

| TA Area | Objective | Country | Outcome Targeted | Activity | May 2025 - April 2026 (in person-days) | | | Number of Missions/ Activities | Mid-Year Update at Oct 30, 2025 (in person-days) | | | Number of Missions/ Activities | Update as at Apr 30, 2026 (in person-days) | | | Number of Missions/ Activities | % Delivery | Delivery Status | Modality | Milestones | Comments | Planned Date | Experts | |
|--|---|---|---|---|---|------------|-------|-----------------------------------|---|------------|-------|-----------------------------------|---|------------|-------|-----------------------------------|------------|---|--|---|--|-----------------------|--|--|
| | | | | | PFTAC resident advisors | ST experts | Total | | PFTAC resident advisors | ST experts | Total | | PFTAC resident advisors | ST experts | Total | | | | | | | | | |
| Public Financial Management | Comprehensive, credible, and policy-based budget preparation | Regional | Planning and budgeting for public investments is more credible. | Green PFM Workshop | 20 | 20 | 40 | 1 | 21 | 24 | 45 | 1 | 21 | 24 | 45 | 1 | 100% | Jan 26 - 30, 2026 | In-person | Training delivered on Green PFM principles and how to analyze budget policy for climate considerations. | Held in Fiji at \$110,000 | Dec 1 - 5, 2025 | Tandberg/ Owen/ Petrie/ Du Preez | |
| | Strengthened identification, monitoring, and management of fiscal risks | | Analysis and disclosure of risks to fiscal forecasts and overall fiscal sustainability | Fiscal Risks Workshop | - | - | - | - | 23 | 22 | 45 | 1 | - | - | - | - | 0% | Rescheduled | | Training on fiscal risk delivered | | | Tandberg/ Owen/ O'Grady/ Crooke | |
| | Improved Public Investment Management | | Implementation of public investment projects is improved to deliver productive and durable public assets | Public Investment Management Workshop | 18 | 17 | 35 | 1 | - | - | - | - | - | - | - | - | 0% | Rescheduled | | Training delivered on Public Investment Management including climate considerations. | Held at Fiji at \$110,000 | Nov 10 - 14, 2025 | LTX/ Seeds/ Kauffmann/ Petrie | |
| Financial Sector Supervision | Develop/strengthen banking regulations and supervision frameworks | Regional | Supervisors' capacity and competence to implement and monitor banks' compliance with Basel II/III and prudential regulations strengthened. | Association of Financial Supervisors of Pacific Countries (AFSPC) Meeting and Workshop | 10 | 9 | 19 | 1 | 10 | 11 | 21 | 1 | 10 | 11 | 21 | 1 | 100% | Sep 8 - 12, 2025 | In-country | AFSPC Meeting and the Workshop are held. | To be held in Timor-Leste | Sep 8 - 12, 2025 | Arango/ Dominguez/ HQX - Sonbul Iskender | |
| Government Finance Statistics | Strengthen compilation and dissemination of fiscal statistics | Regional | Authorities have a baseline understanding of the current state of Government Finance Statistics compilation and dissemination and opportunities to strengthen these capacities | Regional Workshop - Government Finance Statistics (GFS) and Public Sector Debt Statistics (PSDS) | 10 | 11 | 21 | 1 | 10 | 11 | 21 | 1 | 10 | 11 | 21 | 1 | 100% | Aug 25 - 29, 2025 | In-country | Participants trained on GFS concepts | | Aug 25 - 29, 2025 | McDonogh/ HQX - De La Beer | |
| Revenue Administration | Strengthened revenue administration management and governance arrangements | Regional | Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized | PITAA Heads Meeting | 10 | 14 | 24 | 1 | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 100% | Sep 22 - 26, 2025 | In-country | PFTAC CD support highly valued. | Held in Tonga HQX salary to be funded by HQ (Meeting - Sep 22-24/ Workshop - Sep 25-26) | Sep 22 - 26, 2025 | McAlister/ Williams/ HQX | |
| | | | The participants value this training | Attend PIC Workshop on Tax Expenditures | - | - | - | - | 5 | - | 5 | 1 | 5 | - | 5 | 1 | 100% | Oct 26 - 30, 2025 | In-country | | Held in Nadi, Fiji Funded by HQ: ISA FAD Domestic Resource Mobilization (Tax Policy) in Pacific Island Countries | | | McAlister |
| | | | Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized | Develop Workshop Content - Building Design and Monitoring Capability | - | - | - | - | - | 20 | 20 | 1 | - | 19 | 19 | 1 | 100% | Nov 3, 2025 - Jan 30, 2026 | Remote | Reform management capacity strengthened or in place for reform implementation, including dedicated resources. Key performance indicators established, regularly reported, and monitored | | | | Vivian |
