FY19 PFTAC Work Plan - May 2018 to April 2019: Papua New Guinea (PNG) - MID-YEAR UPDATE

TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days) PFTAC resident advisors	ST experts	Total	Number of Missions/ Activities	Updated Inputs at Oct 3, 2018 (person-days - changes in red) PFTAC resident advisors	ST experts	Total	Number of Missions/ Activities	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Planned Date	Experts
Public Financial Management	1. Improved laws and effective PFM institutions	PNG	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment					10	28	38	1	0%	Mar 2019	PEFA Self-Assessment completed April 2019		Mar 19	Neves/Kubasta/Uluinaceva/ Lavea/ADB/WB
	3. Improve budget execution and control.		3.1 Budget execution and controls are strengthened	Developing a risk-based internal audit strategic plan	0	10	10	1	0	0	0	0	0%	Cancelled	Risk-based internal audit strategic plan adopted by the authorities	Follow-up from a training mission in Oct 2017	Nov 2018	Morrison
			3.1 Budget execution and controls are strengthened	Improving payroll internal control	0	28	28	2	0	0	0	0	0%	Cancelled	Reform Roadmap in improving payroll internal control adopted by the authorities	Recommended by APD and updated to two missions and an additional 14 days	Jan and Mar 2019	Prcevich
	4. Improve coverage and quality of fiscal reporting		4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Follow up on IPSAS Cash Accounting and reporting	0	30	30	3	4	18	22	2	0%	Mar 2019	First time full adoption of IPSAS-Cash in presenting financial statements	Note increased number of missions from 1 to 3	April 2019	Mayes
	5. Improved asset and liability management		5.2 Cash flow forecasts for all of central government are more accurate and timely	Follow up TA on cash management	0	5	5	1	0	0	0	0	0%	Cancelled	Cash forecasting model improved	Following up from the 2015 diagnostic mission.	March 2019	Sillins
Financial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	PNG	Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - on-site examination - Liquidity, Market and Investment risk	-	20	20	1	0	20	20	1	100%	Jul 2018	- Liquidity, Market and Investment Risk on-site examination framework established October 2018	Continuation of the Supervision Framework Enhancement Program	July 2018	De-Bie
			Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - off-site analysis	12	-	12	1	12	30	42	1	0%	Jan 2019	- Revised Reporting templates are developed April 2019 - All banks start reporting to new requirements regularly and with high degree of accuracy April 2019	Continuation of the Supervision Framework Enhancement Program	Sept 2018	Ben
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	PNG	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of the COA mapping and associated compilation procedures for quarterly reporting.	12	-	12	1	12	0	12	1	100%	Sep 2018	•Compilation process for completing quarterly GFS reports and provisions for regular revisions completed by April 2018. • GFS for BCG operations are compiled and disseminated on a quarterly basis by January 2019. [RBM – GO – 12.1]	GFS for budgetary central government operations are compiled and disseminated on a monthly (or quarterly) basis.	Sep-18	De La Beer
			1.15 Macroeconomic data sets used by policy-makers have been made more intersectorally consistent (reduced discrepancies).	Prepare a reconciliation and include data for the financial balance sheet and public sector data to the monetary statistics and balance of payments.											• Consistent reporting of financial assets and liabilities data (financial balance sheet) for consolidation with GFS on a annual and quarterly basis for general government by April 2019. • Refine and improve the process for collecting debt and foreign aid data by April 2019. • Collect and compile accounts receivable and payable (arears) information for at least 1 completed fiscal year and continue to produce the data. [RBM – GO – 15.3 and 15.14]	GFS and debt are consistent or reconcilable with monetary and financial statistics and external sector debt statistics.		
			1.18 A new data set has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of data compiled for GFS.											• Annual GFS are compiled and disseminated for the BCG (FY17) by October 2018. • Annual GFS are compiled and disseminated for the GG by April 2019. [RBM – GO – 18.1]	A new set of GFS are compiled and disseminated for the general government as recommended by the GFSM 2014 guidelines. The institutional table need to be updated to in parallel to cover all statutory bodies.		
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	PNG	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Train local staff to produce independent estimates of GDP	21	-	21	2	21	0	21	2	33%	Jun 12 - 21, 2018, Mar 29 - Apr 11, 2019	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by Jan 2019	(Joint work with ABS) • Staff further trained on assigned sector/industry sources and methods; compilation and dissemination; organization and management principles (by February 2019)		Wild/ Marcus
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Further review of the GDP by production system; update road map, including rebasing											Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by Jan 2019	(Joint work with ABS) • Identification/implementation of further improvements towards closer consistency with the 2008 SNA (February 2019)		
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	PNG	1.3 Support functions enable more effective delivery of strategy and reforms.	Support implementation of new IT system.	-	12	12	1	0	0	0	0	0%	Cancelled	IT strategy adopted by 12/31/2018.	A draft IT strategy has been developed. Additional TA will be required to support implementation.	5/7/2018 - 5/18/2017	Dark
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms.	Facilitate implementation of the LTO.	-	6	6	1	0	0	0	0	0%	Cancelled	Fully functional LTO by 12/31/2019.	The design of an LTO has commenced but additional TA will be required to ensure its successful implementation.	6/18/2018 - 6/23/2018	McNeil
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms.	Facilitate implementation of a design unit.	-	6	6		0	0	0	0			Fully functional design unit by 12/31/2019.	The design of a design unit has commenced but additional TA will be needed to ensure its successful implementation.	6/24/2018 - 6/29/2018	
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institionalized.	Review current state					0	19	19	1	100%	Sep 10 - 28	Ensure current state aligned to MTRS	Current state reviewed to ensure alignment to recently developed MTRS		McNeill
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institionalized.	Discuss MTRS and review progress of PFTAC reform recommendations					5	0	5	1	100%	June 1 - 5	Governance arrangements in place to manage reforms and MTRS implementation	PFTAC supporting implementation of PNG MTRS		Shrosbree

