diagnostic to assess effectiveness and efficiency of RBS framework and develop										2017	April 2018	status and identify priority TA	
			Implementation	TAstrategy and plan													
			2.4 Strengthened institutional structure and	RBS framework enhancement program.	5	12	17	1	10	12	22	1	L 0%	April 2018			Stefanou/Exper
			operational and procedures for RBS implementation	First follow-up mission from diagnostic. Focus to be on a key RBS component:											Strategy and TA Plan	Mission scope determined by diagnostic mission.	
			Implementation	Regulation; Risk Identification and													
				Assessment; Risk Rating; or Supervisory													
				Action Planning													_
		Timor-Leste	2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision	Provide training to supervisors on supervision and assessment of banking	5		5	1	-	1			0%	Postponed until FY19	1. A training program is designed and delivered to supervisors	Training is the assessment of credit risk, operational risk, liquidity risk, market risk and investment risk. Training	Expert
			and other supervisory processes.	key risk areas - postponed until FY19												mission to be followed up in 2019 with on-site examination	m
																on-the-job training.	
		Tuvalu	2.3 Bank risk assessment frameworks strengthened: a) Quality and timeliness of	Development of basic prudential reporting framework	5		5	1	3	-	3	1	L 0%	November 2017	i) Revised Reporting templates are developed. April 2019	This work will be in addition to the Banking Supervision Program, initiated by PFTAC in FY2017.	Stefanou
			regulatory data enhanced; and b) Flexibility of	reporting nume work										1017		riogram, mitalea by rinke in 12017.	
			reporting system improved.														
		Vanuatu	2.4 Strengthened institutional structure and operational and procedures for RBS	RBS framework enhancement program. Diagnostic to assess effectiveness and	7	16	23	1	7	16	23	1	100%	May 2017	 RBS Framework Enhancement Strategy and TA Plan developed and initiated. October 2017 	Initial mission to determine current RBS implementation	Stefanou/Exper
			implementation	efficiency of RBS framework and develop											October 2017	status and identify priority TA. Mission on-site undertaken. Finalization of mission work in progress.	1.
				TAstrategy and plan													
			2.4 Strengthened institutional structure and	RBS framework enhancement program.	5	19	24	1	8	13	21	1	0%	April 2018	i) Milestones for follow-up missions to be based on RBS Framework Enhancement		Stefanou/Exper
			operational and procedures for RBS implementation	First follow-up mission from diagnostic. Focus to be on a key RBS component:											Strategy and TA Plan	Mission scope determined by diagnostic mission.	
			Implementation	Regulation; Risk Identification and													
				Assessment; Risk Rating; or Supervisory													
		Regional	2.6 Supervisors have sufficient capacity to	Action Planning AFSPC Annual Meeting. Introduction to:		12	17			-		<u> </u>	100%	August 2017	i) Workshop on Resolution Framework delivered ii)		Stefanou/ MCM
		Regional	effectively implement risk-based supervision	Resolution Frameworks; and Fintech	2	12	17		-	· · · · · ·	12		100%	August 2017	Workshop on Fintech and Supervision delivered (1)		Stefanou/ MCIVIE
			and other supervisory processes.	and Supervision													
			2.6 Supervisors have sufficient capacity to	SEACEN: Provide training to supervisors	5		5	1	3	-	3	1	L 0%	April 2018	i) SEACEN supervision training delivered.	SEACEN is developing a foundation supervision training	Stefanou
			effectively implement risk-based supervision and other supervisory processes.	on supervision and assessment of banking key risk areas												course. PFTAC will assist SEACEN in delivery of course for PFTAC members	
			and appendix processes.	Original Plan Total Days:	95	254	349	21					-				
								·									
				Updated Plan Total Days:				-	97	211	308	19		1			
				,			-	-					-				
				Delivered by Oct 31:					38	98	136	7					

FY18 Work Plan - May 2	2017 to April 2018: Macroeco	nomic Mana	gement - MID-YEAR UPDATE			nned In person-				ed Inputs at Nov lays - changes ir							
TA Area	Objective	Country	Macroeconomic Programming & Analysis LogFrame Outcome Targeted	Activity	ιтх	STX	Total	#	PFTAC resident advisors	STX experts	Total	#		t Delivery Status	Milestones	Comments	Experts
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	Palau	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Develop GDP and revenue forecasting methodology.	0	-	-	-	12		12	1	0%	December 2017	(1) GDP forecasts are independently produced (Dec. 19). (2) Economic and fiscal forecasts are consistent (Oct. 18). (3) Advice on tax reform is empirically based (Apr. 19).		Claus
		Samoa		Develop GDP forecasting methodology.	-	21	21	1		-	-	-	0%		(1) GOP forecasting methodology is enhanced (Oct. 18), (2) Three year forecasts of real GOP by industries and the GOP deflator are produced by the Contral Bank of Jamoa and the Ministry of Finance (Dec. 18), (3) A forecasting committee is established and forecasts are shared with other institutions, e.g. Ministry for Revence (Jun. 18), (4) The forecasting committee produces and publishes official forecasts (Jun. 19).	the Ministry of Finance, the Ministry for Revenue and the Samoa Bureau of Statistics are attached for two weeks to the Reserve Bank of Fiji to	
		Tuvalu		Develop GDP forecasting methodology.	5	-	5	1	8	-	8	1	100%	September 19 - 27, 2017	(1) GDP forecasts are independently produced (Sept. 17). (2) Three- year forecasts of real GDP and the GDP deflator are published (Jun. 18).		Claus
		Regional		Workshop on compiling and forecasting GDP.	5	9	14	1	5	-	5	1	100%	October 2 - 6, 2017	(1) Participants identify priority areas for improving GDP compilation and forecasting (Oct. 17).	The workshop was organized in collaboration with PFTAC's Real Sector Statistics Advisor.	Claus
		Sub- regional		Workshop on compiling and forecasting GDP.					5	-	5	1	0%	April 2018	and forecasting (Apr. 18). One out of three countries produces nominal and real GDP forecasts (Apr. 19).	The workshop replaces a planned workshop on macroeconomic policy analysis. It will be organized in collaboration with PFTAC's Real Sector and Government Finance Statistics Advisors.	Claus
		Sub- regional		Workshop on forecasting fishing revenues.	5	14	19	1	9	14	19	1	0%			The workshop will be organized in collaboration with PFTAC's PFM Advisor.	Claus/????
		Regional		Workshop on expenditure planning for sustainable development.	5		5	1	5	-	5	1	0%			The workshop will be organized in collaboration with PFTAC's PFM Advisor and UNESCAP.	Claus
		Regional		Support and advise on econometric estimations, including of a measure of the output gap, and empirical analysis.	5	5	10	1	2	-	5	1	0%	April 2018	(1) Research papers are peer reviewed (Apr. 18). (2) At least two working papers are published by Pacific central banks and/or ministries of finance (Apr. 18).	Technical assistance will be provided offsite.	Claus

Y18 Work Plan - May 2	2017 to April 2018: Macroeco	nomic Mana	gement - MID-YEAR UPDATE		_	_											
						nned Ir	-			d Inputs at No							
					(in p	person	days)		(person-d PFTAC	ays - changes ir	red)		% of updated				
			Macroeconomic Programming &						resident				plan delivered at				
TA Area	Objective 1. Improved	Country	Analysis LogFrame Outcome Targeted	Activity Support the use of the Cook	LTX	STX	Total	#	advisors	STX experts	Total	#	end-Oct	Delivery Status	Milestones (1) The Cook Islands macroeconomic and fiscal framework continues	Comments	Experts
viacroeconomic Management	1. Improved macroeconomic policy advice to government and	Islands	nacroeconomic framework	Islands macroeconomic and fiscal framework.	5	-	5	1	2	-	5	1	0%	March 2018	(1) The Cook Islands macroeconomic and fiscal framework continues to be used in budget preparations (Jun. 17).		ciaus
	central bank management	Fiji		Develop the Fiji financial programming framework to undertake debt sustainability and external vulnerability assessments.	10	-	10	1	5	-	5	1	0%		(1) Consistent economic and fiscal forecasts are produced, i.e. methodology is developed to may data between calendar and fiscal years (Jan. 18). (2) The macroeconomic and fiscal framework is used in budget preparations (Jul. 18). (3) The macroeconomic and fiscal framework is used in monetary policy settings (Apr. 18). (4) The fiscal sector in the macroeconomic and fiscal framework produces internationally comparable data, i.e. it adopts official government finance statistics (GF5) methodology (Aug. 20).		Claus
		PNG		Continue developing a macroeconomic and fiscal framework.	15	-	15	2	22	-	22	2	100%	13; July 21 - Aug 4	(1) Consistent economic and fiscal forecasts are produced (Dec. 17). (2) The fiscal sector in the macroeconomic and fiscal framework produces internationally comparable data, i.e. it adopts government finance statistics (GS)reporting (Dec. 17). (3) The macroeconomic and fiscal framework is used in budget preparations (Dec. 18). (4) The macroeconomic and fiscal framework is used in monetary policy settings (Dct. 18).		Claus
		RMI		Support the use of the Marshall Islands Fiscal Model (MI-FM) in budget preparations and policy analysis.	15		15	2	10	-	10	2	50%	Feb 2018	(1) The Mi-FM is used in budget preparations (Oct. 17), (2) The Mi-FM is used for policy analysis including to develop a medium-term fiscal framework (Apr. 18), (3) Quarterly Government Finance Statistics (GFS) and outturns compared to forecasts are reported on (Apr. 18).		Claus
		Samoa		Develop the Samoa Economic and Revenue Forecasting (SERF) Model to undertake debt sustainability analysis and monitor cash and foreign reserves.	5	-	5	1	5	-	5	1	100%	Aug 3 - 7, 2017	 The SERF Model continues to be used in budget preparations (Jun. 17). (2) The SERF model is used to undertake sustainability analysis of policy scenarios (Apr. 18). 		Claus
		Solomon Islands		Develop the Solomon Islands financial programming frameworks to undertake debt sustainability and external vulnerability assessments.	10	-	10	2	5	-	5	1	0%		(1) The Ministry of Finance's financial programming framework continues to be used in budget preparations (Bec. 17). (2) The Central Bank of Solomon Islands' financial programming framework continues to be used in monetary policy settings (Apr. 18). (3) The frameworks are used to undertake sustainability analysis of policy scenarios (Apr. 18).		Claus
				Support the use of the Tonga macroeconomic programming framework.	5	-	5	1	5	-	5	1	0%		 The gross domestic product (GDP) forecasting framework continues to be used in budget preparations (Jun. 17). The Tonga projection model continues to be used in budget preparations (Jun. 17). 		Claus
		Tuvalu		Enhance the Medium-term fiscal framework					8	-	8	1	0%	Feb 2018	 Economic and fiscal forecasts are consistent (Jun. 18). (2) The medium-term fiscal framework produces internationally comparable data, i.e. it adopts government finance statistics (GFS) reporting (Dec. 18). 		
		Tuvalu Vanuatu		Support the use of the national framework for revenue forecasting in budget preparations and the Model of the Vanuatu Economy (MOVE) to produce economic projections.	5	-	5	1	10	-	10	1	100%		(1) The Model Of the Vanuatu Economy is used in monetary policy settings and policy analysis (Apr. 18). (2) The national Framework for revenue forecasting is used in budget preparations (Dec. 17). (3) Documentation on the MOVE is publically available (Apr. 18).		Claus
				Quantify the price and inflation effects of import duty reductions.	5	-	5	1	5	-	5	1	0%	Apr 2018	(1) Advice on revenue reform is empirically based (Apr. 18).	The element of the mission is part of the TA PFTAC has been providing to support the implementation of income tax in Vanuatu.	Claus
		Regional		Workshop on macroeconomic policy analysis.	5	14	19	1	-	-	-		0%	Moved to FY19		The workshop has been shifted to FY2019 and will be delivered with the IMF Institute for Capacity Development (ICD).	
Aacroeconomic Aanagement	1. Improved macroeconomic policy advice to government and central bank management	Samoa	1.3 Strong institutional structures for macroeconomic policy making	Facilitate a cross institution (Ministry of Finance, Ministry for Revenue, Central Bank of Samoa, Samoa Bureau of Statistics) workshop on forecasting and sharing data.	5	-	5	1	5	-	5	1	0%	Nov 2017	 Macroeconomic policymaking is facilitated by interagency collaboration (Apr. 18). (2) Official forecasts are produced and published (Jun. 19). 		Claus
			Original Plan Total Days:		110	63	173	20									
				Updated Plan Total Days:					130	14	144	20					
				Delivered by Oct 31:	l				55	-	55	7					
															1		
				Percentage of Revised Plan:					42%	0%	38%	35%					

Work Plan	- May 2017 to	April 2018	: Public Financial Manage	ment (PFM) - MID-Y	'EAR												
							nputs -days)		Update "	ed Inputs at red)	Nov 1						
	Objective	Country	Outcome Targeted	Activity	LTX	sтх	Total	#	resident	STexperts	Total	Number of Missions/ Activities	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
Public Financial Management	1. Improved laws and effective PFM institutions	Fiji	1.1 Legal Framework enacted	Revision of Financial Instructions	0	26	26	2	0	26	26	2	0%	April 2018	Revised Fis developed by PFTAC and adopted by authorities by October 2018	Assumes parliamentary approval of PFM Act amendment FY18/H1; Involves mission and work from home	Silins
		Fiji	1.2 MoF capacity can meet enacted PFM responsibilities	MTEF Scoping Mission	0	0	0	0	8	0	8	1	0%	Jan 2018	Conduct of a Joint ADB/PFTAC MTEF scoping mission.	Working with colleagues from the ADB and WB on an ADB activity.	Neves
		Kiribati	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment	16	20	36	1	16	20	36	1	100%	July 20 - Aug 3	PEFA Self-Assessment completed by August 2017	With significant country ownership, reviewed by PFTAC	Neves/Narube
		Palau	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment	7	18	25	1	7	18	25	1	0%	Feb 2018	PEFA Self-Assessment completed Feb 2018	Developed by authorities and reviewed by PFTAC	Neves/TBA
		Solomon	1.1 Legal Framework enacted	Revision of Financial Instructions	0	36	36	3	0	0	0	0	0%	Move to RAP FY19	Revised Fis developed by PFTAC and adopted by authorities by July 2018	PFTAC to review draft by authorities assumed ready FY18/H1; Involves 2 missions and work from home	Mayes
		Islands	1.2 MoF capacity can meet enacted PFM responsibilities	Review TA progress and priorities with Article IV mission	0	0	0	0	6	0	6	1	100%	Sept 19 - 26	Familiarisation visit with stakeholders in the Solomon Islands.		Neves
		Timor Leste	1.2 MoF capacity can meet enacted PFM responsibilities	Expenditure Review Seminar	7	0	7	1	7	0	7	1	100%	Sep 28 - Oct 5	Familiarisation visit with stakeholders in Timor Leste in lieu of participation in the previous Expenditure Review Seminar	PFTAC participation was requested by the authorities, but later cancelled, accompanying Art IV team fulfilled similar effort.	Neves
		Tonga	1.2 MoF capacity can meet enacted PFM responsibiliti	Participation in PFM Symposium	0	0	0	0	5	0	5	1	0%	Nov 20-24, 2017	Participation in PFM Symposium	PFTAC requested to participate. PASAI and Govt of Tonga are hosting the symposium.	Marzan
		Tokelau	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment and update of PFM Roadmap	13	19	32	1	10	12	22	1	100%	Aug 21 - 31	PEFA Self-Assessment completed by September 2017 and PFM Roadmap updated by January 2018	Developed by authorities and reviewed by PFTAC	Neves/Uluinace
		Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Participation in development partners' forum	28	0	28		28	0	28		0%	between May 2017 to April 2018	Technical inputs provided as required	Includes participation in development partners forum	Neves/Marzan
Public Financial Management	2. Strengthen budget F nent preparation towards more comprehensive, credible, and policy oriented budget.	Fiji	2.2 More comprehensive and unified annual budget is published	Refinement of budget documents and process	11	0	11	1	0	0	0	0	0%	Cancelled	Fijian budget document continues to expand in terms of content by September 2017	Work undertaken in-house	Neves
		RMI	2.2 More comprehensive and unified annual budget is published	Refinement of budget documents and process	0	0	0	0	4	0	4	1	0%	Feb 2018	To complete a template budget document building the 2018/19 RMI Budget on the previous year document	Building on work done earlier in the year from the desk on improving the budget documentation in RMI. Mission will be alonside the fishing revenue workshop	Neves
		Regional	2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop on Managing Fisheries Revenue	0	0	0	0	5	0	5	1	0%	Feb 2018	Workshop Delivered as planned.	Collaboratively with Macro advisor, ADB and PNA	Neves
		Regional	2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop on Expenditure Planning & Budget Documentation	5	0	5	1	5	0	5	1	0%	Nov 6 - 10	Workshop Delivered as planned.	Collaboratively with Macro advisor, ADB, PIFS, UNESCAP	Neves

