

FY20 PFTAC Work Plan - May 2019 to April 2020: Regional - FINAL OUTTURN AS AT APRIL 2020

TA Area	Objective	Country	Outcome Targeted	Activity	May 2019 - April 2020 (in person-days)			Number of Missions/ Activities	Updated Inputs at Oct 31, 2019 (person-days - changes in red)			Number of Missions/ Activities	% of updated plan delivered at end-Oct	Updated Inputs at Apr 30, 2020 (person-days - changes in red)			Number of Missions/ Activities	% of updated plan delivered at end-Apr	Delivery Status	Milestones	Comments	Planned Date	Experts		
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total			PFTAC resident advisors	ST experts	Total									
Financial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	Regional	2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes.	Regional Workshop - Northern Pacific - Financial Risk Analysis	5	0	5	1	5	-	5	1	0%	-	-	-	-	0%	Cancelled		1-Sep-19	Stefanou			
				Cyber Risk Regulation Workshop					5	-	5	1	100%	5	-	5	1	100%	Aug 19 - 23, 2019				Stefanou/ Gaidosch		
				AFSPC Annual Meeting	5	0	5	1	2	-	2	1	100%	2	-	2	1	100%	Sep 2 - 3, 2019			1-Oct-19	Stefanou		
				AFSPC Governance and Capital Forum	5	0	5	1	3	-	3	1	100%	3	-	3	1	100%	Sep 4 - 6, 2019			1-Jun-19	Stefanou		
				Cyber Security Assessment Training (with STI)	5	0	5	1	5	-	5	1	0%	-	-	-	-	0%	Postponed			1-Jul-19	MCM/ STI Staff		
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Regional	Capacity Development in GFS.	Workshop on GFS and Debt Sustainability	5	0	5		-	-	-	-	0%	-	-	-	-	0%	Cancelled	GFS balance sheet data is produced	The workshop will be joint with Macro and STI.	Feb-20	LTX		
				GFS methodological training, practical workgroup exercises and country data compilation.	5	17	22	1	5	13	18	1	100%	5	13	18	1	100%	Aug 19 - 23, 2019	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	Aug-19	Luis/ Hendrik		
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Workshop on Facilitating Exchange and Use of Administrative (Tax and Social Security) Data for National Accounts	5		5		3	-	3	1	100%	3	-	3	1	100%	Sep 18 - 20, 2019	• Workshop on the accession and usage of administrative data	Joint workshop with Macro and Revenue	Jul-19	Scheiblecker		
				1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Sub-regional workshop in FSM (Palau participants) - Further train local staff to produce independent estimates of GDP					5	-	5	1	0%	-	-	-	-	0%	Cancelled					Scheiblecker
				1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from Fiji, PNG, Samoa, Solomon Islands, Tonga and Vanuatu on national accounts	5	0	5	1	5	5	10	1	0%	5	5	10	1	100%	Nov 18 - 22, 2019	• Training about Seasonal Adjustment and quality control of high frequency source data using automatic time series modelling software for outlier detection.		Sep-19	Scheiblecker	
				1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the ABS Pacific Leadership Forum	2	0	2		2	-	2		100%	2	-	2		100%	Aug 6 - 8, 2019	• PFTAC RSS LTX participation in ABS Pacific Leadership Forum				Scheiblecker
				1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the Pacific Statistics Steering Committee (facilitated by the SPC)	2	0	2		2	-	2		100%	2	-	2		100%	May 23 - 24, 2019	• PFTAC RSS LTX participation in ABS Pacific Leadership Forum				Scheiblecker