| | | | Support functions enable more effective delivery of strategy and reforms | Webinar - Building Design & Monitoring Capability | 1 | - | 1 | | - | 10 | 10 | 1 | - | 10 | 10 | 1 | 100% | Nov 17, 2025 - Jan 28, 2026 | Remote | Leaders understand and value the need for D&M. | | May 21, 2025 | | Williams |
| | | | Support functions enable more effective delivery of strategy and reforms | Regional Workshop - Building Design & Monitoring Capability | 20 | - | 20 | | 10 | 10 | 20 | 1 | - | 16 | 16 | 1 | 100% | Mar 16 - 20, 2026 | In-country | A planning and a reporting process is implemented in each PIC. | Suva, Fiji \$45,000 | Feb 16 - 20, 2026 | | Williams/ Vivian |
| | | | Support functions enable more effective delivery of strategy and reforms | Regional Workshop - Building Design & Monitoring Capability (North) | - | 11 | 11 | | - | 24 | 24 | 1 | 10 | 19 | 29 | 1 | 100% | Feb 9 - 13, 2026 | In-country | All participants can show how their capability has improved by applying techniques learned during workshop. | Koror, Palau \$25,000 | Sep 22 - 26, 2025 | | Vivian/ Williams/ Meshulam/ Koukpaizan |
| | | | Support functions enable more effective delivery of strategy and reforms | Regional Workshop - Building Design & Monitoring Capability - Follow-up Regional Workshop - TADAT Field Guide 2025 Awareness Training | 7 | - | 7 | | 6 | - | 6 | 1 | 10 | - | 10 | 1 | 100% | Apr 20 - 24, 2026 | In-person | Performance improvement plans in place in all PICs. | | Sep 29 - Mar 31, 2026 | | McAlister/ Koukpaizan |
| | | | The participants value this training | Webinar - Tax Gap Assessment methods | - | 4 | 4 | 1 | - | - | - | - | - | - | - | - | 0% | Rescheduled | | DRM improves incrementally in areas targeted as a result of tax gap assessment training and awareness. | | Oct 14 - 16, 2025 | | STX |
| | | | Authorities have a baseline understanding of the current state of the government's revenue administration, management, and governance arrangements and core revenue administration operations | Regional-ISORA Data Collection Support | - | 5 | 5 | 1 | - | - | - | - | - | - | - | - | 0% | Rescheduled | | PICS are able to undertake comparative analysis. | | Nov 3 - 28, 2025 | | STX |
| | | | The participants value this training | Webinar - Tax Technical Network (3) | 3 | 2 | 5 | 1 | - | 5 | 5 | 1 | - | 7 | 7 | 1 | 100% | Jan 26 - Mar 6, 2026 | Remote | Increase in interaction between PICS on complex tax issues. | | Jun 24 - 26, 2025 | | Mitchell |
| Strengthened core tax administration functions | Taxpayer services initiatives to support voluntary compliance are strengthened | Taxpayer Service Workshop - Follow up | - | 5 | 5 | 1 | - | 5 | 5 | 1 | - | 5 | 5 | 1 | 100% | Jun 9 - 27, 2025 | Remote | Taxpayer services action plans implemented. | | Jun 6 - 27, 2025 | | Vivian | | |
| | Taxpayer services initiatives to support voluntary compliance are strengthened | PFTAC-Leaders Webinar-Taxpayer Services | 1 | - | 1 | | | | | | | | | | | | | | Senior leaders understand the value of taxpayer services to voluntary compliance and commit support to their country participants. | | May 28, 2025 | | Williams | |
| | Taxpayer services initiatives to support voluntary compliance are strengthened | Taxpayer Services Workshop | 10 | 10 | 20 | 1 | 10 | 12 | 22 | 1 | 10 | 12 | 22 | 1 | 100% | Jun 2 - 6, 2025 | In-person | Scope, currency and accessibility of information for taxpayers improved (TADAT 2015 POA3-7/TADAT 2019 POA3-8). Post-course feedback measured by the end-of-course survey [favorable range 4.4+] reflecting the participants' reaction to (a) the knowledge/skills usefulness for their job; (b) the content relevance to their job; and overall satisfaction with the course. | Suva, Fiji \$75,000 | Jun 2 - 6, 2025 | | Williams/ Vivian | | |
| Macroeconomic Programming and Analysis | Stronger analytical skills and better macroeconomic forecasting and policy analysis | Regional | Sound medium-term macroeconomic framework (inclusive of GDP and inflation, commodity prices, the external and monetary sectors, and fiscal aggregates). | Macroeconomic Diagnostics DT26.03 - Cohort Training in Forecasting and Nowcasting | 10 | - | 10 | | 10 | - | 10 | | 10 | - | 10 | | 100% | Mar 16 - 27, 2026 | In-person | Improved understanding of economic analysis and policy making. | 10 day course in Nadi; Led by Singapore Training Institute (STI) and Institute of Capacity Development (ICD) ICD funds \$40k; STI \$160k (40 pax) | Mar 16 - 27, 2026 | | Beaumont/ Nield |