- OIK FIdI	may 2017 to	April 2010	: Public Financial Manage			-											
							nputs I-days)		Update	d Inputs at red)	Nov 1						
TA Area	Objective	Country	Outcome Targeted	Activity			Total		PFTAC resident advisors	ST experts	Total	Number of Missions/ Activities	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
ublic inancial Ianagement	3. Improve budget execution and		3.1 Budget execution and	Development of an Internal Audit Charter	10	19	29	1	10	19	29	1	100%	May 31 - June 9	Internal Audit Charter developed by PFTAC and adopted by authorities by December 2017	One-week on-site and one-week off-site	Morrison/Mar
	control.	Fiji	controls are strengthened	Development of internal control risk framework and audit strategy	0	20	20	1	0	20	20	1	0%	Jan-18	Risk framework and strategic audit plan developed by PFTAC and adopted by authorities by May 2018	Change in schedule requested by the authorities.	Morrison
		PNG	3.1 Budget execution and controls are strengthened	Training Needs Assessment and Internal Auditor Training	0	21	21	1	0	21	21	1	100%	Oct 2 - 13, 2017	Training completed on PFM Systems Audit of at least large departments	Low PEFA Internal Audit scores due to lack of systems-based audits.	Morrison
		Vanuatu	3.1 Budget execution and controls are strengthened	Strengthening Internal Audit	0	20	20	2	2	20	22	2	0%	November 2017	1. Payroll and procurement manual developed by PFTAC by mid November, 2017 2. Auditors trained by PFTAC and using manual by end of November 2017.	Builds on 2016 TA, involves on and off- site work; LTX will participate in the discussion of next year's work plans of auditors, back to back with another mission.	Prcevich <mark>/ Mar</mark> z
		Regional	3.1 Budget execution and controls are strengthened	Workshop on strengthening budget execution controls	7	12	19	1	7	12	19	1	100%	Aug 28 - Sept 1	Workshop Delivered as planned.	Targets Heads of Treasury and Internal Audit	Marzan/Silins
ublic nancial lanagement	4. Improve coverage and quality of fiscal reporting		4.1 Chart of Accounts is aligned with International Standards	Phase 2 of improving the Chart of Accounts	0	19	19	2	0	19	19	2	100%	June 26 -30 + 10 days remote	With PFTAC support, all classifications are developed and integrated into CoA and adopted by authorities by October 2017.	Phase 1 completed Feb 2017. On and off site work by STX.	Silins
		Fiji	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement new government accounting and reporting policies	12	0	12	2	12	0	12	2	50%	Oct 23-26, further training in Dec	1. Ministry staff trained by April 2018 to implement IPSAS-Cash. 2. MOE Circular for Ministries to adopt IPSAS-Cash	This will be first phase of support. After having complied at whole of government level, the MOE decided to roll out IPSAS-Cash at ministry-level reporting.	Marzan
		Nauru	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement IPSAS Cash Accounting	0	14	14	1	0	14	14	1	0%	April 2018	1. Gap analysis, action plan developed by PFTAC and adopted by authorities by March 2018 2. Staff trained on IPSAS- Cash by April 2018	Part of PFM Roadmap	Mayes
		PNG	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement IPSAS Cash Accounting	0	19	19	1	0	19	19	1	0%	Late Feb 2018	1. Gap analysis, action plan developed by PFTAC and adopted by authorities by March 2017 2. Staff trained on IPSAS Cash by November 2017	Part of PFM Roadmap	Mayes
		Samoa	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Improve accounting frameworks on financial assets and liabilities	7	0	7	1	5	0	5	1	100%	Sep 25 - 29	1. PFTAC advice adopted and full IPSAS- cash compliance by authorities by November 2018; 2. Regs on Fin assets/liabilities implemented by July 2018.	Builds on FY17 TA that improved accounting framework; on and off-site work	Marzan
		Solomon Islands	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement IPSAS Cash Accounting	0	15	15	2	0	15	15	2	100%	June 5 - 16	1. MoFT staff trained on IPSAS-Cash implementation by May 2017; 2. 2016 financial report partially meets IPSAS- Cash requirements	Part of PFM Roadmap; on and off-site work	Silins
	т		4.1 Chart of Accounts is aligned with International Standards	Phase 2 of improving the Chart of Accounts	0	12	12	1	0	12	12	1	0%	March 2018	All required classifications are developed and integrated into new CoA and adopted by authorities by March 2018.	Phase 1 completed March 2017. Follow- up mission postponed due to reorganization in the MOF.	Silins
		Tonga	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Improve accounting and reporting frameworks	7	0	7	1	5	0	5	1	100%	Aug 1 - 4	 Staff trained on IPSA5-Cash implementation by July 2017; 2. 16/17 fin statements reviewed by PFTAC and advice partially adopted by authorities by November 2017. 	Continuation of 2016 TA for accounting reform	Marzan
		Vanuatu	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Scoping mission for capacity development on accounting and reporting	12	19	31	1	12	19	31	1	100%	July 3 - 12	1. Gap analysis, action plan developed by PFTAC and adopted by authorities by October 2017; 2. Staff trained on IPSAS application on July 2017.	Part of PFM Roadmap.	Marzan/Uluin
			4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Development of Accounting Manual	0	21	21	2	5	21	26	2	50%	From October to November 2017	Accounting Manual drafted and adopted by authorities by January 2018. 2. Staff trained on the manual by October 2017.	Involves on and off-site work. LTX will join the onsite mission.	Uluinaceva/N

Work Plan	- May 2017 to	April 2018	: Public Financial Manage	ement (PFM) - MID-Y	'EAF	2											
							Inputs n-days)		Update	d Inputs at red)	Nov 1						
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	stx	Total	#	PFTAC resident advisors	ST experts	Total	Number of Missions/ Activities	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
Public Financial Management	5. Improve integration of asset and liability management framework	Samoa	5.2 Cashflow forecasts for all central government are more accurate and timely	Strengthening Cash Management	0	17	17	1	0	17	17	1	0%	February 2018	1. New Cash Management Regs finalized & approved by authorities by June 2018. 2. Staff trained in new Cash Mgmt Regs to prepare cashflow forecast by July 2017.	Builds on initial training provided in 2016. Postponed due to conflict in schedule of STX	Silins
		Solomon Islands	5.2 Cashflow forecasts for all central government are more accurate and timely	Strengthening Cash Management	0	13	13	2	0	33	33	4	60%	Completed May 1 - 12; August 2017	1. Cash Mgmt Guidelines finalized, approved and implemented by authorities by January 2018. 2. Staff trained by August 2017 and apply cashflow model. 3. Additional training in October-November 2017 (offsite); and 4. Onsite training and treasury reform planning.	Builds on initial training provided in 2016; Involves on and off-site work.	Silins
		Kiribati	5.4 Improved integration of asset and liability management framework	assets is improved	0	0	0	0	8	0	8	1	0%	Late April 2018	Accompanying PIMA Mission from HQ	PIMA Mission is completed	Neves
Financial	6. Strengthen identification, monitoring, and management of	Fiji	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Identification, monitoring, and management of SOE fiscal risks	12	0	12	1	12	0	12	1	100%	May 1- 12	Fiscal risk assessment and reporting framework developed by PFTAC and adopted by authorities by August 2017.	Part of PFM Roadmap.	Marzan
	fiscal risks	Niue	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Scoping mission to improve fiscal risk analysis	11	0	11	1	11	0	11	1	0%	April 2018	 Deliver seminar on fiscal risks to MoF staff. Key issues and TA needs identified and prioritized. 		Marzan
		Samoa	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Improve fiscal oversight of the financial sector and non-commercial SOEs	0	18	18	1	0	15	15	1	100%	July 10 - 17	Performance and fiscal risk indicators to monitor SOEs developed by PFTAC and adopted by authorities by October 2017.	Builds on TA on general fiscal oversight of SOEs. To be coordinated with MCM and FSS advisor	Savenaca
		Regional	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Identification, monitoring, and management of SOE fiscal risks	0	0	0	0	0	0	0	1	0%	April 2018	Fiscal risk assessment and reporting framework developed by PFTAC by April 2018.	Work by Headquarters from PFTAC budget; changed to PIMA in Kiribati, subject to confirmation from authorities	
		Regional	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Workshop of Fiscal Oversight of SOEs	7	12	19	1	7	12	19	1	0%	February 2018	1. Workshop delivered. 2. Participant countries identify gaps, next steps and TA needs	Priority for countries with a C or D PEFA score in PEFA category 9 and 10	Marzan/Colvin
			-	Original Plan Total Days:	172	390	562	38									
				Updated Plan Tot	al C	ays			197	364	561	43]				
				Delivered by Oct 31		Dia			99	182	281	19					
				Percentage of Revis	sed	Plan	:		50%	50%	50%	45%					

_					6	lanned Ir	nute		Undet	ed Inputs a	t Nov 1	_					
						ianned ir n person-				ed inputs a davs - chan			% of				
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	LTX	ĺ	Total	#	PFTAC resident advisors		Total	#	updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Ехр
Sector stics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for	Cook Islands	1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Review measures of primary and secondary income flows in ESS		-	-	-		- 23	23	1	100%	September 2017	Relative to the baseline for BOP data, current, capital, and financial accounts of the balance of payments statement are defined according to the guidelines of the BPM6 by January 2018	 Primary and secondary income flows further improved to support valid measure of GNI (January 2018) 	Roberts
			 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Build local capacity through training on ESS concepts, sources and methods											Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by January 2018	 Staff further trained in ESS concepts sources and methods rebased GDP estimates (January 2018) 	
			 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Improve capacity on rebasing principles and industry-specific methods		21	21	1	-	21	21	1	0%	March 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA3.1] by March 2018	 Staff trained in compiling and disseminating rebased GDP estimates (March 2018) 	Andrev
		co 1.1 fiji Fiji 1.1	1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Assist with rebasing GDP by production using latest benchmark information											Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by March 2018	GDP system calculations updated to reflect new base year of 2012 (March 2018) Rebased AGDP estimates (base year 2012) compiled (March 2018)	
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public	Assist in refining the compilation process for QGDP; improve dissemination practices											Frequency of national accounts compilation and/or dissemination improves from annual to quarterly, or from quarterly to monthly [RBMNA12.1] by June 2017	 New QNA estimates are compiled within 6 months of the reference period (March 2018) 	
		Fiji	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public	Assist in refining new quarterly GDP estimates	5	-	5	1	5	5 -	5	1	100%	October- November 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBMNA 4.1] by June 2018	- Quarterly estimates of GDP by production are published (June 2018) - Quality assurance of the final estimates completed (June 2018) - Commentary/analysis of QGDP release written (June 2018)	Wild
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis												Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by June 2018	Concepts, sources and methods used for the compilation of the QNA should be published (December 2018)	
		4 1 0	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public	Assist in refining new quarterly GDP estimates	5	-	5	1	ç	5 -	5	1	100%	May 2017	Frequency of national accounts compilation and/or dissemination improves from annual to quarterly, or from quarterly to monthly [RBM NA 12.1] by June 2018	- Quartery estimates of GDP by production are published (June 2018) - Quality assurance of the final estimates completed (June 2018) - Commentary/analysis of QGDP release written (June 2018)	Wild
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis	supporting documentation for users of quarterly GDP											Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by December 2018	 Concepts, sources and methods used for the compilation of the QNA should be published (December 2018) 	
		FSM	 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Train local staff to produce independent estimates of GDP	7	-	7	1	5	5 -	5	1	0%	April 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by April 2019	(Back-to-back with Northern Pacific Workshop) • Stafftrained in running/processing an annual business survey (April 2018) • Stafffurther trained/rehearsed in existing system operations (April 2018)	Wild
			1.21 Business processes documentation for compilation and/or dissemination of macroeconomic and financial statistics is stored, accessed and regularly updated	Review and update previous BPD in line with latest system's operation											Relative to the baseline, business processes documentation has been improved by becoming adequate, stored, accessible, and/or regularly updated by April 2018	 Existing documentation is reviewed by PFTAC, explained further to staff (April 2018) 	
			1.15 Improved Timeliness of data made available internally and/or to the public	Improve BOP coverage and methodology	-	21	21			- 21	21	1	0%	December 2017	The BOP and/or IIP are consistent or reconcilable with the national accounts [RBM BP 15.1] by December 2017		STX (
		Kiribati	concepts and definitions of the latest manual/guide		-	21	21	1		- 23	23	1	100%	July 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by August 2017	VAT data processed and used to compile more comprehensive annual GDP by production (August 2017) Business register developed (August 2017)	McAl
	Nau		1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Further improve annual estimates of GDP by production alongside expenditure developments											Relative to the baseline, additional accounts/aggregates (specify) are developed to meet national data requirements and ISWGNA minimum requirements and/or recommended tables and accounts (RBM NA.5.1) by August 2017	Develop unit record trade database (August 2017) Improve construction model (August 2017)	
		Nauru	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Build independent compilation capacity	16	-	16	1	g	-	9	1	100%	September 2017	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA3.1] by September 2017	Two stafftrained on revised methodology, data collection, compiling rebased GDP estimates and dissemination of rebased GDP estimates (September 2017)	Wild
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	rebase											Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by September 2017	Existing methods and sources improved (September 2017) Rebasing plan set out in detail (September 2017)	
			1.18 Anew data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates											New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by October 2017	Collection of latest administrative, trade and prices data (September 2017) Compilation of 2015-16 draft estimates (September	

8 Work	Plan - May 2017 to A	pril 2018	: Real Sector Statistics - MID-YEAR UPDA	E													
						lanned In	-			ed Inputs a			% of				
Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	(ii LTX	stx	days) Total	#	(person-i PFTAC resident advisors	st st experts	ges in red) Total	#	updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Exp
ector tics	1. Strengthen compilation and	Niue	1.3 Staff capacity increased through training, especially on developing source data, compilation	Build independent compilation capacity	-	20	20	1		- 20	20	1	0%	February 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is	 New secondary compiler (existing staff member) given basic GDP training to support the primary compiler 	Freem
	dissemination of data on macroeconomic and financial statistics for decision making according to the relevant		methods, and dissemination 1.18 Anew data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates											adequate (RBM NA3.1) by February 2018 New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by February 2018	(February 2018) • New estimates for 2016, plus potential revisions, completed with significant PFTAC supplementation (February 2018) • Compilation of 2017 estimates significantly completed with PFTAC supplementation (February 2018)	
		PNG	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Train local staff to produce independent estimates of GDP	13	-	13	1	. 1:	L -	11	1	0%	November 2017	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA3.1] by February 2018	(Joint work with ABS) • Existing 5 staff trained on methodology, data collection, compilation and dissemination (by February 2018)	Wild
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Further review of the GDP by production system; update road map	9	-	9	1			9	1	0%	February 2018	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by February 2018	(Joint work with ABS) • Review of methods and identification/implementation of improvements towards closer consistency with the 2008 SNA (February 2017)	Wild f
		Regional	 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Delivery of training to compilers from FSM, Palau and RMI	7	-	7	1		5 -	5	1	0%	April 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by April 2019	Sub-regional multi-sector workshop for Northern Pacific building on April 2017 event	Wile
		Regional	 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Delivery of training to compilers from Cook Islands, Kiribati, Nauru, Niue, Tokelau and Tuvalu	5	-	5	1	. !	-	5	1	100%	October 2017	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA3.1] by April 2019	Multi-topic workshop for Melanesian/Polynesian members not trained in FY17; likely held in Fiji	Wild
		Regional	1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the Heads of Planning and Statistics Meeting (subsuming the Pacific Statistics Steering Committee every other year) which coordinates TAin the region	3	-	3	1	:	3 -	3	1	0%	November 2017	More metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by January 2019	• To be held in Noumea, New Caledonia, Nov 14-16 • PFTAC round table update from de la Beer (GFS) / Wild	Wild
		RMI	1.21 Business processes documentation for compilation and/or dissemination of macroeconomic and financial statistics is stored, accessed and regularly updated	Review and update previous BPD in line with latest system's operation	-	21	21	1		- 21	21	1	100%	October 2017	Relative to the baseline, business processes documentation has been improved by becoming adequate, stored, accessible, and/or regularly updated by October 2017	 Existing documentation is reviewed by PFTAC, explained further to staff (October 2017) 	Free
		Samoa	 1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide. 	Further assist staff in rebasing GDP by production	14	-	14	1	. 1:	- 2	12	1	100%	June 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by December 2017	Remaining methods and/or source updates by industry are completed (December 2017) Draft results are quality assured and refined ready for discussion with key stakeholders (April 2018)	Wild
			 20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis. 	Assist in production of external supporting documentation for users of GDP by production											Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by July 2018	 Concepts, sources and methods used for the compilation of the QNA should be published (July 2018) 	
			1.5 Data are compiled using the coverage and scope of the latest manual/guide	Develop GDP by expenditure estimates	14	-	14	1	. 1:	L -	11	1	100%	October 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by December 2017	 Remaining methods and/or source updates by industry are completed (December 2017) Draft results are quality assured and refined ready for discussion with key stakeholders (April 2018) 	Wild
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis	Assist in production of external supporting documentation for users of GDP by production											Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by July 2018	 Concepts, sources and methods used for the compilation of the QNA should be published (July 2018) 	
		Solomon Islands	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Staff trained further in analyzing and adjusting results	15	-	15	1	15	-	15	1	0%	January 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by February 2018	Two staff trained further on analysis and dissemination (February 2018)	Wild
			1.9 Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical	Business survey processing and imputation reviewed/updated											Relative to the baseline, improvements are made to the way in which adjustments to source data are made [RBM NA 9.2] by February 2018	Review and documentation of annual business survey imputation methods (February 2018)	
			1.15 Improved Timeliness of data made available internally and/or to the public	Improvements to BOP current account	-	21	21	1		- 21	21	1	0%	December 2017	The BOP and/or IIP are consistent or reconcilable with the national accounts [RBM BP 15.1] by December 2017		STX
	Leste	Timor- Leste	 4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide. 	Review sources and methods for GDP by production and expenditure and identify updates	-	21	21	1			-	-	0%	Canceled	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated (RBM NA 4.1) by October 2017	Concepts, sources and methods used for the compilation annual GDP reviewed (October 2017) Updates to sources and methods identified and agreed with local consultant (October 2017) Dissemination practices reviewed, improvements identified (October 2017)	
		Tonga	 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Further training on tax data	12	-	12	1	1:	2 -	12	1	0%	March 2018	compile and/or disseminate these statistics is adequate [RBM NA 3.1] by March 2018	(To precede/follow the annual PFTAC Steering Committee meeting in Tongatapu) • Staff trained on revised tax-based GDP(P) methodology, data collection and dissemination (March 2018)	Wild
			 4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide 	Begin work to set new annual benchmarks for rebasing in 2018											Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by March 2018		
			 1.10 Source data are adequate for the compilation of the national accounts 	Assist in obtaining new tax data and reviewing business survey											Relative to the baseline, improvements to source data used for annual estimates are made [RBM NA10.2] by March 2018	Refine tax-based industry estimates (August 2017) Review business survey questionnaire and results and make formal recommendation regarding its future (March 2018)	

FY18 Work F	Plan - May 2017 to A	pril 2018	Real Sector Statistics - MID-YEAR UPDA	E													
						lanned li n person			Update (person-d	d Inputs a ays - chan			% of				
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	ST experts	Total	#	updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
	Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical	Tuvalu	 3 Saff capacity increased through training, especially on developing source data, compilation methods, and dissemination 4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide 	Build independent compilation capacity Refine sources/methods; plan for a rebase	-	21	21	1	-	21	21	1	. 0%	January 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate (RBM NA3.1] by January 2018 Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated (RBM NA4.1] by January 2018	New compiler given further training to fister independent GDP compilation within the NSO (January 2018) Orat annual benchmarks set for new base year (January 2018) COP system updated to reflect new benchmark year (January 2018)	Andrews
	standard including		1.18 Anew data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates											New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by January 2018	 Assist with the compilation of GDP(P) estimates for 2015- 16 and historical revisions (January 2018) 	
		Vanuatu	 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Build independent compilation capacity	14		14	1	12	-	12	1	. 100%	August 2017	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by August 2017	 Two new compilers trained on revised methodology, data collection, compiling rebased GDP estimates and dissemination of rebased GDP estimates (August 2017) Returning compiler given more in-depth training on rebasing principles and procedures (August 2017) 	Wild
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide												Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by February 2018		
			Original Plan Total Days:		139	167	306	22									
				Updated Plan Total Days:					119	171	290	22					
					1	Delive	ed by	Oct 31	: 59	67	126	10					