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	Regional	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Workshop on managing fishing revenues.	5	0	5	1	5	-	5	1	100%	5	-	5	1	100%	Aug 26 - 30, 2019	(1) Participants identify priority areas for prudent management of fishing revenues (Aug. 19). (2) Medium-term fishing revenue projections are produced jointly by ministries of finance and marine authorities in 3 out of 9 countries (Apr. 20). (3) Data are shared between ministries of finance and marine authorities in 3 out of 9 countries (Apr. 20).	The workshop will be joint with PFM.	Aug-19	Claus		
				Workshop on facilitating effective exchange and use of administrative data.	5	0	5		3	-	3		100%	3	-	3		100%	Sep 18 - 20, 2019	(1) Participants recognize the importance of sharing data (Sep. 19). (2) Priority actions are identified to enhance data sharing (Sep. 19).	The workshop will be joint with Revenue and RSS.	Jul-19	Claus		
				Support and advise on empirical analysis and research.	7	0	7	1	7	-	7		43%	-	-	-		0%	Cancelled	(1) Research papers are peer reviewed (Apr. 20). (2) At least two working papers are published by Pacific central banks and / or ministries of finance (Apr. 20).	Support will be provided offsite. PFTAC will participate in the annual South Pacific Central Banking Research Conference.	Apr-20	Claus/Expert		
				Delivery of training to compilers from Fiji, PNG, Samoa, Solomon Islands, Tonga and Vanuatu on national accounts					5	-	5		0%	5	-	5		100%	Nov 18 - 22, 2019					Claus	
				Support the compilation of a regional database of indicators used for forecasting.	5	0	5		-	-	-		0%	-	-	-		0%	Cancelled	(1) A regional database is set up with the assistance of development partners (Apr. 20). (2) The database is published on a PFTAC member country's website (Apr. 20). (3) The PFTAC member maintains and publishes the website (Apr. 21).	Support will be provided offsite. Input will be sought from the IMF Statistics Department and the Secretariat of the Pacific Community.	Apr-20	Claus/Expert		
				Workshop on budget documentation.	10	0	10		-	-	-		0%	-	-	-		0%	Delivered by PFM	(1) Budget documents include a section on current and medium-term macroeconomic and fiscal performance (Apr. 21). (2) Budget documents include an annex with fiscal and economic statistics for the last 10 years, the current year, and the next 3 years (Apr. 21).	The workshop will be joint with PFM and UNDP.	Nov-19	Claus/Expert		
				Workshop on government finance statistics and debt sustainability.	5	0	5	1	-	-	-		0%	-	-	-		0%	Shift to FY21	(1) GFS balance sheet data is produced in 2 out of 10 countries (Apr. 21). (2) Debt sustainability analysis is included in macroeconomic programming frameworks (Apr. 21).	The workshop will be joint with GFS and STI.	Feb-20	Claus		
				Workshop on fiscal frameworks.	5	0	5		5	-	5	1	100%	5	-	5	1	100%	Aug 5-9, 2019	(1) Discussion of current and medium-term fiscal performance in budget documents and monetary policy statements is improved (Apr. 20).	The course was delivered jointly with the PFTAC PFM Advisor and the Singapore Training Institute (STI) for participants from PNG and the Solomon Islands.				Claus/ Kubasta/ Danninger
1. Improved laws and effective PFM institutions	1.2 MoF capacity can meet enacted PFM responsibilities	Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Workshop - PFM Leadership Workshop	5	0	5	1	6	-	6	1	0%	-	-	-	-	0%	Shift to FY21	Completion of Workshop	(fully financed by EU/PIFS)	May-19	Neves		
				Conference - Joint CARTAC/PFTAC Leadership	7	0	7	1	14	-	14	1	0%	6	-	6	1	100%	Dec 4 - 6, 2019	Review draft legislation and implementation strategies	Modelled on the successful revenue conference	Oct-19	Neves/ Kubasta		