| | Stronger analytical skills and better macroeconomic forecasting and policy analysis | | Sound medium-term macroeconomic framework (inclusive of GDP and inflation, commodity prices, the external and monetary sectors, and fiscal aggregates). | DT26.02 - Macroeconomics of Climate Course | - | - | - | | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 100% | Mar 2 - 13, 2026 | In-person | Improved understanding of climate change impacts and associated policy making. | Confirmed during Steering Committee Meeting in Samoa. STI funds 90 percent. | | | Beaumont |
| | Stronger analytical skills and better macroeconomic forecasting and policy analysis | | Sound medium-term macroeconomic framework (inclusive of GDP and inflation, commodity prices, the external and monetary sectors, and fiscal aggregates). | PFTAC/ FAD Workshop on Macro-Critical Adaptation Issues in the Pacific Island Countries: From Science and Data to Policies | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 100% | Aug 4 - 8, 2025 | In-person | Improved understanding of climate change impacts and associated policy making. | Led by Fiscal Affairs Department (FAD) Held in Suva; Macro funds \$60k and Reserves | Aug 4 - 8, 2025 | | Beaumont/ FAD - Massetti/ Taghisi/ Mochizuki |
| | Stronger analytical skills and better macroeconomic forecasting and policy analysis | | Sound medium-term macroeconomic framework (inclusive of GDP and inflation, commodity prices, the external and monetary sectors, and fiscal aggregates). | Topics in Macroeconometric Forecasting | 10 | - | 10 | 0.5 | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 100% | Sep 22 - 26, 2025 | In-person | Improved understanding of economic analysis and policy making. | 5 day course in Suva in conjunction with STI Macro and MF fund \$40k each with STI funding Focus on countries with central banks | Sep 22 - 26, 2025 | | Beaumont/ Nield/ STI - Claus, Ter-Martirosyan |
| Macroeconomic Frameworks | Develop capacity in macroeconomic forecasting and policy analysis to support policy decision making and communications | Regional | Authorities have a baseline understanding of their existing forecasting and analytical capabilities and opportunities for improvement | Peer Learning Workshop Monetary Policy for Pacific Central Banks | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 10 | - | 10 | 1 | 100% | Jul 3 - 9, 2025 | In-person | Delivery of customized training on forecasting and analysis in context of technical assistance delivery. | 5 day workshop in Samoa HQ, ISA and STI funding \$160k | Jul 3 - 9, 2025 | | Nield/ HQX - Epstein/ Sabuga/ STX - Ouliaris/ STI - Cashin/ Wang |
| | Participants effectively acquire knowledge and skills taught in the Macroeconometric Forecasting and Analysis (MFA) course and use them subsequently on the job or in their interaction with the Fund (MFA) | | The participants value this training. | Topics in Macroeconometric Forecasting | 8 | - | 8 | 0.5 | 5 | - | 5 | | 5 | - | 5 | | 100% | Sep 22 - 26, 2025 | In-person | Participants have completed customized training on financial programming and policies. | 5 day course in Suva in conjunction with STI Macro and MF fund \$40k each with STI funding Focus on countries with central banks | Sep 22 - 26, 2025 | | Nield |
| | Participants effectively acquire knowledge and skills taught in the Macroeconomic Diagnostics (MDS) course and use them subsequently on the job or in their interaction with the Fund (MDS) | | The participants value this training | Macroeconomic Diagnostics DT26.03 - Cohort Training in Forecasting and Nowcasting | 13 | - | 13 | 1 | 13 | - | 13 | 1 | 13 | - | 13 | 1 | 100% | Mar 16 - 27, 2026 | In-person | Participants have completed customized training on macroeconomic diagnostics. | 10 day course in Nadi; Led by Singapore Training Institute (STI) and Institute of Capacity Development (ICD) ICD funds \$40k; STI \$160k (40 pax) | Mar 16 - 27, 2026 | | Karapetyan/ Beaumont |