18 Work	Plan - May 2017 to April 2	2018: Go	vernment Finance Statistics (GFS)	- MID-YEAR UPDATE	Plan	ed Input			Undet	d Inputs at I	lov 1						
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity		rson-day			person-da PFTAC resident	d Inputs at I iys - change ST experts		Number of Missions/ Activities	Delivery Status	% of updated plan delivered at end-Oct	Milestones	Comments	Exp
wernment hance atistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Cook Islands	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Refine compilation techniques for using various administrative data sources to reduce statistical discrepancies.	5	-	5	1	5	-	5	1	100%	July 3 - 7	Cook islands National Statistics Office (CINSD) and Crown Accounts Divisions (CAD) to work with departments to recorded discrepancies for the flows recorded in the accounting system and the asset registers. The CINSD and CAD to reconcile discrepancies that may exist in the financial balance sheet, the changes in cash balances. [RBM $-GO-9.8$] by December 2017.	Improved data for GFS compilation and dissemination.	DeLaB
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.											The CINSO to compile and disseminate consolidated public sector annual data, at least three-year time series. The CINSO to produce and disseminate quarterly data for the International Financial Statistics (IFS) by December 2017. [RBM- GO-12.3]	GFS for general government / public sector operations are compiled and disseminated on a annual/quarterly basis.	
		Fiji	1.10 Source data are adequate for the compilation of Government Finance Statistics.		12	-	12	1	12	-	12	1	0%	Jan 2018	Reconcile grants / transfers between levels of government by July 2017. Reconcile and validate the loan transactions between general government units and its associated interest expense / revenue cost for elimination by October 2017. Finalize estimates for local government data breaks in preparation for consolidation by December 2017. [RBM-GO- 10.7]	Source data provide sufficient detail to allow consolidation of 675 for the various levels of the general government.	DeLaE
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.											Produce a monthly GS report in line with the "State of the Nations Report for BCG by September 2017 and disseminate for inclusion in the IFS. Compile and disseminate annual data for BCG (FY 14,15 & 16) by November 2017. Compile and disseminate consolidated general government annual data by December 2017. (BMI ~ 60 - 121. and 12.3)	GFS for general government operations are compiled and disseminated on a annual basis.	
		FSM	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5		5	1	5		5	-	100%	Remote	Compile and disseminate annual data for budgetary central government and state governments for PUS by November 2017. Investigate general government elimination entries in preparation for consolidation by April 2018. [RBM-GO-12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeLa
		Nauru	1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide.	Compile the institutional unit table for the public sector and investigate source data for GFS compilation purposes.	12	-	12	1	16		16	1	100%	Sep 22 - Oct 8	Investigate and complete a list of all institutional units covered for GFS by December 2017. Investigate all possible data sources for the compilation of GFS by December 2017. [RBM—GO—5.7, 5.8 and 10.2]	The institutional scope includes all significant central government institutional units and its associated transactions.	DeLa
			 9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs. 	Mapping the national chart of accounts (COA) to GFS.											Obtain the National COA for budgetary central government from the Finance Ministry and start the mapping to the GF5M 2014 by December 2017. [RBM—GO—9.6]	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.	
		Palau	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5	-	5	1	5		5		60%	Remote	- Compile and disseminate annual data for budgetary central government for F116 by November 2017. - investigate general government elimination entries in preparation for consolidation by April 2018. [RBM—GO—12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeL
		PNG	1.18 A new data set has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of data compiled for GFS.	12	-	12	1	12	-	12	1	100%	Oct 16 - 27	GFS are compiled and disseminated for the budgetary central government by April 2018. OFS are compiled and disseminated for the general government by April 2019. [RBM – GO – 18.1]	A new set of GFS are compiled and disseminated for the general government as recommended by the GFSM 2014 guidelines. The institutional table need to be updated to cover all statutory bodies by December 2017.	DeL:
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of the COA mapping and associated compilation procedures for quarterly reporting.											• COA mapping in the Integrated Financial Management System (FMS) completed by May 2017. Verification and revisions completed by end of December 2017. • Compilation process for completing quarterly GFS reports and provisions for regular revisions completed by April 2018. • GFS for budgetary central government operations are compiled and disseminated on a quarterly basis by January 2019. [RBM – Go – 12.1]	GFS for budgetary central government operations are compiled and diaseminated on a monthly (or quarterly) basis.	
			1.15 Macroeconomic data sets used by policy-makers have been made more intersectorally consistent (reduced discrepancies).	Prepare a reconciliation and include data for the financial balance sheet and public sector data to the monetary statistics and balance of payments.											Consistent reporting of financial assets and liabilities data for consolidation with GFS on a quarterly basis for general government by April 2019. Initiate a work plan for collecting debt and foreign aid data by June 2018. Istabilish a specialized interdepartmental taskforce to coordinate the collection of GFS sources including financing and debt data by December, 2017. (RBM – GO – 15.3 and 15.14)	GFS and debt are consistent or reconcilable with monetary and financial statistics and external sector debt statistics.	
		RMI	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5		5	1	5		5	-	100%	Remote	Compile and disseminate annual data for budgetary central government FY16 by November 2017. Investigate general government elimination entries in preparation for consolidation by April 2018. [RBM—GO–12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeL

Y18 Work P	lan - May 2017 to April 2	2018: Go	vernment Finance Statistics (GFS)	- MID-YEAR UPDATE													
						ned Inp erson-d			(person-d PFTAC	ed Inputs at l ays - change		Number of		% of updated plan			
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	LTX	STX	Total	#	resident advisors	ST experts	Total	Missions/ Activities	Delivery Status	delivered at end-Oct	Milestones	Comments	Expe
vernment ance tistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with	Samoa	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	12	-	12	1	12	-	12	1	100%		- Compile and disseminate annual data for budgetary central government for FY16 by November 2017. + Investigate general government elimination entries and statistical discrepancies in preparation for consolidation by November 2017. [RBM-GO-12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeLal
	international standards for GFS	Solomon Islands	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	12	-	12	1	12	-	12	1	0%	Feb 2018	- Compile and disseminate annual data for budgetary central government for FYG 6 by November 2017. - Investigate general government elimination entries and statistical discrepancies in preparation for consolidation by April 2018. [RBM-GO-12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeLa
		Timor- Leste	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.		14	14	1	-	12	12	1	0%	April 2018	Feview and complete updates between various source systems to resolve discrepancies, e., balance sheet transactions by December 2017. Updates to the COA in ProClarity transparency portal to facilitate GFS complication completed by December 2017. Reconciliation of currency and deposits in ProClarity with the monetary statistics released by Central Bank of Timor-Lest be included in GFS quarterly report July 2017. [RBM-GO-9.8]	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated. With support of the information Technology Free balance international team.	Expe
		Tonga	1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide.	Complete the institutional unit table for the public sector and investigate source data for GFS compilation purposes.	12	-	12	1	11	-	11	1	100%	June 6-16	Investigate and complete a list of all institutional units covered for GFS by September 2017. Investigate all possible data sources for the compilation of GFS by September 2017. [RBM–GO–5.13, 5.14 and 10.3]	The institutional scope includes all significant general government institutional units and its associated transactions.	DeLi
			1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Mapping the national chart of accounts (COA) to GFS.											Obtain the National COA/for budgetary central government from the Finance Ministry and start the mapping to the GFSM2014 by January 2018. [RBM–GO–9.6]	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.	
		Tuvalu	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Mapping the national chart of accounts (COA) to GFS.	12	-	12	1	10	-	10	1	0%	Dec 5 -14	Review and update the COA for budgetary central government from the Finance Ministry with mapping it to GFSM 2014 by January 2018. Investigate the options of automating the annual and quarterly reporting through the COA. [RBM–GO–9.6]	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.	DeL i.
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.											Compile and disseminate annual data for BCG and a time series of at least three years (FY14-Y16) by January 2018. Compile and disseminate consolidated general government annual data by December 2018. (RBM – GO – 12.3)	GFS for general government operations are compiled and disseminated on a annual basis.	
		Vanuatu	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.		21	21	1	-	21	21	1	0%	Nov 6 - 17	 A process be initiated to reconcile currency and deposits and other financial balance sheet transactions causing data imbalances by December 2017. A reconciliation of transactions in the net investment of nonfinancial assets between various source data causing statistical discrepancies be initiated by December 2017. [RBM- GO-9.8] 	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated.	Exp
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.											• Refine and update the annual and quarterly GFS compilation process in line with GFSM 2014 aguidelines and disseminate the data for the /FS by December 2017. • Compile and disseminate annual data for BCG with completing the time series of the last five years (PT2-F16) by December 2017. • Compile and disseminate consolidated general government annual data by December 2018. (RBM-GO-12.1 and 12.3)	GFS for general government operations are complied and disseminated on a annual / quarterly basis.	
		Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	7	17	24	1	7	13	20	1	100%	Aug 21 - 25	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	DeL Exp
		Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	9	11	20	1	9	-	9	1	0%	April 2018	Workshop delivered and stafftrained.	Sub-regional Workshop for Micronesian members. Venue TBC.	DeL Expe
			Original Plan Total Days:		120	63	183	15					1				_
				Updated Plan Total Days:					121	46	167	12					-
					ام	vere	d by (Oct 31:	76	13	89	6					+
				Percer	Dell	vere	abyt		70	12	- 09	0					

Y18 Work Plan -	May 2017 to April 20	018: Revenue Adr	ministration - MID-YEAR UI	PDATE							_						
						lanned Ing n person-c				l Inputs at Nov 1 ys - changes in red	i)						
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	_	% of updated plan delivered at end- Oct	Delivery Status	Milestones	Comments	Experts
Revenue	1. Strengthened	Fiji	1.5 Corporate priorities and	Strengthen compliance risk	-	18	18	1	-	18	1	8	0%	Jan 2018	Risk based compliance improvement strategy	Fiji has introduced a risk based compliance strategy	Aslett
Administration	revenue administration management and governance		compliance better managed through risk management	management											(customs and tax integrated) institutionalized and supported by a governance framework by 12/31/2017.	which needs to be further embedded and integrated with customs.	
	arrangements	FSM	1.1 Reform strategy and implementation governance	Strategy and governance arrangements in place to	5	-	5	1	5	-		5	100%	May 2017	Reform strategy and governance framework designed by and agreed to by 12/31/2018.	Review overall reform progress and support the development of a more structured approach to reforms.	Shrosbree
		Kiribati	framework adopted and institutionalized 1.2 Organizational	support reform initiatives.		10	10						100%	Aug 22 (cont.(An organizational structure in place and	Kiribati has introduced a new structure with more TA	Scott
		Kiribati	1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design.		10	10	1	-	5		5	100%	Aug 22 - Sept 6	An organizational structure in place and suitably staffed by 12/31/2017.	Kiribati has introduced a new structure with more 1A needed to facilitate implementation.	scott
			1.5 Corporate priorities and compliance better managed through risk management	Develop a risk based compliance improvement strategy	-	8	8		-	5		5			Risk based compliance improvement strategy adopted by 12/31/2017.	Kiribati has introduced a new structure with the next phase of modernization linked to introducing a compliance improvement strategy.	
			1.1 Develop a high level reform plan	Develop a modernization reform plan		-				5		5			High level modernization plan developed and introduced.	PFTAC has provided comprehensive assistance to Kiribati and a reform plan now tracks progress	
		Niue	1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organization design. BTB with mission Taxpayer Service Mission 2.2	5	-	5	1	5	-		5	0%	Nov 2017	An organizational structure in place and suitably staffed by 6/30/2018.	Niue has accepted PFTAC recommendations to introduce a new structure and will require additional TA moving forward.	shrosbree
	Palac		1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives. Review overall reforms and governance framework.	1	-	1	1	1	-		1	100%	May 12	Reform strategy and governance framework designed and agreed to by 06/30/2018.	Review overail reform progress and support the development of a more structured approach to reforms. Overlaps STX mission for Organization Reform below	Shrosbree
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design. BTB with Taxpayer Services Mission under 2.2	-	8	8		-	6		6		May 8 - 19	Organizational structure in place and suitably staffed by 12/31/2018.	Palau has accepted PFTAC recommendations and implemented a function based structure	McNeill
		PNG	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives	-	15	15	1	-	17	1	7	100%	July 12 - 25	Strategic and modernization plan in place and supported by a governance structure by 12/31/2017	PNG has requested PFTAC assistance in renewing the strategic plan.	McNeill
			1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives	-			-	10	-	1	0	100%	Aug 15 - 25	Member of FAD Medium Term Revenue Strategy (MTRS) Mission	PNG is considering undertaking a tax refrom with IMF assistance. The MTRS was developed as a starting point.	Shrosbree
			1.1&1.2 Clear reform strategy adopted and organizational arrangements enable the more effective delivery of reforms	Finalize corporate strategy and develop structure to support delivery of reforms		-		-		19	1	9	. 0%	Nov 20 - Dec 8	Corporate Strategy finalized by 6/30/2018 and the new structure incorporates a LTO, design unit and taxpayer services unit	These activities will take place in line with the implemenation of an MTRS	McNeill
			1.3 Support functions enable more effective delivery of strategy and reforms	Develop an IT strategy		-		-		14	1	4	. 0%	Dec 6-19	IT strategy developed by 12/31/2018	PNG will introduce a new IT system to support implementation of the MTRS	Dark
		Regional	1.5 OCO Annual Conference	Developing an alliance with the OCO to improve revenue administration risk management.	5		5	1	5	-		5 :	100%	May 1 - 5	Attend OCO Conference in Guam and deliver a presentation on integrated risk management.	To support DRM, PFTAC and the OCO have entered into strategic partnership to improve risk management between tax and customs departments.	Shrosbree
			1.1 - 1.7 Senior Management Team Workshop on modern revenue administration (to follow PITAA Heads Meeting)	Management of tax administration strategies and operations improve over time.	3	3	6	1	3	7	1	0 :	100%	Sept 18 - 20	Workshop will reemphasize the important of a reform strategy, governance, support functions and risk management in modern tax administration.	To support management development PFTAC will reemphasize the importance of reform, governance and risk management in modern tax administration.	Shrosbree
		RMI	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives.	3	-	3	1	2	-		2	100%	May 9 - 10	A commitment by Government to kick start reforms by 30 June, 2017.	Review overall reform progress and support the development of a more structured approach to reforms	Shrosbree
		Samoa	1.5 Corporate priorities and compliance better managed through risk management	Further strengthen compliance risk management.	-	18	18	1	-	18	1	8	0%	Nov 2018	Compliance risks identified and addressed through an evidenced based implemented compliance improvement strategy by 12/31/2017.	Samoa introduced a compliance improvement strategy but implementation support is required	Aslett
			1.5 Corporate priorities and compliance better managed through risk management	Further strengthen compliance risk management.	12		12	1	7	-		7	100%	Sept 21 - 29	Compliance risks identified and addressed through an evidenced based implemented compliance improvement strategy by 12/31/2017.	Samoa introduced an industry Partnership initiative - additional implementation assistance required.	Shrosbree
		Tuvalu	1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design.	12		12	1	10		1	0	0%	Dec 2017	Organizational structure in place and suitably staffed by 6/30/2018.	Tuvalu has accepted PFTAC recommendations to improve its current structure and adopt a more functional approach	Shrosbree
		Vanuatu	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Review overall reforms and governance framework.	5		5	1	5			5	0%	Apr 2018	Successful implementation of a reform strategy and governance framework to manage reforms.	Review overall reform progress and reform governance framework.	Shrosbree
			1.2 Multi year reform implementation plan in place	Modernization project plan in place		-	-			6		6	100%	Aug 14-19	Modernization plan leading reforms with good project management principles in place	Modernization project established and governance framework in place	McNeill
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design (functional structure)		18	18	1	-	6		6	100%	Aug 20-25	Organizational structure in place and suitably staffed by 12/31/2017.	Vanuatu recently introduced a new function based structure under PFTAC guidance – additional TA is to refine the model	McNeill
			1.1, 1.5 Reform implementation plan adopted/mitigation of risks through a CIS	Further strengthen compliance risk management.	12	-	12	1	10	-	1	0 :	100%	July 10-19	Refrom Strategy in place/Risk based compliance improvement strategy institutionalized and supported by a governance framework in line with TADAT	A reform plan has been implemented and reviewed with progress/a compliance improvement strategy and has made some progress – TA will help institutionalize the approach.	Shrosbree

FY18 Work Plan -	May 2017 to April 2	018: Revenue Adr	ninistration - MID-YEAR UI	PDATE													
						anned In person-				l Inputs at Nov 1 ys - changes in red)						
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	% of updated plan delivered at end- Oct	Delivery Status	Milestones	Comments	Experts
Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer	Fiji	2.2 Taxpayer Services initiatives to support voluntary compliance strengthened		•	12	12	1	-	12	12	1	0%	Feb 2018	Taxpayer services strategy in place and operating at improved efficiency rates in line with TADAT dimensions by 6/30/2018.	Fiji's taxpayer services initiatives are to be consolidated under a new structure. TA will be provided to assist in the process.	Scott
	base, taxpayer services supporting voluntary compliance,		2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time.	1	18	18	1	-	18	18	1	0%	Feb 2018	On-time filing operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018	further enhance performance. Additional TA will assist to further improve business processes.	Lawrence
	improvements in filing, payment and audit activities		Review functional specifications of new IT system	Improved IT capability supports tax administration	-	-	-		-	9	9	1	100%	Aug 30 - Sept 5	Implementation of a new IT systm by 6/30/2010	Review FRCS IT System	Dark
	activities		2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Strengthen audit capability and programs to ensure completeness and accuracy of reporting.	-	18	18	1	-	12	12	1	0%	Nov 27 - Dec 8	The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2019.	Fiji has commenced the restructuring of audit and require additional TAmoving forward.	Teed
	FSM		2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time.	1	9	9	1	-	6	6	1	100%	Oct 23 - Nov 3	levels in line with TADAT dimensions by 12/31/2019.	An environmental scan shows potential to improve on- time filing.	Lawrence
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time.	-	9	9		-	6	6		100%		On-time payment operating at improved efficiency levels in line with TADAT dimensions by 12/31/2019.	An environmental scan shows potential to improve on- time payment of taxes.	
			2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function	-	14	14		-	7	7		100%		Taxpayer services strategy in place and operating at improved efficiency rates in line with TADAT dimensions by 30/06/2018.	A new taxpayer services function has been established but needs to be developed.	
		Kiribati	2.1 Integrity of the registered taxpayer base strengthened	Strengthen the integrity of the registered taxpayer base	-	9	9	1	-	9	9	1	0%	Feb 2018	An improved and more reliable and accurate taxpayer base aligned to TADAT dimensions by 12/31/2018.	Evidence suggests that TA is required in this area.	Scott
			to support voluntary compliance strengthened		-	7	7		-	7	7				Taxpayer services strategy in place and operating at improved efficiency levels and based on TADAT dimensions by 12/31/2018.	A new taxpayer services function has been created under a new structure. Additional TA will be provided to guide implementation	
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Audit and other initiatives effectively detect inaccurate reporting.	-	10	10	1	-	5	5		0%	March 2018	The audit function operating at improved efficiency levels based on TADAT foundations by 12/31/2018.	Kiribati has requested additional TA to build audit capability.	Leano
		Niue	2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function. BTB with Organization Mission 1.2	5	-	5	-	5	-	5	-	0%	Nov 2017	Taxpayer services strategy in place by 6/30/2018 and aligned to TADAT dimensions.	A new structure to be implemented which will include setting up a taxpayer services component	Shrosbree
		Palau	2.2 Taxpayer Services initiatives to support voluntary compliance strengthened		-	15	15	-	-	10	10	-	100%	May 8 - 19	Taxpayer services strategy designed by 07/31/2017 and implemented by 12/31/2017 and aligned to TADAT dimensions.	Palau has accepted PFTAC recommendations to introduce a new function based structure and will need additional TAto build an effective taxpayer services program.	McNeill
		PNG	2.1 Integrity of the registered taxpayer base strengthened	Integrity of the registered taxpayer base strengthened.	-	15	15	1	-	-		-	0%	Cancelled	A reliable and accurate taxpayer base a ligned to TADAT dimensions by 07/31/2018.	requested PFTAC advise to rectify.	Lawrence
			2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing rates over time.											On-time filing operations based on TADAT dimensions with improvements by 6/30/2018.		
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time											On-time payment operations based on TADAT dimensions with improvements by 6/30/2018.	The authorities have requested PFTAC assistance to improve poor on-time payment levels.	
		Regional	1&2 PITAA Heads Meeting - Management and core tax functions	Reviewing regional progress during 2016/17 and planning ahead.	5		5	1	5	-	5	1	100%	Sept 13 - 15	Annual PITAA Heads Meeting (Samoa)	PFTAC supporting the development of PITAA	Shrosbree
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	VAT Fraud Workshop with PITAA	-	8	8	1	5	7	12	1	100%	Aug 7 - 11	PICs have little awareness of VAT fraud schemes and need to understand and build capability to address tax leakage in this area.	To support VAT risk management PFTAC will facilitate a VAT fraud workshop to highlight area of risk.	Ettridge
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Management training for senior auditors and managers.	5	-	5	1	5	-	5	1	0%	March 2018	PICs need to develop management skills to improve the management of the audit functions.	Upon the request of PICs PFTAC will facilitate a workshop geared towards improving audit management capability.	Shrosbree
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Senior auditor training in the interpretation and analysis of financial statements -	-	12	12	1		9	9	1	100%	July 27 - Aug 4	PICs need to develop audit skills to interpret and analyze corporate financial statements to detect compliance anomalies.	The larger PICs have requested PFTAC training to develop skills that provide a better understanding of corporate financial statements and tax implications.	Teed

