## FY22 Work Plan - May 2021 to April 2022: Debt Management - FINAL OUTTURN AT APRIL 2022

### Debt Management
- **Objective**: Formulate and implement a medium-term debt management strategy (MTDS)
- **Country**: Cook Islands
- **Activity**: Medium-Term Debt Management Strategy
  - **Total Days**: 80
  - **Updated Inputs at Oct 31, 2021**: 80
  - **Updated Inputs at Apr 30, 2022**: 80

### Vanuatu
- **Objective**: Establish efficient institutional framework for debt management
- **Activity**: Review of organizational structure
  - **Total Days**: 80
  - **Updated Inputs at Oct 31, 2021**: 80
  - **Updated Inputs at Apr 30, 2022**: 80

### PNG
- **Objective**: Develop market infrastructure and capacity for cost effective financing
- **Activity**: Development of Comprehensive Debt Reporting TA
  - **Total Days**: 80
  - **Updated Inputs at Oct 31, 2021**: 80
  - **Updated Inputs at Apr 30, 2022**: 80

### Tonga
- **Objective**: Develop market infrastructure and capacity for cost effective financing
- **Activity**: Development of Comprehensive Debt Reporting TA
  - **Total Days**: 80
  - **Updated Inputs at Oct 31, 2021**: 80
  - **Updated Inputs at Apr 30, 2022**: 80

<table>
<thead>
<tr>
<th>TA Area</th>
<th>Objective</th>
<th>Country</th>
<th>Activity</th>
<th>Number of Missions/Activities (in person-days)</th>
<th>Number of Missions/Activities (in person-days)</th>
<th>Number of Missions/Activities (in person-days)</th>
<th>Delivery Status</th>
<th>Experts</th>
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<tbody>
<tr>
<td>Debt Management</td>
<td>Formulate and implement a medium-term debt management strategy (MTDS)</td>
<td>Cook Islands</td>
<td>Medium-Term Debt Management Strategy</td>
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<td>Oct 4 - 19, 2021 (remote)</td>
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<td>Vanuatu</td>
<td>Establish efficient institutional framework for debt management</td>
<td>Vanuatu</td>
<td>Review of organizational structure</td>
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<td>Oct 4 - 15, 2021 (remote)</td>
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<td>Development of comprehensive debt reporting TA</td>
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<td>Review of operational manual for debt management</td>
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<td>Assistance in establishment of National Advisory Committee</td>
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<td>Development of Comprehensive Debt Reporting TA</td>
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<td>Ferguson/ STX</td>
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<td>Nov 22 - 26, 2021 (remote)</td>
<td>Ferguson/ STX</td>
</tr>
</tbody>
</table>

**Updated Mid-FY22 Workplan:**
- **52**
- **99**
- **151**
- **8**

**Increase from Baseline Plan:**
- **45%**
- **56%**
- **65%**

**Delivered by Oct 31:**
- **15**
- **32**
- **47**
- **2**

**Percentage of Baseline Plan:**
- **19%**
- **21%**
- **20%**
- **13%**

**Percent of Revised Plan delivered by Oct 31:**
- **29%**
- **32%**
- **31%**
- **19%**

**Final Outturn:**
- **35**
- **113**
- **148**
- **6**

**Percentage of Mid-Year Revised Plan:**
- **67%**
- **114%**
- **189%**
- **75%**

**Percentage of Original Plan:**
- **44%**
- **74%**
- **144%**
- **50%**