FY26 Work Plan - May 2025 to April 2026: Regional - FINAL OUTTURN at April 30, 2026

| TA Area | Objective | Country | Outcome Targeted | Activity | May 2025 - April 2026 (in person-days) | | | Number of Missions/Activities | Mid-Year Update at Oct 30, 2025 (in person-days) | | | Number of Missions/Activities | Update as at Apr 30, 2026 (in person-days) | | | Number of Missions/Activities | % Delivery | Delivery Status | Modality | Milestones | Comments | Planned Date | Experts |
|-----------------|---|----------|--|--|---|------------|------------|-------------------------------|---|------------|-------|-------------------------------|---|------------|-------|-------------------------------|-------------------|-----------------|--|---|-------------------|---|---------|
| | | | | | PFTAC resident advisors | ST experts | Total | | PFTAC resident advisors | ST experts | Total | | PFTAC resident advisors | ST experts | Total | | | | | | | | |
| | Participants effectively acquire knowledge and skills taught in the Inclusive Growth (IG) course and use them subsequently on the job or in their interaction with the Fund - IGR | | The participants value this training | PFTAC/ FAD Workshop on Macro-Critical Adaptation issues in the Pacific Island Countries: from Science and Data to Policies | 5 | - | 5 | | - | - | - | - | - | - | - | 0% | Led by Macro | | Improved understanding of climate change impacts and associated policy making. | Led by Fiscal Affairs Department (FAD) Held in Suva; Macro funds \$60k and Reserves | Aug 4 - 8, 2025 | Nield | |
| | Participants effectively acquire knowledge and skills taught in the Inclusive Growth (IG) course and use them subsequently on the job or in their interaction with the Fund - IGR | | The participants value this training | DT26.02 - Macroeconomics of Climate Course | - | - | - | - | 5 | - | 5 | - | - | - | - | 0% | Led by Macro | | Improved understanding of climate change impacts and associated policy making. | Confirmed during Steering Committee Meeting in Samoa. To be led by ICD and STI. STI funds 90 percent. MFR - Observer role | Mar 2 - 13, 2026 | Karapetyan/ Beaumont | |
| Debt Management | Formulate and implement a medium-term debt management strategy (MTDS) | Regional | Enhanced capacity in MTDS formulation and implementation | Sub-Regional Workshop on MTDS AT and Reporting | - | - | - | - | 10 | - | 10 | 1 | 10 | - | 10 | 100% | Jan 19 - 23, 2026 | In-person | | | | Vilanova | |
| | Establish efficient institutional framework for debt management | | Improved institutional structure for debt management | Sub-Regional Workshop to improve debt reporting for three countries (Marshall Islands, FSM, and Tuvalu). | 5 | - | 5 | 1 | 2 | - | 2 | 1 | 2 | - | 2 | 100% | May 20 - 22, 2025 | Remote | 1. Participants complete the workshop, meeting all requirements and receive workshop diplomas. | UNDP will organize the workshop in Guam. | May 20 - 22, 2025 | Vilanova | |
| | Develop market infrastructure and capacity for cost effective financing | | An effective primary market, with market-based issuances | Investor Relations Workshop | 5 | 20 | 25 | 1 | 10 | - | 10 | 1 | 10 | - | 10 | 100% | Dec 1 - 5, 2025 | In-person | 1. A reform plan is formulated to develop the local currency bond market over the long term. | 4 officials from 5 countries Held at and fully funded by STI | Apr 13 - 17, 2026 | Vilanova/ MCM - Marie, Ferguson/ STX - Northfield Jr. | |
| TOTAL | | | | | 186 | 128 | 314 | 17 | | | | | | | | | | | | | | | |

Updated Mid-FY26 Workplan:
 Delivered by Oct 31:
 Percentage of Revised Plan:

| | | | |
|-----|-----|-----|-----|
| 200 | 154 | 354 | 22 |
| 92 | 39 | 131 | 11 |
| 46% | 25% | 37% | 50% |

Final Outturn at April 30, 2026:
 Percentage of Mid-Year Revised Plan:
 Percentage of Original Plan:

| | | | |
|-----|------|-----|------|
| 176 | 134 | 310 | 21 |
| 88% | 87% | 88% | 95% |
| 95% | 105% | 99% | 124% |