110 WORKFlair	- way 2017 to April 20.	18: Revenue Ad	ministration - MID-YEAR UI	PDATE	_												
				_		lanned In n person-				Inputs at Nov 1 /s - changes in red)						
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total		PFTAC resident advisors	STexperts	Total	#	% of updated plan delivered at end- Oct	Delivery Status	Milestones	Comments	Experts
enue ninistration	2. Strengthened core functions evidenced by an accurate taxpayer	RMI	2.1 Integrity of the registered taxpayer base strengthened	Strengthen the integrity of the registered taxpayer base.	-	9	9	1		5	5	1	100%	Aug 28 - Sept 8	A reliable and accurate taxpayer base aligned to TADAT dimensions by 12/31/2017.	The current data base is corrupt - the authorities have requested PFTAC advise to rectify.	Lawrence
	base, taxpayer services supporting voluntary compliance,		2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function.	-	7	7	-	-	5	5				Taxpayer services strategy in place by 12/31/2017 and aligned to TADAT dimensions.	Additional TA required in setting up a sustainable taxpayer services program.	
	improvements in filing, payment and audit activities		2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time.	-	9	9	1	÷	5	5				On-time filing improvements based on TADAT dimensions in place and reflected in improvements achieved by 12/31/2017.	An environmental scan shows potential to improve on- time filing.	
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time.	-	7	7			4	4				On-time payment improvements demonstrated and in line with TADAT dimensions by 12/31/2017.	An environmental scan shows potential to improve on- time payment of taxes	
		Samoa	2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Strengthen audit capability and programs to ensure completeness and accuracy of reporting.	-	15	15	1		15	15	1	0%	Feb 2018	The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018.	RMI has a low audit skills base and requested TA to build capability.	Leano
			2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time	-	15	15	1	-	15	15	1	0%	Nov 27 - Dec 8	On-time filing operating at improved efficiency levels in line with TADAT dimensions and showing improvements by 6/30/2018.	The authorities have requested TA to improve on-time filing rates.	Scott
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time.	-	15	15			15	15	1	0%	Feb 2018	On-time payment improvements demonstrated and in line with TADAT dimensions by 12/31/2017.	Opportunity exists to further strengthen on-time payment of taxes.	
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Building audit capability and programs to ensure completeness and accuracy of reporting	-	18	18	1		16	16	1	0%	Nov 13-24	The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018.	Building audit capability is a long term effort which will require TA moving forward.	Teed
		Tonga	2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing rates over time.	-	7	7	1		7	7	1	0%	March 2018	On-time filing operating at improved efficiency levels in line with TADAT dimensions and showing improvements by 6/30/2018.	The authorities have requested TA to improve on-time filing rates.	Lawrence
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time.	-	9	9	1	-	9	9				The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018.	Opportunity exists to further strengthen on-time payment of taxes.	
		Tonga	2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Strengthen audit capability and programs to ensure completeness and accuracy of reporting.	-	-	-	-	-	12	12	1	100%	Aug 8 - 18	The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018.	Building audit capability is a long term effort which will require TA moving forward.	Teed
		Vanuatu	2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing rates over time.	-	15	15	1	-	4	4	-	100%	Aug 26 - Sept 1	On-time filing operating at improved efficiency levels in line with TADAT dimensions and showing improvements by 12/31/2017.	Progress has been made to improve on-time filing with more work required to improve internal business processes.	McNeill
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time.		15				3	3				On-time payment improvements demonstrated and in line with TADAT dimensions by 12/31/2017.	Vanuatu requested additional TA after an environmental scan showed opportunity to improve on-time payment ratios.	
				Original Plan Total Days:	78	395	473	34					_				
				Updated Plan Total Da	ays:				83	358	441	35					
				Delivered by Oct 31:					53	149	202	18					
				Percentage of Revised P	lan:				64%	42%	46%	51%					

	· · ·		slands - MID-YEAR UPDATE		PI	anned Ing	outs		Undati	ed Inputs at Nov	/1						
						person-d				days - changes in			% of updated				
									PFTAC resident		Total		plan delivered at				
TA Area	Objective 1. Develop and strengthen	Country Cook Islands	Outcome Targeted 1.1 Supervisors and regulations require banks	Activity RBS framework enhancement	LTX	STX	Total	#	advisors	ST experts	Iotal	#	end-Oct	Delivery Status	Milestones i) Applicable guidelines and regulations	Comments RBS enhancement program was	Expert Stefanou/E
pervision	banking regulations in line with international standards		to apply sound policies and processes to durinity, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile 1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective baard and senior management oversight and sound control environment.	program. First follow-up mission. Develop a	7	16	23	1	7	16	23	1	100%	June 2017	are drafted by April 2018 (ii) Applicable guidelines and regulations are finalized and formally issued. April 2019 (i) Applicable guidelines and regulations are drafted by April 2018 (ii) Applicable guidelines and regulations are finalized and formally issued. April 2019	Initiated in FY2017. The program will provide technical assistance in key components of RBS framework- regulations, risk identification and assessment; risk rating; and supervisory action planning.	
nancial Sector upervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	Cook Islands	2.4 Strengthened institutional structure and operational and procedures for RBS implementation	RBS framework enhancement program. Second follow-up mission. Develop more in-depth and risk-based on-site examination assessment.	7	16	23	1	10	16	26	1	0%	Feb 2018	 i) Risk rating model, including impact index, is developed and implemented. October 2018 ii) Risk-based supervisory action planning process developed and implemented. October 2018 	Assisting with documenting on-site examination framework, on-the-job training and technical training in assessment of key bank risk areas.	Stefanou/E
lacroeconomic lanagement	1. Improved macroeconomic policy advice to government and central bank management	Cook Islands	1.2 Sound medium-term macroeconomic framework	Support the use of the Cook Islands macroeconomic and fiscal framework.	5	-	5	1	5	-	5	1	0%	March 2018	 The Cook Islands macroeconomic and fiscal framework continues to be used in budget preparations (Jun. 17). 		Claus
al Sector Statistics	 Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant 	Cook Islands	 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide. 	Review measures of primary and secondary income flows in ESS	-	-	-		-	23	23	1	100%	September 2017	Relative to the baseline for BOP data, current, capital, and financial accounts of the balance of payments statement are defined according to the guidelines of the BPM6 by January 2018	Primary and secondary income flows further improved to support valid measure of GNI (January 2018)	Robertson
	internationally accepted statistical standard, including developing/improving statistical		1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Build local capacity through training on ESS concepts, sources and methods											Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by January 2018	 Staff further trained in ESS concepts sources and methods rebased GDP estimates (January 2018) 	
	devel oping/improving statistical constraints constraints and constraints and constraints and constraints constrai	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Improve capacity on rebasing principles and industry-specific methods											Relative to the baseline, the number of stafftrained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by March 2018	 Staff trained in compiling and disseminating rebased GDP estimates (March 2018) 	Andrews	
			 1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide. 	methods	-	21	21	1	-	21	21	1	0%	March 2018	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by March 2018	GDP system calculations updated to reflect new base year of 2012 (March 2018) Rebased AGDP estimates (base year 2012) compiled (March 2018)	
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public	Assist in refining the compilation process for QGDP; improve dissemination practices											Frequency of national accounts compilation and/or dissemination improves from annual to quarterly, or from quarterly to monthly [RBM NA 12.1] by lune 2017	 New QNAestimates are compiled within 6 months of the reference period (March 2018) 	
overnment Finance latistics	 Strengthened macroeconomic and financial statistics compliation and dissemination for decision making: compilation methodologics in line with international standards for GFS 	Cook Islands	1.9 Data are complied and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and williation of Intermediate data and statistical outputs.	for using various administrative data sources to reduce	5	-	s	1	5	-	5	1	100%	July 3 - 7	- consitisands National Statistics Office (SNRS) and Come Accounts Divisions (CAD) to work with departments to recorded in the accounting system and the asser registers. • The CINSO and CAD to reconcile discrepancies that may exist in the financial balance. EAM—GO=9.8] by December 2017.	Improved data for GPS compilation and dissemination.	DeLaBeer
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.											The CINSO to compile and disseminate consolidated public sector annual data, at least three-year time series. The CINSO to produce and disseminate quarterly data for the International Financial Satistics (IPS) by December 2017. [RBM-GO-12.3]	GFS for general government / public sector operations are compiled and disseminated on a annual/quarterlybasis.	
				Original Plan Total Days:	24	53	77	5									
					Updat	ed Plar	n Total	Days	27	76	103	6					
					-		d by Oc		22	39	61	3					

						anned Inpu				d Inputs at No ays - changes in							
TA Area nancial Sector upervision	Objective 1. Develop and strengthen banking regulations in line with	Country Fiji	Outcome Targeted 1.1 Supervisors and regulations require banks to apply sound policies and processes to identify,	Activity Assistance with finalizing draft Credit Union legislation and by-	цтх	STX	Total	N	PFTAC resident advisors	ST experts	Total	п	% of updated plan delivered at end-Oct	Delivery Status	Milestones I) Credit Union legislation and by-laws finalized and ISsued. April 2019	Comments Continuation of work on developing credit union supervision undertaken by PFTAC with the RBF.	Expe Expert
• •	international standards		measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	laws		12	12	1	-	7	7	1	0%	April 2018		,	
lacroeconomic lanagement	1. Improved macroeconomic policy advice to government and central bank management	Fiji	1.2 Sound medium-term macroeconomic framework	Develop the Fiji financial programming frame work to undertake debt sustainability and external vulnerability assessments.	10	-	10	1	5	-	5	1	0%	Nov 2017	(1) Consistent economic and fiscal forecasts are produced, i.e. methodologyi s developed to map data between calendar and fiscal years (Jan. 18), (2) The macroeconomic and fiscal framework is used in budget preparators (Jul. 13), (3) The macroeconomic and fiscal framework is used in monetary policy-setting, Jul. 71, Jul. (4) The fiscal sector in the macroeconomic and fiscal framework produces internationally comparable data, i.e. it adopts official government finance statistics (GFS) methodology (Jag. 20).		Claus
iblic Financial anagement	1.1 Legal Framework enacted	Fiji	1.1 Legal Framework enacted	Revision of Financial Instructions	o	26	26	2	o	26	26	2	0%	April 2018	Revised Fis developed by PFTAC and adopted by authorities by October 2018	Assumes parliamentary approval of PFM Act amendment FY18/H1; Involves mission and work from home	Silins
	1.2 MoF capacity can meet enacted PFM responsibilities	Fiji	1.2 MoF capacity can meet enacted PFM responsibilities	MTEF Scoping Mission	0	0	0	0	8	0	8	1	0%	Jan 2018	Conduct of a Joint ADB/PFTAC MTEF scoping mission.	Working with colleagues from the ADB and WB on an ADB activity.	Neves
ublic Financial anagement	2.2 More comprehensive and unified annual budget is published	Fiji	2.2 More comprehensive and unified annual budget is published	Refinement of budget documents and process	11	0	11	1	0	0	0	0	0%	Cancelled	Fijian budget document continues to expand in terms of content by September 2017	Work undertaken in-house	Neves
ublic Financial lanagement	 Improve budget execution and control. 	Fiji	3.1 Budget execution and controls are strengthened	Development of an Internal Audit Charter	10	19	29	1	10	19	29	1	100%	May 31 - June 9	Internal Audit Charter developed by PFTAC and adopted by authorities by December 2017	One-week on-site and one-week off-site	Morris
anagement	control.		strengtheneu	Development of internal control risk framework and audit strategy	0	20	20	1	0	20	20	1	0%	Jan-18	Risk framework and strategic audit plan developed by PFTAC and adopted by authorities by May 2018	Change in schedule requested by the authorities.	Morris
ublic Financial Ianagement	4. Improve coverage and quality of fiscal reporting	Fiji	4.1 Chart of Accounts is aligned with International Standards		0	19	19	2	0	19	19	2	100%	June 26 -30 + 10 days remote	With PFTAC support, all classifications are developed and integrated into CoA and adopted by authorities by October 2017.	Phase 1 completed Feb 2017. On and off-site work by STX.	Silins
			4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement new government accounting and reporting policies	12	0	12	2	12	0	12	2	50%	Oct 23-26, further training in Dec	1. Ministry staff trained by April 2018 to implement IPSAS- Cash. 2. MOE Circular for Ministries to adopt IPSAS-Cash	This will be first phase of support. After having complied at whole of government level, the MOE decided to roll out IPSAS-Cash at ministry-level reporting.	Marzar
ublic Financial Management	6. Strengthen identification, monitoring, and management of fiscal risks	Fiji	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Identification, monitoring, and management of SOE fiscal risks	12	0	12	1	12	0	12	1	100%	May 1-12	Fiscal risk assessment and reporting framework developed by PFTAC and adopted by authorities by August 2017.	Part of PFM Roadmap.	Marzai
eal Sector tatistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical		1.12 Higher frequency data has been compiled and disseminated internally and/or to the public	Assist in refining new quarterly GDP estimates	5		5	1	5		5	1	100%	October- November 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by June 2018	- Quarterly estimates of GDP by production are published (June 2018) - Quality assurance of the final estimates completed (June 2018) - Commentary/analysis of QGDP release written (June 2018)	Wild
	standard, including developing/improving statistical infrastructure, source data,		 20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis 	Assist in production of external supporting documentation for users of quarterly GDP											Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis (RBM NA 20.1) by June 2018	 Concepts, sources and methods used for the compilation of the QNA should be published (December 2018) 	
	serviceability and/or metadata.	Fiji	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public	Assist in refining new quarterly GDP estimates	5		5	1	5		5	1	100%	May 2017	Frequency of national accounts compilation and/or dissemination improves from annual to quarterly, or from quarterly to monthly (RBM NA 12.1) by June 2018	- Quarterly estimates of GDP by production are published (June 2018) - Quality assurance of the final estimates completed (June 2018) - Commentary/analysis of QGDP release written (June 2018)	Wild
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis	Assist in production of external supporting documentation for users of quarterly GDP											Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by December 2018	 Concepts, sources and methods used for the compilation of the QNA should be published (December 2018) 	

FY18 Work Pl	an - May 2017 to April 201	18: Fiji - M	ID-YEAR UPDATE														
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	FIL	1.10 Source data are adequate for the Compilation of Government Finance Statistics.		12		12	1	1 12	_	12	1	0%	Jan 2018	 Reconcile against, / transfers between levels of government by July 2017. Reconcile and validate the loan transactions between general government units and its associated interest expense / revenue cost for elimination by Cotober 2017. Finalize estimates for local government data breaks in preparation for consolidation by December 2017. [RBM- GO-10.7] 	Source data provide sufficient detail to allow consolidation of GFS for the various levels of the general government.	DeLaBeer
		- 9	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.											Produce a monthly GFS report in line with the "State of the Nations Report" for BGG by September 2017 and disseminate for inclusion in the F/S. < Compile and disseminate annual data for BGG (FY 14,15 & 16) by November 2017. Compile and disseminate consolidated general government annual data by December 2017. (RBM-GO- 12.1 and 12.3)	GF5 for general government operations are compiled and disseminated on a annual basis.	
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Fiji	1.5 Corporate priorities and compliance better managed through risk management	Strengthen compliance risk management		18	18	1		18	18	1	0%	Jan 2018	Risk based compliance improvement strategy (customs and tax integrated) institutionalized and supported by a governance framework by 12/31/2017.	Fiji has introduced a risk based compliance strategy which needs to be further embedded and integrated with customs.	Aslett
Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting	Fiji	2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function.	-	12	12	1	-	12	12	1	0%	Feb 2018	Taxpayer services strategy in place and operating at improved efficiency rates in line with TADAT dimensions by 6/30/2018.	Fiji's taxpayer services initiatives are to be consolidated under a new structure. TA will be provided to assist in the process.	Scott
	voluntary compliance, improvements in filing, payment and audit activities		2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time.	-	18	18	1	-	18	18	1	0%	Feb 2018	On-time filing operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018	On-time filing has improved but opportunity exists to further enhance performance. Additional TA will assist to further improve business processes.	
			Review functional specifications of new IT system	Improved IT capability supports tax administration	-	-	-	-	-	9	9	1	100%	Aug 30 - Sept 5	Implementation of a new IT systm by 6/30/2010	Review FRCS IT System	Dark
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	completeness and accuracy of reporting.	-	18			-	12	12	1	0%	Nov 27 - Dec 8	The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2019.	Fiji has commenced the restructuring of audit and require additional TA moving forward.	Teed
				Original Plan Total Days:	77		239	19									
					Updated	I Plan To	tal Days		69	160	229	20					
							red by C				85						
					Perce	ntage of	Revised	Plan:	: 55%	29%	37%	40%					