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Public Financial Management	2. Strengthen budget preparation towards more comprehensive, credible, and policy oriented budget.	Regional	2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop - Fishing Revenues Follow up	5	0	5		5	-	5	1	100%	5	-	5	1	100%	Aug 26 - 30, 2019	Completion of the workshop	Working with macro adviser and other providers, FFA, WB, Tuna Commission, ADB and the PNA to provide follow up on budget work particularly looking at revenue projections and credible MTF's	Aug-19	Neves	
			2.2 More credible medium term macro fiscal framework is included in budget documentation	Workshop - Improving Budget Document Transparency	5	0	5	1	4	-	4	1	100%	4	-	4	1	100%	Sep 23 - 27, 2019	Completion of the workshop	Working with UNDP who provide a floating budget analysis team across countries on the Pacific to help MPs understand budget document. (in conjunction with Macro)	Sep-19	Neves/ Claus	
			2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop - Fiscal Framework in Pacific Countries					5	-	5		100%	5	-	5		100%	Aug 5 - 9, 2019					Kubasta
								10	-	10		0%	-	-	-	-	0%	Postponed		To be held in Nadi - funded by STI		Kubasta/ Neves		
	3. Improved Budget Execution and Control		3.2 Risk based internal audit functions are established in central government agencies	Workshop - Internal Audit	5	0	5	1	5	-	5	1	0%	-	-	-	-	0%	Cancelled	Completion of the workshop				Kubasta
6. Strengthen identification, monitoring, and management of fiscal risks	6.3 Disclosure and management of contingent liabilities and other specific fiscal risks is more comprehensive	Workshop - Fiscal Risks	5	0	5	1	-	-	-	-	0%	-	-	-	-	0%	Shift to FY21	Workshop Completed	In conjunction with Macro			Kubasta/ Claus		
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Regional	1.2.2 Organizational arrangements enable more effective delivery of strategy and reforms	OCO Meeting					3	-	3		100%	3	-	3		100%	May 13 - 15, 2019				Eysselein	
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Managing Large taxpayers	5	9	14	1	5	9	14	1	0%	-	-	-	-	0%	Cancelled	To assist the authorities in the design of large taxpayer office as part of the reforms	The design of LTO has commenced but additional TA will be needed to ensure its successful implementation	Feb-20	Shrosbree/ Eysselein	
			1.2.2 Organizational arrangements enable more effective delivery of strategy and reforms	PITAA Meeting					3	6	9		100%	3	6	9		100%	Sep 16 - 18, 2019				Eysselein/ Fisher/ Thackery	
			1.2.2 Organizational arrangements enable more effective delivery of strategy and reforms	Workshop on Facilitating Effective Exchange and Use of Administrative (Tax and Social Security) Data for National Accounts	5	-	5	1	2	6	8		100%	2	6	8		100%	Sep 19 - 20, 2019	To assist the authorities compile national accounts statistics using tax data (VAT)	Joint workshop with PFM and RSS	Jul-19	Eysselein/ Fisher/ Thackery	
	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities		1.5 Corporate priorities are better managed through effective risk management	Introducing and managing effective compliance improvement	5	9	14	1	4	10	14	1	100%	4	10	14	1	100%	Jun 17 - 20, 2019	Workshop will reemphasize the importance of an effective risk management strategy in modern tax administration.	To support effective risk management, PFTAC will facilitate a workshop to highlight compliance strategies	Mar-20	Shrosbree/ Eysselein/ Aslett	
			2.1 - 2.5 Strengthened core tax administration functions	Management of Core Tax Functions for Senior Managers (Managing Modern Revenue Administration)	5	9	14	1	4	10	14	1	100%	4	10	14	1	100%	Oct 7 - 10, 2019	Senior management increased awareness of managing core tax functions	Opportunity exists to strengthen senior management ability to manage core tax functions	Nov-19	Shrosbree/ Eysselein	
			2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Regional Workshop on Audit Methods and Procedures - held in Pohnpei for FSM, RMI and Palau					-	10	10	1	100%	-	10	10	1	100%	May 27 - 31, 2019					Home
			2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Audit Managers Workshop	5	9	14	1	5	14	19	1	0%	5	18	23	1	100%	Nov 11 - 14, 2019	Improve audit management expertise.	The audit function in PICs can be improved through enhanced management capability (identified through a Training Needs Analysis)	Jul-19	Shrosbree/ Eysselein/ Matthews	
			2.3 - 2.4 2. Taxpayer services initiatives to support voluntary compliance are strengthened. A larger proportion of taxpayers meet their filing obligations as required by law	Management of Debt and Returns Workshop for Operations Managers	5	9	14	1	5	14	19	1	0%	-	18	18	1	100%	Dec 9 - 13, 2019	Improve returns and debt management capability.	Regional returns and debt management statistics show room for improvement against TADAT dimensions.	Aug-19	Piper/ Field	
2.1 - The integrity of the taxpayer base is strengthened	Management of Taxpayer Services for Operations Managers	5	9	14	1	5	14	19	1	0%	5	14	19	1	100%	Feb 24 - 27, 2020	Improve management of Taxpayer services	Opportunity exists to strengthen senior management ability to manage taxpayer services	Oct-19	Shrosbree/ Eysselein				
TOTAL					153	71	224	21																

Updated Plan Total Days: 157, 111, 268, 23

Delivered by Oct 31: 68, 55, 123, 11
 Percentage of Revised Plan: 43%, 50%, 46%, 48%

Actual Outturn at April 30, 2020: 91, 110, 201, 16
 Percentage of Mid-Year Revised Plan: 58%, 99%, 75%, 70%
 Percentage of Original Plan: 59%, 155%, 90%, 76%