Topic	Outcome	Country	Objective	Activity					Updated				%	Dates	Milestone	Comments	Dates	Responsible
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institionalized.	Overview of MTRS implementation					0	12	12	1	100%	July 16 - 27	MTRS implementation 30/9/2018	MTRS designed and implemented by the authorities		Minto
	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities		2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	6	6		1	0	0	0	0	0%	Cancelled	On-time filing operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	Some gains have been made reflected in on-time filing rates but more needs to be done to improve performance in this area.	5/21/2018 - 5/26/2018	Lawrence
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	PNG	1. Timely, high quality macroeconomic monitoring, analysis and research available for policymaking.	Macroeconomics course	5	5	10		1	5	5	10	1	0%	Apr 1 - 5, 2019	(1) Discussion of current and medium-term macroeconomic performance in budget documents and monetary policy statements is improved (Apr. 19).	The course will be delivered jointly by PFTAC and the IMF Institute for Capacity Development (ICD). Training will be tailored to PNG.	Jul. 18	Claus / ICD
				Fiscal course	0	12	12		1	5	0	5	1	0%	Apr 8 - 12, 2019	(1) Discussion of current and medium-term fiscal performance in budget documents and monetary policy statements is improved (Apr. 19).	The course will be delivered jointly by PFTAC, ICD and the Singapore Training Institute (STI). Training will be tailored to PNG.	Mar. 19	ST Expert
			3. Sound medium-term macroeconomic programming framework.	Support the use of the PNG Macroeconomic and Fiscal Framework (MFF).	5	10	15		1	14	0	14	2	58%	Jun 4 - 8, 2018; Sep 18 - 28, 2018, Jan 21 - Feb 1, 2019	(1) The MFF is used in monetary policy settings (Apr. 19). (2) The MFF is used in budget preparations (Apr. 20). (3) The MFF is used for sustainability analysis (Apr. 19). (4) The fiscal sector is reported in GFS for general government (Apr. 20)		Mar. 19	PFTAC Advisor / ST Expert

Totals:	55	150	205	18
Updated Plan Total Days	88	132	220	15
Delivered by Oct 31:	48	51	99	7
Percentage of Revised Plan:	55%	39%	45%	47%