						Planned Inpu (in person-da				ated Inputs at Nov 1 n-days - changes in re							
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Expe
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	FSM	on a timely basis and assess their capital adequacy in relation to their risk profile	Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards - Postponed until FY19	5	; 12	17	1	-	-	-	-	0%	Postponed until FY19 May 2018	I) Applicable guidelines and regulations are drafted. April 2018	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up.	Stefano Expert
			1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.												i) Applicable guidelines and regulations are drafted. April 2018		
Financial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	FSM	2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes.	Provide training to supervisors on supervision and assessment of banking key risk areas - Postponed until FY19	-	12	12	1	-	-	-	-	0%	Postponed until FY19 May 2018	 A training program is designed and delivered to supervisors 	Training is the assessment of credit risk, operational risk, liquidity risk, market risk and investment risk. Training mission to be followed up in 2019 with on-site examination on-the-job training.	,
Real Sector Statistics	 Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical 	FSM	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Train local staff to produce independent estimates of GDP	7	-	7	1	5	-	5	1	0%	April 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA3.1] by April 2019	Workshop)	
	infrastructure, source data, serviceability and/or metadata		1.21 Business processes documentation for compilation and/or dissemination of macroeconomic and financial statistics is stored, accessed and regularly updated	Review and update previous BPD in line with latest system's operation											Relative to the baseline, business processes documentation has been improved by becoming adequate, stored, accessible, and/or regularly updated by April 2018	 Existing documentation is reviewed by PFTAC, explained further to staff (April 2018) 	
			1.15 Improved Timeliness of data made available internally and/or to the public	Improve BOP coverage and methodology	-	21	21	1	-	21	21	1	0%	December 2017	The BOP and/or IIP are consistent or reconcilable with the national accounts [RBM BP 15.1] by December 2017		STX (tbo
Government Finance Statistics	 Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS 	FSM	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5		5	1	5	-	5	-	100%	Remote	- Compile and disseminate annual data for budgetary central government and state governments for FY16 by November 2017. - Investigate general government elimination entries in preparation for consolidation by April 2018. [RBM-GO- 12.3]	GF5 for general government operations are compiled and disseminated on a annual basis.	DeLaBe
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	FSM	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives.	5		5	1	5	-	5	1	100%	May 2017	Reform strategy and governance framework designed by and agreed to by 12/31/2018.	Review overall reform progress and support the development of a more structured approach to reforms.	d Shrosbr e
Revenue Administration	 Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting 	FSM	2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time.	-	9	9		-	6	6		100%		On-time filing operating at improved efficiency levels in line with TADAT dimensions by 12/31/2019.	An environmental scan shows potential to improve on-time filing.	Lawreni
	voluntary compliance, improvements in filing, payment and audit activities		meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time. Strengthen the taxpayer services function	-	9	9	1	-	6	6	1	100%	Oct 23 - Nov 3	On-time payment operating at improved efficiency levels in line with TADAT dimensions by 12/31/2019. Taxpayer services strategy in place and operating at improved efficiency rates in	An environmental scan shows potential to improve on-time payment of taxes. A new taxpayer services function has been established but needs to	
			strengthened		-	14	14		-	7	7		100%		line with TADAT dimensions by 30/06/2018.		
				Original Plan Total Days:	22			7			-		-				
					Update	d Plan Tot	al Days:		15	40	55	4					
								0.4.25				2					
						Del	vered by	UCT 31:	10	19	29	1 2	1				

FY18 Work P	lan - May 2017 to April 20)18: Kiribati	- MID-YEAR UPDATE														1
						lanned Inp n person-da				d Inputs at N ays - changes							
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	Kiribati	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Assistance with developing credit union supervision		16	16	1	-	16	16	1	0%	November 2017	 i) Credit union supervision training delivered to supervisors ii) Supervision development and TA plan established 	Continuation of work on developing credit union supervision undertaken by PFTAC.	Expert
Public Financial Management	1. Improved laws and effective PFM institutions	Kiribati	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment	16	20	36	1	16	20	36	1	100%	July 20 - Aug 3	PEFA Self-Assessment completed by August 2017	With significant country ownership, reviewed by PFTAC	Neves/Narub
Public Financial Management	5. Improve integration of asset and liability management framework	Kiribati	5.4 Improved integration of asset and liability management framework	Disclosure and management of state assets is improved	0	0	0	0	8	0	8	1	0%	Late April 2018	Accompanying PIMA Mission from HQ	PIMAMission is completed	Neves
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical	Kiribati	1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Develop GDP by expenditure estimates											Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by August 2017	VAT data processed and used to compile more comprehensive annual GDP by production (August 2017) Business register developed (August 2017)	McAllister
	standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.		1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Further improve annual estimates of GDP by production alongside expenditure developments		21	21	1	-	23	23	1	100%	July 2017	Relative to the baseline, additional accounts/aggregates (specify) are developed to meet national data requirements and ISWGNA minimum requirements and/or recommended tables and accounts [RBM NA.5.1] by August 2017	Develop unit record trade database (August 2017) Improve construction model (August 2017)	
Revenue Administration	1. Strengthened revenue administration management and governance arrangemen	Kiribati	1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design.	-	10	10		-	5	5				An organizational structure in place and suitably staffed by 12/31/2017.	Kiribati has introduced a new structure with more TA needed to facilitate implementation.	Scott
	0		1.5 Corporate priorities and compliance better managed through risk management	Develop a risk based compliance improvement strategy	-	8	8	1	-	5	5	1	100%	Aug 22 - Sept 6	Risk based compliance improvement strategy adopted by 12/31/2017.	Kiribati has introduced a new structure with the next phase of modernization linked to introducing a compliance improvement strategy.	
			1.1 Develop a high level reform plan	Develop a modernization reform plan		-	-			5	5				High level modernization plan developed and introduced.	PFTAC has provided comprehensive assistance to Kiribati and a reform plan now tracks progress	
Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting	Kiribati	2.1 Integrity of the registered taxpayer base strengthened	Strengthen the integrity of the registered taxpayer base	-	9	9		-	9	9	1			An improved and more reliable and accurate taxpayer base aligned to TADAT dimensions by 12/31/2018.	Evidence suggests that TA is required in this area.	Scott
	voluntary compliance, improvements in filing, payment and audit activities		2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function.	-	7	7	1	-	7	7		0%	Feb 2018	Taxpayer services strategy in place and operating at improved efficiency levels and based on TADAT dimensions by 12/31/2018.	A new taxpayer services function has been created under a new structure. Additional TA will be provided to guide implementation	
			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting		-	10	10	1	-	5	5	1	0%	March 2018	The audit function operating at improved efficiency levels based on TADAT foundations by 12/31/2018.	Kiribati has requested additional TA to build audit capability.	Leano
				Original Plan Total Days:	16	101	117	6									
					Updated	Plan To	tal Days:		24	95	119	7]				
					-		livered b			58	74	3					
					Pe	rcentag	e of Revis	ed Plan	67%	61%	62%	43%	2				

FY18 Work	Plan - May 2017 to April	2018: Naur	u - MID-YEAR UPDATE														
						nned Input				ted Inputs at No -days - changes i							
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	% of updated plan delivered at end- Oct	Delivery Status	Milestones	Comments	Experts
Public Financial Management	4. Improve coverage and quality of fiscal reporting	Nauru	4.2 Comprehensiveness, frequency, and quality offiscal reports is enhanced	Implement IPSAS Cash Accounting	0	14	14	1	0	14	14	1	0%	April 2018	1. Gap analysis, action plan developed by PFTAC and adopted by authorities by March 2018 2. Staff trained on IPSAS-Cash by April 2018	Part of PFM Roadmap	Mayes
	 Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant 	Nauru	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination												Relative to the baseline, the number of stafftrained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by September 2017	Two staff trained on revised methodology, data collection, compiling rebased GDP estimates and dissemination of rebased GDP estimates (September 2017)	Wild
	internationally accepted statistical standard, including developing/improving statistical infrastructure, source data,		 4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide. 		16	-	16	1	9	-	9	1	100%	September 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by September 2017	Existing methods and sources improved (September 2017) Rebasing plan set out in detail (September 2017)	
	serviceability and/or metadata.		1.18 A new data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates											New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by October 2017	Collection of latest administrative, trade and prices data (September 2017) Compilation of 2015-16 draft estimates (September 2017)	
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with	Nauru	1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide.	Compile the institutional unit table for the public sector and investigate source data for GFS compilation purposes.											Investigate and complete a list of all institutional units covered for GFS by December 2017. Investigate all possible data sources for the compilation of GFS by December 2017. (RBM-GO-5-7, 5.8 and 10.2)	The institutional scope includes all significant central government institutional units and its associated transactions.	DeLaBeer
	international standards for GFS		1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.		12		12	1	16	-	16	1	100%	Sep 22 - Oct 8	Obtain the National COA for budgetary central government from the Finance Ministry and start the mapping to the <i>GFSM 2014 by</i> December 2017. [RBM – GO – 9.6]	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.	
				Original Plan Total Days:	28	14	42	3		r		T	-				
					Updated	Plan Tot	al Days	:	25	14	39	3	ļ				
						Delive	ered by	Oct 31:	25	-	25	2	1				
					Perce	ntage of			100%	0%			j				

FY18 Work P	lan - May 2017 to April 20	18: Niue -	MID-YEAR UPDATE														
						lanned Inpu n person-day				ted Inputs at Nov -days - changes in							
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
Public Financial Management	 Strengthen identification, monitoring, and management of fiscal risks 	Niue	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Scoping mission to improve fiscal risk analysis	11	0	11	1	11	0	11	1	0%		1. Deliver seminar on fiscal risks to MoF staff. 2. Key issues and TA needs identified and prioritized.		Marzan
	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making	Niue	1.3 Staffcapacity increased through training, especially on developing source data, compilation methods, and dissemination	Build independent compilation capacity											Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by February 2018	New secondary compiler (existing staff member) given basic GDP training to support the primary compiler (February 2018)	Freeman
Real Sector Statistics	according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.		1.18 A new data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates	-	20	20	1	-	20	20	1	0%		New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by February 2018	New estimates for 2016, plus potential revisions, completed with significant PFTAC supplementation (February 2018) Compilation of 2017 estimates significantly completed with PFTAC supplementation (February 2018)	
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Niue		Strengthen organization design. BTB with mission Taxpayer Service Mission 2.2	5	-	5	1	5	-	5	1	0%	Nov 2017	An organizational structure in place and suitably staffed by 6/30/2018.	Niue has accepted PFTAC recommendations to introduce a new structure and will require additional TA moving forward.	Shrosbree
Administration	 Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities 	Niue	2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function. BTB with Organization Mission 1.2	5	-	5	-	5	-	5	-	0%		6/30/2018 and aligned to TADAT	A new structure to be implemented which will include setting up a taxpayer services component.	Shrosbree
				Original Plan Total Days:	21	20	41	3			-	-					
					Updated	Plan Tot	al Days:		21	20	41	3					
					Pe		ivered by of Revise			- 0%	- 0%	- 0%	5				

						Undat	ed Inputs at Nov	1									
						anned Inj person-o				days - changes in			% of updated				
									PFTAC resident				plan delivered at	Delivery			
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total		advisors	ST experts	Total		end-Oct	Status	Milestones	Comments	Experts
Financial Sector Supervision	 Develop and strengthen banking regulations in line with international standards 	Palau	1.1 Supervisors and regulations require banks to apply sound policy and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile 1.2 Supervisors and regulations require banks to have robust governance policies and processes unanagement oversight and sound control environment.	Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	5	12	17	1	5	12	17	1	0%	March 2018	() Applicable guidelines and regulations are drafted. April 2018 () Applicable guidelines and regulations are drafted. April 2018	revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up	Stefanou/ LEG / Exper
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	Palau	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Develop GDP and revenue forecasting methodology.	o	-	-	-	12		12	1	0%	December 2017	 GDP forecasts are independently produced (Dec. 19). Economic and fiscal forecasts are consistent (Oct. 18). Advice on tax reform is empirically based (Apr. 19). 		Claus
Public Financial Management	1. Improved laws and effective PFM institutions	Palau	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment	7	18	25	1	7	18	25	1	0%	Feb 2018	PEFA Self-Assessment completed Feb 2018	Developed by authorities and reviewed by PFTAC	Neves/TBA
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Palau	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5	-	5		5	-	5	•	60%	Remote	- Compile and disseminate annual data for budgetary central government for F116 by November 2017. - Investigate general government elimination entries in preparation for consolidation by April 2018. [RBM-GO- 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeLaBeer
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Palau	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives. Review overall reforms and governance framework.	1	-	1	1	1	-	1	1	100%	May 12	Reform strategy and governance framework designed and agreed to by 06/30/2018.	Review overall reform progress and support the development of a more structured approach to reforms. Overlaps STX mission for Organization Reform below	Shrosbree
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design. BTB with Taxpayer Services Mission under 2.2	-	8	8		-	6	6			May 8 - 19	Organizational structure in place and suitably staffed by 12/31/2018.	Palau has accepted PFTAC recommendations and implemented a function based structure	McNeill
Revenue Administration	 Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities 	Palau	2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function. BTB with Organization Mission 1.2	-	15	15	-	-	10	10	-	100%	May 8 - 19	Taxpayer services strategy designed by 07/31/2017 and implemented by 12/31/2017 and aligned to TADAT dimensions.	Palau has accepted PFTAC recommendations to introduce a new function based structure and will need additional TA to build an effective taxpayer services program.	McNeill 1
				Original Plan Total Days:	18	53	71	4									
					Updat	ed Plar	n Total D	Days:	30	46	76	4					
							ered by			16		1					
					Percer	ntage o	f Revise	d Plan	13%	35%	26%	25%	1				

						Planned Inp in person-d				ed Inputs at M lays - changes			% of updated				
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
inancial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	PNG	2.4 Strengthened institutional structure and operational and procedures for RBS implementation	RBS framework enhancement program. Diagnostic to assess effectiveness and efficiency of RBS framework and develop TA strategy and plan	7	16	23	1	7	16	23	1	100%	June 2017	i) RBS Framework Enhancement Strategy and TA Plan developed and initiated. April 2018	Initial mission to determine current RBS implementation status and identify priority TA	Stefanou, Expert
			2.4 Strengthened institutional structure and operational and procedures for RBS implementation	RBS framework enhancement program. First follow-up mission from diagnostic. Focus to be on a key RBS component: Risk Rating and Supervisory Action Planning	7	16	23	1	10	16	26	1	0%	November 2017	1) Risk rating model, including impact index, is developed and implemented. October 2018 ii) Risk based supervisory action planning process developed and implemented. October 2018 iii) Supervisory attention framework developed and implemented. April 2019	Continuation of RBS framework enhancement program. Risk rating and supervisory action planning.	Stefanou/ Expert
			2.4 Strengthened institutional structure and operational and procedures for RBS implementation	RBS framework enhancement program. Second follow-up mission from diagnostic. MCMFR led. LTX manage. Focus to be on a key RBS component: Risk Identification and Assessment - on- site examination.	-	-	-	-	5	-	5	1	0%	February 2018	 Risk-based supervisory action planning process developed and implemented. October 2018 Supervisory attention framework developed and implemented. April 2019 	Mission from HQ-LTX managing as part of PFTAC / Bank PNG supervision framework enhancement program	Stefanou/ MCM / Expert
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	PNG	1.2 Sound medium-term macroeconomic framework	Continue developing a macroeconomic and fiscal framework.	15	-	15	2	22	-	22	2	100%	May 5 - Jun 13; July 21 - Aug 4	(1) Consistent economic and Sizai forecasts are produced (Dec. 17). (2) The fiscal sector in the macroeconomic and fiscal framework produces internationally comparable data, i.e. it adopts government finance statistics (GFS) reporting (Dec. 17). (3) The macroeconomic and fiscal framework is used in budget preparations (Dec. 18). (4) The macroeconomic and fiscal framework is used in monetary policy settings (Dct. 18).		Claus
Public Financial Management	3. Improve budget execution and control.	PNG	3.1 Budget execution and controls are strengthened	Training Needs Assessment and Internal Auditor Training	0	21	21	1	0	21	21	1	100%	Oct 2 - 13, 2017	Training completed on PFM Systems Audit of at least large departments	Low PEFA Internal Audit scores due to lack of systems-based audits.	Morrison
Public Financial Management	4. Improve coverage and quality of fiscal reporting	PNG	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement IPSAS Cash Accounting	0	19	19	1	0	19	19	1	0%	Late Feb 2018	 Gap analysis, action plan developed by PFTAC and adopted by authorities by March 2017 2. Staff trained on IPSAS Cash by November 2017 	Part of PFM Roadmap	Mayes
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant	PNG	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Train local staff to produce independent estimates of GDP	13	-	13	1	11	-	11	1	0%	November 2017	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by February 2018	(Joint work with ABS) Existing 5 staff trained on methodology, data collection, compilation and dissemination (by February 2018) 	Wild
	internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.		1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Further review of the GDP by production system; update road map	9		9	1	9	-	9	1	0%	February 2018	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1] by February 2018	(Joint work with ABS) • Review of methods and identification/implementati on of improvements towards closer consistency with the 2008 SNA (February 2017)	Wild i

						lanned Inp				d Inputs at N ays - changes			% of updated				
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	STexperts	Total	#	plan delivered at end-Oct	Delivery Status	Milestones	Comments	Expe
			1.18 A new data set has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of data compiled for GFS.												A new set of GFS are compiled and disseminated for the general government as recommended by the GFSM 2014 guidelines. The institutional table need to be updated to cover all statutory bodies by December 2017.	DeLaBe
overnment nance Statistics	 Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS 	PNG	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of the COA mapping and associated compilation procedures for quarterly reporting.	12	-	12		. 12	-	12	1	100%	Oct 16 - 27	• COAmapping in the Integrated Financial Management System (FRS) completed by May 2017. Verification and revisions completed by end of December 2017. • Compliation process for completing quarterly (65 reports and provisions for regular revisions completed by April 2018. • GFS for budgetary central government operations are compiled and disseminated on a quarterly basis by January 2019. (BMM-GO-12.1)	basis.	
			1.15 Macroeconomic data sets used by policy-makers have been made more intersectorally consistent (reduced discrepancies).	Prepare a reconciliation and include data for the financia balance sheet and public sector data to the monetary statistics and balance of payments.											 Consistent reporting of financial assets and liabilities data for consolication with difs on a quarterly basis for general government by April 2019. Initiate a work plan for collecting debt and foreign aid data by June 2018. Stablish a specialized interdepartmental taskforce to coordinate the collection of 675 sources including financing and debt data by December, 2017. [RBM-GO- JS 3 and 15.14] 	GFS and debt are consistent or reconcilable with monetary and financial statistics and external sector debt statistics.	
			1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives	-	15	15		-	17	17	1	100%	July 12 - 25	Strategic and modernization plan in place and supported by a governance structure by 12/31/2017	PNG has requested PFTAC assistance in renewing the strategic plan.	McNeil
venue	1. Strengthened revenue administration management and	PNG	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives	-		-		10	-	10	1	100%	Aug 15 - 25	Member of FAD Medium Term Revenue Strategy (MTRS) Mission	PNG is considering undertaking a tax refrom with IMF assistance. The MTRS was developed as a starting point.	Shrosb
ministration	governance arrangements		1.1&1.2 Clear reform strategy adopted and organizational arrangements enable the more effective delivery of reforms	Finalize corporate strategy and develop structure to support delivery of reforms		-	-			19	19	1	0%	Nov 20 - Dec 8	Corporate Strategy finalized by 6/30/2018 and the new structure incorporates a LTO, design unit and taxpayer services unit	These activities will take place in line with the implemenation of an MTRS	McNei
			1.3 Support functions enable more effective delivery of strategy and reforms	Develop an IT strategy		-	-			14	14	1	0%	Dec 6-19	IT strategy developed by 12/31/2018	PNG will introduce a new IT system to support implementation of the MTRS	Dark S
venue ministration	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance,	PNG	2.1 Integrity of the registered taxpayer base strengthened	Integrity of the registered taxpayer base strengthened.						-	-	-			A reliable and accurate taxpayer base aligned to TADAT dimensions by 07/31/2018.	The current data base is corrupt - the authorities have requested PFTAC advise to rectify.	Lawre
	improvements in filing, payment and audit activities		2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing rates over time.		15	15	1					0%	Cancelled	On-time filing operations based on TADAT dimensions with improvements by 6/30/2018.	The authorities have requested PFTAC TA to assist in improving on-time filing ratios.	t
			2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time											On-time payment operations based on TADAT dimensions with improvements by 6/30/2018.	The authorities have requested PFTAC assistance to improve poor on-time payment levels.	Ī
				Original Plan Total Days:	63	102	165	11									
					Updat	ed Plan T	otal Day	s:	86	122	208	14					
											46-	-	1				
						Del	ivered b	y Oct 31	: 51	54	105	7	1				

						Planned Input (in person-day			(perso	ated Inputs at N n-days - changes			% of updated				
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	ST experts	Total	#	plan delivered at end-Oct	Delivery Status	Milestones	Comments	Expe
inancial Sector	1. Develop and strengthen banking	Regional	 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess theil capital adequacy in relation to their risk profile Supervisors and regulations require banks to have robust governance policies and processes covering among others: effective baard and senior management oversight and sound control environment. 		S	12	17	1	5	12	17	1	100%	July 2017	1) Applicable guidelines and regulations are drafted. April 2018 1) Applicable guidelines and regulations are drafted. April 2018	Workshop to review and establish revision plan for banking legislation and prudential standards. Workshop will followed up with bilateral missions to each country to follow-up on and progress reform.	Stefano LEG / Ex
upervision	regulations in line with international standards	Regional	1.3 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their financial risks on a timely basis and assess their 1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others: effective baard and senior management oversight and sound control environment.	Workshop on Insurance Legislation and Prudential Standards - sub-regional for Southern Pacific members	5	12	17	1	5	9	14	1	0%	April 2018	i) Applicable guidelines and regulations are drafted. April 2019 ii) Applicable guidelines and regulations are drafted. April 2019	Workshop to review and establish revision plan for insurance legislation and prudential standards. Workshop will be followed up with bilaterial missions to each country to collow-up on and progress reform.	
inancial Sector	2. To implement a risk-based supervision (RBS) system and	Regional	2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes.	AFSPC Annual Meeting. Introduction to: Resolution Frameworks; and Fintech and Supervision	5	12	17	1	5	7	12	1	100%	August 2017	i) Workshop on Resolution Framework delivered ii) Workshop on Fintech and Supervision delivered		Stefanor MCMFC
upervision	upgrade other supervisory processes		2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes.	SEACEN: Provide training to supervisors on supervision and assessment of banking key risk areas	5		5	1	3	-	3	1	0%	April 2018	i) SEACEN supervision training delivered.	SEACEN is developing a foundation supervision training course. PFTAC will assist SEACEN in delivery of course for PFTAC members.	Stefano
		Regional		Workshop on compiling and forecasting GDP.	5	9	14	1	5	-	5	0.5	100%	October 2 - 6, 2017	(1) Participants identify priority areas for improving GDP compilation and forecasting (Oct. 17).	The workshop was organized in collaboration with PFTAC's Real Sector Statistics Advisor	Claus
		Sub-regional		Workshop on compiling and forecasting GDP.					5	-	5	-	0%	April 2018	(1) Participants identify priority areas for improving GDP compilation and forecasting (Apr. 18). One out of three countries	The workshop replaces a planned workshop on macroeconomic policy analysis. It will be organized in collaboration with PFTAC's Real Sector and Government Finance Statistics Advisors.	Claus
Aacroeconomic Aanagement	 Improved macroeconomic policy advice to government and central bank management 	Sub-regional	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Workshop on forecasting fishing revenues.	5	14	19	1	5	14	19	1	0%	Feb 2018	(1) Participants identify priority areas for improving fishing revenue forecasting and management (Feb. 18). (2) Medium-term fishing revenue projections are produced jointly by ministries of finance and marine authorities in 2 out of 9 countries (Feb. 19).	The workshop will be organized in collaboration with PFTAC's PFM Advisor.	Claus/?
		Regional		Workshop on expenditure planning for sustainable development.	5		5	1	5	-	5	0.5	0%	Nov 4 - 10, 2017	(1) Participants identify priority areas for improving medium-term expenditure planning (Nov. 17). (2) Economic and fiscal projections include demographic changes in 2 out of 8 countries (Nov. 18).	The workshop will be organized in collaboration with PFTAC's PFM Advisor and UNESCAP.	Claus
		Regional		Support and advise on econometric estimations, including of a measure of the output gap, and empirical analysis	5	5	10	1	5	-	5	1	0%	April 2018	 Research papers are peer reviewed (Apr. 18). (2) At least two working papers are published by Pacific central banks and/or ministries of finance (Apr. 18). 	Technical assistance will be provided offsite.	Claus
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	Regional	1.2 Sound medium-term macroeconomic framework	Workshop on macroeconomic policy analysis.	5	14	19	1	-	-	-	-	0%	Moved to FY19		The workshop has been shifted to FY2019 and will be delivered with the IMF institute for Capacity Development (ICD).	
ublic Financial Nanagement	1. Improved laws and effective PFM institutions	Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Participation in development partners' forum	28	0	28		28	0	28		0%	between May 2017 to April 2018	Technical inputs provided as required	Includes participation in development partners forum	Neves/ Marzan
Public Financial Management	2. Strengthen budget preparation towards more comprehensive, credible, and policy oriented	Regional	2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop on Managing Fisheries Revenue	0	0	0	0	5	0	5	1	0%	Feb 2018	Workshop Delivered as planned.	Collaboratively with Macro advisor, ADB and PNA	Neves
	budget.	Regional	2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop on Expenditure Planning & Budget Documentation	5	0	5	1	5	0	5	0.5	0%	Nov 6 - 10	Workshop Delivered as planned.	Collaboratively with Macro advisor, ADB PIFS, UNESCAP	, Neves
ublic Financial Ianagement	3. Improve budget execution and control.	Regional	3.1 Budget execution and controls are strengthened	Workshop on strengthening budget execution controls	7	12	19	1	7	12	19	1	100%	Aug 28 - Sept 1	Workshop Delivered as planned.	Targets Heads of Treasury and Internal Audit	Marzan /Silins
																	, 5

Marzan/

Nork by Headquarters from PFTAC sudget; changed to PIMA in Kiribati, subject to confirmation from authorit

Priority for countries with a C or D PEFA score in PEFA category 9 and 10

April 2018

Februar 2018

scal risk assessment and reporting amework developed by PFTAC by April

1. Workshop delivered. 2. Participant countries identify gaps, next steps and TA

0%

0%

0

12

0 1

19 1

Public Financial Management

6. Strengthen identification, monitoring, and management of

fiscal risks

6.2 Central fiscal oversight and analysis of public corporation risks are strengthened

6.2 Central fiscal oversight and analysis of public corporation risks are strengthened

Regional

Regional

dentification, monitoring, and nanagement of SOE fiscal risks

Workshop of Fiscal Oversight of SOEs

0

7

0

12

0

19

0

1

0

7

FY18 Work Pla	n - May 2017 to April 2018	: Regional /	Activities - MID-YEAR UPDAT	E									
						Planned Input in person-day	s)		(persor PFTAC resident	ated Inputs at N I-days - changes	in red)		% of updated plan delivered at
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	advisors	ST experts	Total	#	end-Oct
	1. Strengthen compilation and dissemination of data on macroeconomic and financial	Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from FSM, Palau and RMI	7	-	7	1	5	-	5	1	0%
Real Sector	statistics for decision making according to the relevant	Regional	 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 	Delivery of training to compilers from Cook Islands, Kiribati, Nauru, Niue, Tokelau and	5	-	5	1	5	-	5	0.5	100%

TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	advisors	STexperts	Total	#	end-Oct	Status	Milestones	Comments	Experts
	1. Strengthen compilation and dissemination of data on macroeconomic and financial	Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from FSM, Palau and RMI	7	-	7	1	5	-	5	1	0%	April 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by April 2019	Sub-regional multi-sector workshop for Northern Pacific building on April 2017 event	wild
Real Sector Statistics	statistics for decision making according to the relevant internationally accepted	Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from Cook Islands, Kiribati, Nauru, Niue, Tokelau and Tuvalu	5	-	5	1	5	-	5	0.5	100%	October 2017	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA3.1] by April 2019	Multi-topic workshop for Melanesian/Polynesian members not trained in FY17; likely held in Fiji	Wild
Statistics	statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Regional	1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the Heads of Planning and Statistics Meeting (subsuming the Pacific Statistics Steering Committee every other year) which coordinates TAIn the region	3	-	3	1	3	-	3	1	0%	November 2017	More metadata have been compiled and/or made available to users to support data analysis [RBM NA 20.1] by January 2019	 To be held in Noumea, New Caledonia, Nov 14-16 PFTAC round table update from de la Beer (GFS) / Wild 	wild
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with	Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	7	17	24	1	7	13	20	1	100%	Aug 21 - 25	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	DeLaBeer/ Expert
	international standards for GFS	Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	9	11	20	1	9	-	9	1	0%	April 2018	Workshop delivered and staff trained.	Sub-regional Workshop for Micronesian members. Venue TBC.	DeLaBeer/ Expert
Revenue	1. Strengthened revenue administration management and	Regional	1.5 OCO Annual Conference	Developing an alliance with the OCO to improve revenue administration risk management.	5		5	1	5	-	5	1	100%	May1-5	Attend OCO Conference in Guam and deliver a presentation on integrated risk management.	To support DRM, PFTAC and the OCO have entered into strategic partnership to improve risk management between tax and customs departments.	Shrosbree
Administration	governance arrangements	Regional	1.1 - 1.7 Senior Management Team Workshop on modern revenue administration (to follow PITAA Heads Meeting)	Management of tax administration strategies and operations improve over time.	3	3	6	1	3	7	10	1	100%	Sept 18 - 20	Workshop will reemphasize the important of a reform strategy, governance, support functions and risk management in modern tax administration.	To support management development PFTAC will reemphasize the importance of reform, governance and risk management in modern tax administration.	Shrosbree
			core tax functions	Reviewing regional progress during 2016/17 and planning ahead.	5		5	1	5	-	5	1	100%	Sept 13 - 15	Annual PITAA Heads Meeting (Samoa)	PFTAC supporting the development of PITAA	Shrosbree
	 Strengthened core functions evidenced by an accurate taxpayer 		2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	VAT Fraud Workshop with PITAA	-	8	8	1	5	7	12	1	100%	Aug 7 - 11	PICs have little awareness of VAT fraud schemes and need to understand and build capability to address tax leakage in this area.	To support VAT risk management PFTAC will facilitate a VAT fraud workshop to highlight area of risk.	Ettridge
Revenue Administration	base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	Regional	2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Management training for senior auditors and managers.	5	-	5	1	5	-	5	1	0%	March 2018	PICs need to develop management skills to improve the management of the audit functions.	Upon the request of PICs PFTAC will facilitate a workshop geared towards improving audit management capability.	Shrosbree
				Senior auditor training in the interpretation and analysis of financial statements -	-	12	12		-	9	9	1	100%	July 27 - Aug 4	PICs need to develop audit skills to interpret and analyze corporate financial statements to detect compliance anomalies.	The larger PICs have requested PFTAC training to develop skills that provide a better understanding of corporate financial statements and tax implications.	Teed
				Original Plan Total Days:	141	153	294	21									
					Updated F	Plan Total	Days:		147	102	249	22					
										-	_						
							Delivered		52	67	119	10					
						Percen	tage of Rev	vised Plan:	35%	66%	48%	45%					

FY18 Work Plan	- May 2017 to April 2018: Rep	ublic of Ma	rshall Islands (RMI) - MID-YEA	AR UPDATE													
						lanned Inpu				ed Inputs at No			% of				
					(ii	n person-da	ys)		(person- PFTAC	days - changes i	n red)	•	updated plan				
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total		resident advisors	STexperts	Total		delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
Financial Sector Supervision	Develop and strengthen banking regulations in line with international standards	RMI	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequery in relation to their risk profile 1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.	Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	5	12	17	1		12	12	1	0%	March 2018	1) Applicable guidelines and regulations are drafted. April 2018 1) Applicable guidelines and regulations are drafted. April 2018	Connerve and Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up.	Stefanou/LEG/ Expert
Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	RMI	2.4 Strengthened institutional structure and operational and procedures for RBS implementation	Provide guidance and training for on-site examination, using an actual on-site examination as a working case.	-	19	19	1	-	19	19	1	100%	July 2017	i) Use of CAMELS assessment framework embedded in organization. April 2018	Follow-up TA mission to the on- site examination mission undertaken in February 2017	Expert
Management	 Improved macroeconomic policy advice to government and central bank management 	RMI	1.2 Sound medium-term macroeconomic framework	Support the use of the Marshall Islands Fiscal Model (MI-FM) in budget preparations and policy analysis.	15	-	15	2	10	÷	10	2	50%	May 2017; Feb 2018	(1) The MI-FM is used in budget preparations (Oct. 17). (2) The MI-FM is used for policy analysis including to develop a medium-term fiscal framework (Apr. 18). (3) Quarterly Government Finance Statistics (GFS) and outturns compared to forecasts are reported on (Apr. 18).		Claus
Public Financial Management	2. Strengthen budget preparation towards more comprehensive, credible, and policy oriented budget.	RMI	2.2 More comprehensive and unified annual budget is published	Refinement of budget documents and process	0	0	0	0	4	0	4	1	0%	Feb 2018	To complete a template budget document building the 2018/19 RMI Budget on the previous year document	Building on work done earlier in the year from the desk on improving the budget documentation in RMI. Mission will be alonside the fishing revenue workshop	Neves
	 Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata. 	RMI	1.21 Business processes documentation for complation and/or dissemination of macroeconomic and financial statistics is stored, accessed and regularly updated	Review and update previous BPD in line with latest system's operation		21	21	1		21	21	1	100%	October 2017	Relative to the baseline, business processes documentation has been improved by becoming adequate, stored, accessible, and/or regularly updated by October 2017	Existing documentation is reviewed by PFTAC, explained further to staff (October 2017)	Freeman
Government Finance Statistics	 Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS 	RMI	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5	-	5	1	5	-	5		100%	Remote	Compile and disseminate annual data for budgetary central government FY16 by November 2017. Investigate general government elimination entries in preparation for consolidation by April 2018. [RBM-GO-12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	DeLaBeer
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	RMI	1.1 Reform strategy and implementation governance framework adopted and institutionalized	Strategy and governance arrangements in place to support reform initiatives.	3		3	1	2	-	2	1	100%	May 9 - 10	A commitment by Government to kick start reforms by 30 June, 2017.	Review overall reform progress and support the development of a more structured approach to reforms	Shrosbree
			2.1 Integrity of the registered taxpayer base strengthened	Strengthen the integrity of the registered taxpayer base.	-	9	9		-	5	5				A reliable and accurate taxpayer base aligned to TADAT dimensions by 12/31/2017.	The current data base is corrupt the authorities have requested PFTAC advise to rectify.	Lawrence
	2. Strengthened core functions evidenced		2.2 Taxpayer Services initiatives to support voluntary compliance strengthened	Strengthen the taxpayer services function.	-	7	7	1	-	5	5	1	100%	Aug 28 - Sept 8	Taxpayer services strategy in place by 12/31/2017 and aligned to TADAT dimensions.	Additional TA required in setting up a sustainable taxpayer services program.	
Revenue Administration	by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and	RMI	2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time.	-	9	9		-	5	5				On-time filing improvements based on TADAT dimensions in place and reflected in improvements achieved by 12/31/2017.	An environmental scan shows potential to improve on-time filing.	
	audit activities		payment obligations as required by the law	On-time payment compliance and management of arrears improves over time. Strengthen audit capability and	-	7	7		-	4	4				On-time payment improvements demonstrated and in line with TADAT dimensions by 12/31/2017. The audit function operating at improved	An environmental scan shows potential to improve on-time payment of taxes RMI has a low audit skills base	Leano
			of reporting	programs to ensure completeness and accuracy of reporting.	-	15	15	1	-	15	15	1	0%	Feb 2018	efficiency levels in line with TADAT dimensions by 12/31/2018.	and requested TA to build capability.	
				Original Plan Total Days:	28	99	127	9			40-						
					updated	a Plan To	tal Days:		21	86	107	9					
							vered by		12	59	71						
					Per	centage	of Revise	d Plan:	57%	69%	66%	44%					

EV19 Work Dian May	v 2017 to April 2019	3: Samoa - MID-YEAR UPDATE	
FT18 WORK Plan - Wa	V 2017 to Adrii 2018:	S Samoa - WID-YEAR UPDATE	

Macroeconomic I. Improved ma advice to gove bank manager Management I. Improved ma advice to gove bank manager Macroeconomic I. Improved ma advice to gove bank manager Maroeconomic I. Improved ma advice to gove management I. Improved ma advice to gove management I. Improve for Management I. Improve for	ed macroeconomic policy government and central aggement d macroeconomic policy government and central bank ent e coverage and quality of ordring e integration of asset and management framework then identification, mg, and management of	Country Samoa Samoa Samoa Samoa Samoa	Outcome Targeted 1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking 1.2 Sound medium-term macroeconomic framework 1.3 Strong institutional structures for macroeconomic policy making 4.2 Comprehensiveness, frequency, and quality offical reports is enhanced 5.2 Cashflow forecasts for all central government are more accurate and timely 6.2 Central fical oversight and analysis of public corporation risks are strengthened	Activity Develop GDP forecasting methodology Develop the Samoa Economic and Revenue forecasting (SERF) Model to undertake devis sustainability analysis and monitor cash and foreign reserves. Facilitate a cross institution (Ministry of France, Ministry of Revenue, Central Bank of Samoa, Samoa Surau of 24 tistics) workshop on forecasting and sharing data. Improve accounting frameworks on financial assets and liabilities Strengthening Cash Management Improve fiscal oversight of the financial sector and ono- commercial DS 55		Planned Inpp n person-da STX 21		# 1 1		ST experts		#	% of updated plan delivered at end-Oct 0%	Delivery Status April 2018 Aug 3 - 7, 2017	18). (2) Three-year forecasts of real GDP by industries	and the Samoa Bureau of Statistics are	Experts Claus
Maccoeconomic Management 1. Improved m advice to gove bank manager Maccoeconomic Management 1. Improved manager Maccoeconomic Management 1. Improved manager Maccoeconomic Management 1. Improved manager Maccoeconomic Management 1. Improved manager Public Financial Management 4. Improve for fiscal reportin management Public Financial Management 5. Improve int monitoring, an monitoring, an fiscal risks Public Financial Management 6. Strengthen i monitoring, an fiscal risks Real Sector Statistics Govermment Finance attistics 1. Strengthen and financial compilation a decision makk methodologie	ed macroeconomic policy government and central agement ed macroeconomic policy government and central anagement d macroeconomic policy government and central bank ent e coverage and quality of poorting e integration of asset and management frame work then identification, ng, and management of ks	Samoa Samoa Samoa Samoa	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking 1.2 Sound medium-term macroeconomic framework 1.3 Strong institutional structures for macroeconomic policy making 4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced 5.2 Cashflow forecasts for all central government are more analysis of public corporation riska are strengthened 1.4 Data are compiled and	Develop CDP forecasting methodology. Develop the Samoa Economic and Revenue Forecasting (SERF) Model to undertake debt sustainability analysis and monitor cash and foreign reserves. Facilitate a cross institution (Ministry of Finance, Ministry for Revenue, Central Bank of Samoa, Samoa Bureau of Statistics) workshop on forecasting and sharing data. Improve accounting frameworks on financial assets and liabilities Strengthening Cash Management Improve fiscal oversight of the financial scient and on-	- 5 5	-	5	# 1	resident	STexperts	-	#	plan delivered at end-Oct	Status April 2018 Aug 3 - 7,	(1) GDP forecasting methodology is enhanced [Oct. 18), (2) Three-year forecasts of real GDP by industries and the GDP deflator are produced by the Central Bank of Samoa and the Ministry of Finance (Dec. 18), (3) Aforecasting committee is established and forecasts are shared with other institutions, e.g. Ministry for Revenue fun. 18), (4) the forecasting committee produces and publishes official forecasts (Jun. 19). (1) The SBRF Model continues to be used in budget preparations (Jun. 17). (2) The SBRF model is used to undertake sustainability analysis of policy scenarios	Staff from the Central Bank of Samoa, the Ministry of Finance, the Ministry for Revenue and the Samoa Bureau of Statistics are attached for two weeks to the Reserve Bank of	Claus
Maccoeconomic Management 1. Improved m advice to gove bank manager Maccoeconomic Management 1. Improved manager Maccoeconomic Management 1. Improved manager Maccoeconomic Management 1. Improved manager Maccoeconomic Management 1. Improved manager Public Financial Management 4. Improve for fiscal reportin management Public Financial Management 5. Improve int monitoring, an monitoring, an fiscal risks Public Financial Management 6. Strengthen i monitoring, an fiscal risks Real Sector Statistics Govermment Finance attistics 1. Strengthen and financial compilation a decision makk methodologie	ed macroeconomic policy government and central agement ed macroeconomic policy government and central anagement d macroeconomic policy government and central bank ent e coverage and quality of poorting e integration of asset and management frame work then identification, ng, and management of ks	Samoa Samoa Samoa Samoa	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking 1.2 Sound medium-term macroeconomic framework 1.3 Strong institutional structures for macroeconomic policy making 4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced 5.2 Cashflow forecasts of all cantral gould coversight and analysis of public corporation riska are strengthened 1.4 Data are compiled and	Develop CDP forecasting methodology. Develop the Samoa Economic and Revenue Forecasting (SERF) Model to undertake debt sustainability analysis and monitor cash and foreign reserves. Facilitate a cross institution (Ministry of Finance, Ministry for Revenue, Central Bank of Samoa, Samoa Bureau of Statistics) workshop on forecasting and sharing data. Improve accounting frameworks on financial assets and liabilities Strengthening Cash Management Improve fiscal oversight of the financial scient and on-	- 5 5	-	5	#	advisors - - - - - -	ST experts	-		0%	April 2018 Aug 3 - 7,	(1) GDP forecasting methodology is enhanced [Oct. 18), (2) Three-year forecasts of real GDP by industries and the GDP deflator are produced by the Central Bank of Samoa and the Ministry of Finance (Dec. 18), (3) Aforecasting committee is established and forecasts are shared with other institutions, e.g. Ministry for Revenue fun. 18), (4) the forecasting committee produces and publishes official forecasts (Jun. 19). (1) The SBRF Model continues to be used in budget preparations (Jun. 17). (2) The SBRF model is used to undertake sustainability analysis of policy scenarios	Staff from the Central Bank of Samoa, the Ministry of Finance, the Ministry for Revenue and the Samoa Bureau of Statistics are attached for two weeks to the Reserve Bank of	Claus
Management advice to gove bank manager Macroeconomic 1. Improve data advice to govern management Public Financial 4. Improve cov fiscal reportin Public Financial 5. Improve inter liability mana Public Financial 5. Improve inter liability mana Public Financial 6. Strengthen I monitoring, ar fiscal risks Public Financial 6. Strengthen I monitoring, ar fiscal risks Real Sector Statistics 1. Strengthen o according to th international statistics for data according to th international developing/in infrastructure, sendceability Government Finance 1. Strengthen accordination and financial compilation a decision makk methodologie	government and central nagement Id macroeconomic policy woernment and central bank ent e coverage and quality of boorting e integration of asset and management frame work then identification, ng, and management of	Samoa Samoa Samoa	macroeconomic framework 1.3 Strong institutional structures for macroeconomic policy making 4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced 5.2 Cashflow forecast for all central goverment are more accurate and timely 6.2 Central fiscal oversight and analysis of public corporation riska are strengthened 1.4 Abata are compiled and	Revenue Forecasting (SERF) Model to undertake debt sustainability analysis and monitor cash and foreign reserves. Facilitate a cross institution (Ministry of Finance, Ministry for Revenue, Central Bank of Samoa, Samoa Bureau of Statistics) workshop on forecasting and sharing data. Improve accounting frameworks on financial assets and liabilities Strengthening Cash Management Improve fiscal oversight of the financial score and non-	5 5 7 0	0	5 5 7	1	5	-	5	1	100%		preparations (Jun. 17). (2) The SERF model is used to undertake sustainability analysis of policy scenarios		
Management advice to govern management Public Financial A. Improve tow fiscal reportin Public Financial S. Improve intr liability mana Public Financial S. Strengthen i monitoring, ar fiscal risks Public Financial S. Strengthen i monitoring, ar fiscal risks Real Sector Statistics Real Sector Statistics Strengthen i international statistics for according to the international statistics and ard, including developing/im infrastructure, serviceability Government Finance 1. Strengthen decision maki compliance	overment and central bank ent e coverage and quality of ording e integration of asset and management framework then identification, ng, and management of ks	Samoa Samoa	structures for macroeconomic policy making 4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced 5.2 Cashflow forecasts for all cartral government are more accurate and timely 6.2 Central fiscal oversight and analysis of public corporation risks are strengthened 1.4 Data are compiled and	Facilitate a cross institution (Ministry of Finance, Ministry of Finance, Ministry of Finance, Ministry of Finance, Ministry of Finance and Statistics) workshop on forecasting and sharing data. Improve accounting frameworks on financial assets and liabilities Strengthening Cash Management Improve fiscal oversight of the financial sector and non-	5 7 0	-	5	1	5	-	c						Claura
Management fiscal reportin Public Financial S. Improve intr Management fisbility mana Public Financial S. Strengthen i Management fiscal risks Public Financial S. Strengthen i Management fiscal risks Real Sector Statistics according tot i ring and financial statistics for daccording tot i Real Sector Statistics according tot i ring and financial serviceability Government Finance statistics	e integration of asset and management framework then identification, ng, and management of ks	Samoa	frequency, and quality of fiscal reports is enhanced 5.2 Cashflow forecasts for all central government are more accurate and timely 6.2 Central fiscal oversight and analysis of public corporation risks are strengthened 1.4 Data are compiled and	financial assets and liabilities Strengthening Cash Management Improve fiscal oversight of the financial sector and non-	7	0	7	1			,	1	0%	Nov 2017	(1) Macroeconomic policymaking is facilitated by interagency collaboration (Apr. 18). (2) Official forecasts are produced and published (Jun. 19).		Cidus
Management liability mana Public Financial 6. Strengthen i monitoring, ar fiscal risks Management fiscal risks I. Strengthen i dissemination i. Strengthen i internationality Real Sector Statistics function according to ti internationality Real Sector Statistics according to ti internationality J. Strengthen i developing/m infrastructure, serviceability according to ti according to ti compilation ar decision makk methodologie	management framework then identification, ng, and management of ks		central government are more accurate and timely 6.2 Central fiscal oversight and analysis of public corporation risks are strengthened 1.4 Data are compiled and	Improve fiscal oversight of the financial sector and non-	0				5	0	5	1	100%	Sep 25 - 29	 PFTAC advice adopted and full IPSAS-cash compliance by authorities by November 2018; 2. Regs on Fin assets/liabilities implemented by July 2018. 	Builds on FY17 TA that improved accounting framework; on and off-site work	Marzan
Management monitoring, ar fiscal risks I.strengthen i dissemination 1. Strengthen i dissemination Real Sector Statistics for dissemination according to internationali developing/m infrastructure, serviceability I.strengthene and financial compilation a Government Finance 1. Strengthene and financial compilation	ng, and management of ks	Samoa	analysis of public corporation risks are strengthened 1.4 Data are compiled and	financial sector and non-		17	17	1	0	17	17	1	0%	February 2018	 New Cash Management Regs finalized & approved by authorities by June 2018. Staff trained in new Cash Mgmt Regs to prepare cashflow forecast by July 2017. 	Builds on initial training provided in 2016. Postponed due to conflict in schedule of STX	Silins
Real Sector Statistics according to the international standard, include tandard, include standard, include standard, include serviceability serviceability and financial compilation a Government Finance Statistics methodologie	then compilation and.			commercial SUES	0	18	18	1	0	15	15	1	100%	July 10 - 17	Performance and fiscal risk indicators to monitor SOEs developed by PFTAC and adopted by authorities by October 2017.	Builds on TA on general fiscal oversight of SOEs. To be coordinated with MCM and FSS advisor	Savenaca
Real Sector Statistics International developing/in infrastructure, service ability 1. Strengthene and financial compilation a Statistics methodologie	nation of data on onomic and financial for decision making		and definitions of the latest manual/guide. 1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Further assist staff in rebasing GDP by production Assist in production of external supporting documentation for users of GDP by production	- 14	-	14	1	12	-	12	1	100%	June 2017	Relative to the baseline, more metadata have been	Remaining methods and/or source updates by industry are completed (December 2017) Oraft results are quality assured and refined ready for discussion with key stakeholders <u>Manif</u> 2018) Concepts, sources and methods used for the compliation of the QNA should be published July 2018)	wiid
and financial : compilation a Government Finance decision maki Statistics methodologie	onally accepted statistical	Samoa	Interpretation and anyon. I.S. Data are compiled using the coverage and scope of the latest manual/guide 1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis	Develop GDP by expenditure estimates Assist in production of external supporting documentation for users of GDP by production	14	-	14	1	11	-	11	1	100%	October 2017	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated (RBM NA 4.1) by December 2017 Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis (RBM NA 20.1) by July 2018	 Remaining methods and/or source updates by industry are completed (December 2017) 0 roft results and and refined ready for discussion with key stakeholders (April 2018) Concepts, sources and methods used for the compilation of the CMA should be published (publ 2018) 	Wild
	thened macroeconomic ncial statistics ion and dissemination for making: compilation logies in line with onal standards for GFS	Samoa	 1.12 Higher frequency data has been compiled and disseminated internally and/or to the public. 	Compile, review and disseminate data to the IMF Statistics Department.	12	-	12	1	12	-	12	1	100%	Sept 4 - 15	 Compile and disseminate annual data for budgetary central government for P10 by November 2017. Investigate generated alimination entries and statistical discrepancies in preparation for consolidation by November 2017. [RBM – GO – 12.3] 	GFS for general government operations are compiled and disseminated on a annual basis.	DeLaBeer
Revenue	thened revenue tration management and	Samoa	1.5 Corporate priorities and compliance better managed through risk management	Further strengthen compliance risk management.	-	18	18	1	-	18	18	1	0%	Nov 2018	an evidenced based implemented compliance improvement strategy by 12/31/2017.	Samoa introduced a compliance improvement strategy but implementation support is required	
	ce arrangements		1.5 Corporate priorities and compliance better managed through risk management	Further strengthen compliance risk management.	12		12	1	7	-	7	1	100%	Sept 21 - 29	Compliance risks identified and addressed through an evidenced based implemented compliance improvement strategy by 12/31/2017.	Samoa introduced an Industry Partnership initiative - additional implementation assistance required.	Shrosbree
3 Strongthono	thened core functions		2.3 Larger proportion of taxpayers meet their filing obligations as required by law	Improve on-time filing ratios over time	-	15	15		-	15	15	1	0%	Nov 27 - Dec 8	On-time filing operating at improved efficiency levels in line with TADAT dimensions and showing improvements by 6/30/2018.	The authorities have requested TA to improve on-time filing rates.	Scott
evidenced by a Revenue base, taxpayer Administration voluntary com	d by an accurate taxpayer payer services supporting	Samoa	2.4 Larger proportion of taxpayers meet their payment obligations as required by the law	On-time payment compliance and management of arrears improves over time.	-	15	15	1	-	15	15	1	0%	Feb 2018	in line with TADAT dimensions by 12/31/2017.	Opportunity exists to further strengthen on- time payment of taxes.	
and audit acti			2.5 Audit and other verification programs more effectively ensure completeness and accuracy of reporting	Building audit capability and programs to ensure completeness and accuracy of reporting	-	18	18	1	-	16	16	1	0%	Nov 13-24	The audit function operating at improved efficiency levels in line with TADAT dimensions by 12/31/2018.	Building audit capability is a long term effort which will require TA moving forward.	Teed
	nents in filing, payment			Original Plan Total Days:	69 Lindate	d Plan To	191 ntal Davs	13	57	96	152	13					
	nents in filing, payment				opuale		Juli Days		37	30	100	13					
	nents in filing, payment					Del											

FY18 Work Plan	- May 2017 to April 2018	: Solomon Is	ands - MID-YEAR U	PDATE													
						anned Inpu person-da				ed Inputs at Nov lays - changes in							
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	ST experts	Total	#	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
	2. To implement a risk-based supervision (RBS) system and		2.4 Strengthened institutional structure and operational and procedures for RBS implementation	RBS framework enhancement program. Diagnostic to assess effectiveness and efficiency of RBS framework and develop TA strategy and plan	5	12	17	1	7	12	19	1	100%	September 2017	i) RBS Framework Enhancement Strategy and TA Plan developed and initiated. April 2018	Initial mission to determine current RBS Implementation status and identify priority TA	S Stefanou/ Expert
Supervision	upgrade other supervisory processes	Solomon Islands	2.4 Strengthened institutional structure and operational and procedures for RBS implementation	RBS framework enhancement program. First follow-up mission from diagnostic. Focus to be on a key RBS component: Regulation; Risk Identification and Assessment; Risk Rating; or Supervisory Action Planning	5	12	17	1	10	12	22	1	0%	April 2018	i) Milestones for follow-up missions to be based on RBS Framework Enhancement Strategy and TA Plan	Continuation of RBS framework enhancement program. Mission scope determined by diagnostic mission.	Stefanou/ Expert
Management	bank management	Solomon Islands	1.2 Sound medium-term macroeconomic framework	Develop the Solomon Islands financial programming frameworks to undertake debt sustainability and external vulnerability assessments.	10	-	10	2	5	-	5	1	0%	Jan 2018	 The Ministry of Finance's financial programming framework continues to be used in budget preparations (Dec. 17). (2) The Central Bank of Solomon Islands' financial programming framework continues to be used in monetary policy settings (Apr. 18). (3) The frameworks are used to undertake sustainability analysis of policy scenarics (Apr. 18). 		Claus
Public Financial Management	1. Improved laws and effective PFM institutions	Solomon Islands	1.2 MoF capacity can meet enacted PFM responsibilities	Review TA progress and priorities with Article IV mission	0	0	0	0	6	0	6	1	100%	Sept 19 - 26	Familiarisation visit with stakeholders in the Solomon Islands.		Neves
Public Financial Management	 Improve coverage and quality of fiscal reporting 	Solomon Islands	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Implement IPSAS Cash Accounting	0	15	15	2	0	15	15	2	100%	June 5 - 16	 MoFT staff trained on IPSAS-Cash implementation by May 2017; 2. 2016 financial report partially meets IPSAS-Cash requirements 	Part of PFM Roadmap; on and off-site work	Silins
Public Financial Management	5. Improve integration of asset and liability management framework	Solomon Islands	5.2 Cashflow forecasts for all central government are more accurate and timely	Strengthening Cash Management	0	13	13	2	0	33	33	4	60%		 Cash Mgmt Guidelines finalized, approved and implemented by authorities by January 2018. Staff trained by August 2017 and apply cashflow model. Additional training in October-November 2017 (offsite); and 4. Onsite training and treasury reform planning. 	Builds on initial training provided in 2016; Involves on and off-site work.	Silins
	1. Strengthen compilation and dissemination of data on macroeconomic and financial		1.3 Staffcapacity increased through training, especially on developing source data, compilation methods, and dissemination	Staff trained further in analyzing and adjusting results											Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by February 2018	Two staff trained further on analysis and dissemination (February 2018)	Wild
Real Sector Statistics	statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data,	Solomon Islands	1.9 Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs	Business survey processing and imputation reviewed/updated	15	-	15	1	15	-	15	1	0%	January 2018	Relative to the baseline, improvements are made to the way in which a djustments to source data are made (RBM NA9.2) by February 2018	Review and documentation of annual business survey imputation methods (February 2018)	
	serviceability and/or metadata.		1.15 Improved Timeliness of data made available internally and/or to the public	Improvements to BOP current account	-	21	21	1	-	21	21	1	0%	December 2017	The BOP and/or IIP are consistent or reconcilable with the national accounts [RBM BP 15.1] by December 2017		STX (tbc)
Government Finance Statistics	 Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS 	Solomon Islands	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.		12	-	12	1	12	-	12	1	0%	Feb 2018	 Compile and disseminate annual data for budgetary central government for PY16 by November 2017. Investigate general government elimination entries and statistical discrepancies in preparation for consolidation by April 2018. [RBM—GD—12.3] 	GFS for general government operations are compiled and disseminated on a annual basis.	DeLaBeer
				Original Plan Total Days:	47	73	120	11									
					Update	ed Plan 1	otal Da	ays:	55	93	148	13					
						Deliver	od by ()ct 31.	13	47	60	6					
						tage of I				47 50%	40%						

FY18 Wo	k Plan - May 2017 to April 2018: Time	or-Leste - N	IID-YEAR UPDATE															
TA Area	Objective	Country	Outcome Targeted	Activity		lanned I n persor STX	n-days)	al	#		ed Inputs at N days - changes ST experts	in red)		% of updated plan delivered a end-Oct	t Delivery Status	Milestones	Comments	Experts
Financial Sector Supervision	 Develop and strengthen banking regulations in line with international standards 	Timor-Leste	 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes. 	Provide training to supervisors on supervision and assessment of banking key risk areas - postponed until FY19	5		-	5	1	-	-			0%	Postponeo until FY19	 A training program is designed and delivered to supervisors 	Training is the assessment of credit risk, operational risk, liquidity risk, market risk and investment risk. Training mission to be followed up in 2019 with on-site examination on-the-job training.	Expert
Public Financial Management	1. Improved laws and effective PFM institutions	Timor Leste	1.2 MoF capacity can meet enacted PFM responsibilities	Expenditure Review Seminar	7	0	7		1	7	0	7	1	100%	Sep 28 - Oc 5	Leste in lieu of participation in the previous Expenditure Review Seminar	PFTAC participation was requested by the authorities, but later cancelled, accompanying Art IV team fulfilled similar effort.	, d Neves
Real Sector Statistics	 Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata. 	Timor-Leste		Review sources and methods for GDP by production and expenditure and identify updates	-	2	21	21	1	-	-		-	- 0%	Canceled	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated (RBM NA-1.) by October 2017	- Concepts, sources and methods used for the compliation annual GDP reviewed (Ectober 2017) - Updates to sources and methods identified and agreed with local consultant (October 2017) - Dissemination practices reviewed, improvements Identified (October 2017)	
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Timor-Leste	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.	-	1	14	14	1	-	12	:	12	L 0%	April 2018	Review and complete update: between various cource system to reside discipancies, e.g. balance sheet transactions by December 2017. Updates to the Coultin ProCentry transparency portal to facilitate GFS complation completed by December 2017. **Reconciliation dicurrency and deposits in ProClarity with the monetary statistics released by Central Bank of Timor-Leste be included in GFS anterteryreport thuy 2017, IRBM-G-0-8,8 I	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated. With support of the Information Technology Free balance international team.	Expert
				Original Plan Total Days:	12		5 47		4					-				
					Update	d Pla	n Total	Days:		7	12	1	9 2					
						Deli	ivered b	oy Oct	31:	7			7 1]				
					Percer	ntage	of Revi	sed Pl	lan:	100%	0%	37	% 50%	6				

FY18 Work	Plan - May 2017 to April	2018: Toke	lau - MID-YEAR UPD	DATE												
						anned In person-i				ed Inputs at Nov lays - changes in			% of updated			
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	stx	Total	#	PFTAC resident advisors	STexperts	Total	#	plan delivered at end-Oct	Milestones	Comments	Experts
	1. Improved laws and effective PFM institutions	Tokolau		PEFA Self-Assessment and update of PFM Roadmap	13	19	32	1	10	12	22	1	100%		Developed by authorities and reviewed by PFTAC	Neves/ Uluinaceva
				Original Plan Total Days:	13	19	32	1								
					Update	ed Plan	Total Da	ys:	10	12	22	1				
						Delive	ered by C	oct 31:	10	12	22	1				
					Percen	tage of	Revised	Plan:	100%	100%	100%	100%				

	n - May 2017 to April 2018				Bla	nned Inpu	14		Unda	ted Inputs at Nov	1						
						oerson-da				days-changes in			% of				
					(11)	Jerson-ua	191		PFTAC	auys- changes in	icu)	•	updated plan				
									resident				delivered at	Delivery			
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total		advisors	STexperts	Total		end-Oct	Status	Milestones	Comments	Exper
	1. Improved macroeconomic policy	Tonga	1.2 Sound medium-term	Support the use of the Tonga macroeconomic programming framework.											(1) The gross domestic product (GDP) forecasting framework continues to be used in budget		Claus
Management	advice to government and central bank management		macroeconomic framework	programming name work.	5		5	1	5		5	1	0%	Mar 2018	preparations (Jun. 17). (2) The Tonga projection		
															model continues to be used in budget		
Public Financial	1. Improved laws and effective		1.2 MoF capacity can meet enacted											Nov 20-24,	preparations (Jun. 17).	PFTAC requested to participate. PASAI and	Marzan
Management	PFM institutions	Tonga	PFM responsibilities	Participation in PFM Symposium	0	0	0	0	5	0	5	1	0%	2017	Participation in PFM Symposium	Govt of Tonga are hosting the symposium.	
			4.1 Chart of Accounts is aligned with												All required classifications are developed and	Phase 1 completed March 2017. Follow-up	
			International Standards	Phase 2 of improving the Chart of Accounts	0	12	12	1	0	12	12	1	0%	March 2018	integrated into new CoA and adopted by authorities by March 2018.	mission postponed due to reorganization in the MOE	Silins
Public Financial	4. Improve coverage and quality of	Tonga													1. Staff trained on IPSAS-Cash implementation by	Continuation of 2016 TA for accounting reform	
Management	fiscal reporting		4.2 Comprehensiveness, frequency, and quality of fiscal reports is	Improve accounting and reporting frameworks	7	0	7	1	5	0	5	1	100%	Aug 1 - 4	July 2017; 2. 16/17 fin statements reviewed by		
			enhanced												PFTAC and advice partially adopted by authorities by November 2017.		Marzan
			1.3 Staff capacity increased through	Further training on tax data											Relative to the baseline, the number of staff	(To precede/follow the annual PFTAC Steering	Wild
	1. Strengthen compilation and		training, especially on developing source data, compilation methods, and												trained to compile and/or disseminate these statistics is adequate [RBM NA 3.1] by March 2018	Committee meeting in Tongatapu)	
	dissemination of data on macroeconomic and financial		dissemination												statistics is adequate (KBW10K3.1) by Warch 2010	methodology, data collection and	
	statistics for decision making															dissemination (March 2018)	4
Real Sector Statistics	according to the relevant	Tonga	1.4 Data are compiled and disseminated using the concepts and	Begin work to set new annual benchmarks for rebasing in 2018	12		12	1	12		12	1	0%	March 2018	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated [RBM NA 4.1]	 Analyze and appropriately utilize latest HIES and census data to form new benchmarks for 	
incur sector statistics	internationally accepted statistical standard, including	Tonga	definitions of the latest manual/guide									-	0,0	marchizoro	by March 2018	2016 (March 2018)	1
	developing/improving statistical		1.10 Source data are adequate for the	Assist in obtaining new tax data and reviewing											Relative to the baseline, improvements to source	Refine tax-based industry estimates (August	1
	infrastructure, source data,		compilation of the national accounts	business survey											data used for annual estimates are made [RBM NA 10.2] by March 2018	2017) • Review business survey questionnaire and	
	serviceability and/or metadata.															results and make formal recommendation	
			1.5 Data are compiled and	Complete the institutional unit table for the											 Investigate and complete a list of all 	regarding its future (March 2018) The institutional scope includes all significant	DelaBeer
			disseminated using the coverage and	public sector and investigate source data for GFS											institutional units covered for GFS by September	general government institutional units and its	Decabeer
			scope of the latest manual/guide.	compilation purposes.											2017. • Investigate all possible data sources for the	associated transactions.	
	1. Strengthened macroeconomic and financial statistics														compilation of GFS by September 2017. [RBM–GO		
Government Finance	compilation and dissemination for														-5.13, 5.14 and 10.3]		4
Statistics	decision making: compilation	Tonga	1.9 Data are compiled and disseminated using appropriate	Mapping the national chart of accounts (COA) to GFS	12	1.1	12	1	11	-	11	1	100%	June 6-16	Obtain the National COA for budgetary central government from the Finance Ministry and start	Bridge tables from national source data to GFS classifications have been constructed and are	
	methodologies in line with		statistical techniques, including to	0.5.											the mapping to the GFSM 2014 by January 2018.	used to compile GFS.	
	international standards for GF		deal with data sources, and/or assessment and validation of												[RBM-GO-9.6]		
			intermediate data and statistical														
			outputs.														
			2.3 Larger proportion of taxpayers meet their filing obligations as	Improve on-time filing rates over time.		7	7	1		7	7	1			On-time filing operating at improved efficiency levels in line with TADAT dimensions and showing	The authorities have requested TA to improve on-time filing rates	Lawrence
	2. Strengthened core functions		required by law									-	0%	March 2018	improvements by 6/30/2018.		
0	evidenced by an accurate taxpayer		2.4 Larger proportion of taxpayers	On-time payment compliance and management of	f								0,0	marchizoro	The audit function operating at improved efficiency levels in line with TADAT dimensions by	Opportunity exists to further strengthen on-	
Revenue Administration	base, taxpayer services supporting voluntary compliance,	Tonga	meet their payment obligations as required by the law	arrears improves over time.	-	9	9	1		9	9				12/31/2018.	time payment of taxes.	
	improvements in filing, payment		2.5 Audit and other verification	Strengthen audit capability and programs to											The audit function operating at improved	Building audit capability is a long term effort	Teed
	and audit activities		programs more effectively ensure completeness and accuracy of	ensure completeness and accuracy of reporting.	-	-	-	-		12	12	1	100%	Aug 8 - 18	efficiency levels in line with TADAT dimensions by 12/31/2018.	which will require TA moving forward.	
			reporting														
				Original Plan Total Days:	36		64	7					1				
					Updated	i Plan T	otal Day	ys:	38	40	78	8					
						Delin	orod by	/ Oct 31:	16	12	28	3					
					Perce			ed Plan:	42%	30%							+
										50/0	55/6	33/0					+

			EAR UPDATE														
						anned Inp person-da			Updated Inputs at Nov 1 (person-days - changes in red)			% of updated					
TA Area	Objective	Country	Outcome Targeted	Activity	LTX	STX	Total	#	PFTAC resident advisors	ST experts	Total	#	plan delivered at end-Oct	Delivery Status	Milestones	Comments	Experts
inancial Sector su	. To implement a risk-based upervision (RBS) system and upgrade ther supervisory processes	Tuvalu	2.3 Bank risk assessment frameworks strengthened: a) Quality and timeliness of regulatory data enhanced; and b) Flexibility of reporting system improved.	Development of basic prudential reporting	5	-	5	1	3	-	3	1	0%	November 2017	i) Revised Reporting templates are developed. April 2019	This work will be in addition to the Banking Supervision Program, initiated by PFTAC in FY2017.	Stefanou
Vacroeconomic Vanagement	. Improved macroeconomic policy dvice to government and central bank nanagement	Tuvalu	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Develop GDP forecasting methodology.	5	-	5	1	8	-	8	1	100%	September 19 - 27, 2017	 GDP forecasts are independently produced (Sept. 17). (2) Three-year forecasts of real GDP and the GDP deflator are published (Jun. 18). 		Claus
Management ac	. Improved macroeconomic policy dvice to government and central bank nanagement	Tuvalu	1.2 Sound medium-term macroeconomic framework	Enhance the Medium-term fiscal framework	-	-	-	-	8	-	8	1	0%	Feb 2018	(1) Economic and fiscal forecasts are consistent (Jun. 18). (2) The medium-term fiscal framework produces internationally comparable data, i.e. it adopts government finance statstics (GFS) reporting (Dec. 18).		
di m fo Real Sector Statistics re st	. Strengthen compilation and issemination of data on nacroeconomic and financial statistics or decision making according to the elevant internationally accepted tatistical standard, including eveloping/improving statistical	Tuvalu	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Build independent compilation capacity Refine sources/methods; plan for a rebase	-	21	21	1	-	21	21	. 1	0%	January 2018	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate (RBM NA 3.1) by January 2018 Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated (RBM NA 4.1) by January 2018	New compiler given further training to foster independent GDP compilation within the NSO (January 2018) "Orat annual benchmarks set for new base year (January 2018) GDP system updated to reflect new benchmark year (January 2018)	v
	infrastructure, source data, serviceability and/or metadata.		1.18 A new data set has been compiled and disseminated internally and/or to the public	produce latest GDP estimates											New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by January 2018	Assist with the compilation of GDP(P) estimates for 2015-16 and historical revisions (January 2018)	
Sovernment Finance	 Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS 	Tuvalu	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Mapping the national chart of accounts (COA) to GFS. Compile, review and disseminate data to the IMF Statistics Department.	12	2 -	12	1		-) 1	0%		Review and update the COA for budgetary central government from the Finance Ministry with mapping it to <i>GFSM2014 by</i> January 2018. Investigate the options of automating the annual and quarterly reporting through the COA (RBM-GO-9.6)	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.	DeLaBeer
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.				12		10		10		0%	Dec 5 -14	Compile and disseminate annual data for BCG and a time series of at least three years (FY14- FY16) by January 2018. Compile and disseminate consolidated general government annual data by December 2018. (RBM-Go-12.3)	GFS for general government operations are compiled and disseminated on a annual basis.	
Revenue Administration m	. Strengthened revenue administration nanagement and governance rrangements	Tuvalu	1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Strengthen organizational design.	12	-	12	1	10	-	10	1	0%	Dec 2017	Organizational structure in place and suitably staffed by 6/30/2018.	Tuvalu has accepted PFTAC recommendations to improve its current structure and adopt a more	Shrosbree
	-			Original Plan Total Days:	34	21	55	5								functional approach	_
					Updated				39	21	60	6	1				
					opulled				35	- 21	00		1				-
					Delivered by C		y Oct 31	8		8	1	1				-	
					Per	Percentage of Revised F				0%	13%	5 17%					

FY18 Work Plan - May 2017 to April 2018: Vanuatu - MID-YEAR UPDATE																	
					Planned Inputs				Updated Inputs at Nov 1			% of					
						(in person-days)			(person-	days - changes	in red)	-	updated plan				
					LTX	STX	Total		PFTAC resident advisors	STexperts	Total		delivered at	Delivery Status			
Financial Sector Supervision	Objective 2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	Country Vanuatu	procedures for RBS implementation	Activity RBS framework enhancement program. Diagnostic to assess effectiveness and efficiency of RBS framework and develop TA strategy and plan	7	16	23	1	7	16	23	1	end-Oct 100%	May 2017		Comments Initial mission to determine current RBS Implementation status and identify priority TA. Mission on-site undertaken. Finalization of mission work in progress.	Experts Stefanou/ Expert
			procedures for RBS implementation	RBS framework enhancement program. First follow-up mission from diagnostic. Focus to be on a key RBS component: Regulation; Risk Identification and Assessment; Risk Rating; or Supervisory Action Planning	5	19	24	1	8	13	21	1	0%	April 2018		Continuation of RBS framework enhancement program. Mission scope determined by diagnostic mission.	Stefanou/ Expert
	1. Improved macroeconomic policy advice to government and central bank management	Vanuatu	1.2 Sound medium-term macroeconomic framework	Support the use of the national framework for revenue forecasting in budget preparations and the Model of the Vanuatu Economy (MOVE) to produce economic projections.	5		5	1	10	-	10	1	100%	Aug 21 - Sep 1	(1) The Model Of the Vanuatu Economy is used in monetary policy settings and policy analysis (Apr. 18). (2) The national framework for revenue forecasting is used in budget preparations (Dec. 17). (3) Documentation on the MOVE is publically available (Apr. 18).		Claus
				Quantify the price and inflation effects of import duty reductions.	5	-	5	1	5	-	5	1	0%		 Advice on revenue reform is empirically based (Apr. 18). 	The element of the mission is part of the TA PFTAC has been providing to support the implementation of income tax in Vanuatu.	Claus f
Public Financial Management	3. Improve budget execution and control.	Vanuatu	3.1 Budget execution and controls are strengthened	Strengthening Internal Audit	0	20	20	2	2	20	22	2	0%		1. Payroll and procurement manual developed by PFTAC by mid November, 2017 2. Auditors trained by PFTAC and using manual by end of November 2017.	Builds on 2016 TA, involves on and off-site work; LTX will participate in the discussion of next year's work plans of auditors, back to back with another mission.	Prcevich/ Marzan
Public Financial Management	4. Improve coverage and quality of fiscal reporting	Vanuatu	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Scoping mission for capacity development on accounting and reporting	12	19	31	1	12	19	31	1	100%		 Gap analysis, action plan developed by PFTAC and adopted by authorities by October 2017; 2. Staff trained on IPSAS application on July 2017. 	Part of PFM Roadmap.	Marzan/ Uluinaceva
			4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Development of Accounting Manual	0	21	21	2	5	21	26	2	50%	From October to November 2017	Accounting Manual drafted and adopted by authorities by January 2018. 2. Staff trained on the manual by October 2017.	Involves on and off-site work. LTX will join the onsite mission.	Uluinaceva/ Marzan
Real Sector Statistics	 Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/mproving statistical infrastructure, source data, servicesbillty and/or metadata. 	Vanuatu	3.3 Saff capacity increased through training, expectation developing source data, compilation methods, and dissemination 1.4 Data are compiled and disseminated using the concept and definitions of the latest manual/guide	Build independent compilation capacity Refine sources/methods; revive CPI/GDP rebasing plans	14		14	1	12	-	12	1	100%	August 2017	Relative to the baseline, the number of staff trained to complex end/or dissemblance these statistics is adequate (BBM NA 3.1) by August 2017 Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated (RBM NA 4.1) by February 2018	- Two new compilers trained on revised methodolog, data collection, compiler peaked GDP estimates (and collection), compiler peaked GDP estimates (bugget 2017) - Returning compiler given more in depth training - Returning difference of GTCF from GTG data (August 2017) - Retwee wild gudate the own account construction mode (Lugust 2017) - Rebase of COPP (and GDR) to 2010 (February - Rabase (GDP) - Rebase (GD	Wild

la	n - May 2017 to April 201	8: Vanuatu	- MID-YEAR UPDATE															
					Planned Inputs (in person-days)					dated Inputs at Nov 1 on-days - changes in red)			% of updated				ſ	
Objective		Country	Outcome Targeted	Activity	LTX	STX	Total		PFTAC resident advisors	ST experts	Total		plan delivered at end-Oct	Delivery Status	Milestones	Comments		
1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GF		1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.											Approcess be initiated to reconcile currency and deposits and other financia balance sheet transactions causing data imbalances by December 2017. A reconciliation of transactions in the net investment of nonfinancial assets between various source data causing statistical discrepancies be initiated by December 2017. [BM-GO-38]	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated.	E		
	decision making: compilation methodologies in line with	Vanuatu	compiled and disseminated internally and/or to the public.		-	21	21	1	-	21	21	1	0%	Nov 6 - 17	GTS compliation process in line with <i>GTSM 2014</i> apidelines and disseminate the data for the <i>ITS</i> by December 2017. • Compile and disseminate a must data for BCG with completing the time series of the last five areas (FT22+FTG) by December 2017. • Compile and disseminate consolidated general government a must data by December 2018. [RBM-GO-12.1 and 12.3]	GFS for general government operations are compiled and disseminated on a annual / quarterly basis.		
			1.1 Reform strategy and implementation governance framework adopted and institutionalized	Review overall reforms and governance framework.	5		5	1	5		5	1	0%		Successful implementation of a reform strategy and governance framework to manage reforms.		01	
	1. Channel and an and		1.2 Multi year reform implementation plan in place	Modernization project plan in place		-	-			6	6	1	100%	Aug 14-19	Modernization plan leading reforms with good project management principles in place	Modernization project established and governance framework in place	ľ	
	1. Strengthened revenue administration management and governance arrangements	Vanuatu	1.2 Organizational arrangements enable more effective delivery of	Strengthen organizational design (functional structure)	-	18	18	1	-	6	6		100%	Aug 20-25	Organizational structure in place and suitably staffed by 12/31/2017.	Vanuatu recently introduced a new function based structure under PFTAC guidance – additional TA is to	ľ	

65 164 229 14 Updated Plan Total Days:

Delivered by Oct 31:

Percentage of Revised Plan:

Further strengthen compliance risk management.

arrears improves over time.

Original Plan Total Days:

n-time payment compliance and manageme

enable more enective denvery of strategy and reforms 1.1, 1.5 Reform implementation plan adopted/mitigation of risks through a

2.3 Larger proportion of taxpayers meet their filing obligations as required by law

2.4 Larger proportion of taxpayers meet their payment obligations as required by the law

Vanuatu

Experts

rosbree

cNeill

Neill

Fricture three to recommend and reviewed reform plan has been implemented and reviewed with progress/a compliance improvement strategy and has made some progress – Tawill help institutionalize the approach.

with more work required to improve internal

nuatu requested additional TAafter an

ironmental scan showed opportunity to im on-time payment ratios.

isiness processes.

Progress has been made to improve on-time filing McNeill

ted by a governance fran

On-time filing operating at improved efficie levels in line with TADAT dimensions and showing improvements by 12/31/2017.

On-time payment improvements demonstrated and in line with TADAT dimensions by 12/31/2017.

July 10-19

1

100%

100% Aug 26 - Sep

6

43%

76 129 205 14

65 118

70% 50% 58%

54

TA Area

Government Finance Statistics

Revenue Administration

Revenue

Administration

vernance arrangements

2. Strengthened core functions

evidenced by an accurate taxpaye

base, taxpayer services supportin

voluntary compliance, improvements in filing, payment and audit activities