Newsletter: August 2026

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Papua New Guinea	Samoa	Solomon Islands	Timor-Leste	Tokelau	Tonga	Tuvalu	Vanuatu

MESSAGE FROM THE PFTAC DIRECTOR

Dear Friends and Partners of PFTAC,

It is a great honor and privilege to join PFTAC as its new Director and to become part of a community that has long been dedicated to strengthening institutions and supporting economic resilience across the Pacific.

As I begin this role, I thank our member countries, development partners, and stakeholders for the trust, collaboration, and commitment that have made PFTAC such a valued platform for capacity development. The IMF remains deeply committed to the Pacific, and PFTAC will continue to be a trusted partner in helping countries strengthen resilience, enhance economic management, and meet emerging challenges through tailored, high-quality capacity development.

I am excited to engage with countries and partners across the region in the months ahead. I look forward to listening, learning, and working together to further strengthen PFTAC's impact and advance our shared goal of stronger institutions, sustainable growth, and greater prosperity for the people of the Pacific.

With appreciation
Ozgur Demirkol

Ozgur Demirkol joined PFTAC as Director on August 17, 2026, bringing more than three decades of experience in the IMF and public sector specializing in policy and country work. Prior to this appointment, he served as Deputy Director of the IMF's Regional Office for Asia and the Pacific (OAP) in Tokyo, where he supported high-level policy dialogue with member countries and helped strengthen capacity development efforts in the region. Earlier, he served as Advisor to IMF Managing Director Kristalina Georgieva and two Deputy Managing Directors, helping advance the Fund's strategic policy agenda during a period of significant global economic challenges including a period marked by the COVID-19 pandemic. Mr. Demirkol has also worked as a senior economist in the IMF's Asia and Pacific Department and Middle East and Central Asia Department, leading country engagement across diverse economies. Before joining the IMF, he held senior positions at the Turkish Treasury and served as Senior Advisor to Executive Director at the IMF Board. He holds graduate degrees from the University of York (United Kingdom) and the KDI School of Public Policy and Management (Korea), and a B.Sc. in Economics from Middle East Technical University (Turkey). He is committed to strengthening institutions through capacity development, peer learning, and regional cooperation across the Pacific.

FEATURE: Tailoring Compliance Strategies to Local Realities: Lessons from Naoero

Context. In Naoero, a significant portion of the retail sector consists of foreign-owned businesses that operate largely in cash and often have limited record-keeping practices. Audits by the Naoero Revenue Office (NRO) identified persistent compliance challenges among taxpayers facing language and communication barriers including low tax awareness highlighting the need for a more targeted compliance approach.

The approach. With support from PFTAC/IMF, the NRO implemented a tailored taxpayer outreach initiative designed specifically for this segment. The mission combined practical guidance on record-keeping and filing with clear explanations of tax obligations and the consequences of non-compliance. Outreach was delivered in taxpayers' preferred language through seminars and one-on-one sessions, helping bridge communication gaps and improve understanding.

Early results and user-experience lessons. The initiative achieved strong participation and engagement, with taxpayers actively seeking clarification and practical advice. A key lesson was that simple, practical, and accessible messaging, supported by direct interaction, can be far more effective than relying solely on written guidance.

Compliance outcomes. The experience demonstrated the value of tailoring compliance interventions to local circumstances and taxpayer needs. While enforcement remains important, sustainable compliance improvements are more likely when it is complemented by targeted education and support that address specific barriers to compliance.

Way forward. The NRO is building on the initiative by developing ongoing taxpayer education materials, strengthening follow-up support, and refining the balance between enforcement and service-oriented interventions. The experience offers a practical model for supporting taxpayer groups facing communication and record-keeping barriers across the Pacific.

CD HIGHLIGHTS BY WORK AREA (MAY - JUL)

PUBLIC FINANCIAL MANAGEMENT

Fiji: The mission supported the Government of Fiji in strengthening its internal audit function in line with the Global Internal Auditing Standards. The mission combined in-person training with practical technical assistance covering risk assessment, internal audit cycle, methodologies, documentation, and reporting practices. It also supported improvements to governance arrangements, including steps toward establishing an Internal Audit Committee aligned with international standards.

Kiribati: PFTAC supported Kiribati's Ministry of Finance and Economic Development in drafting new financial regulations to accompany the gazettal of the new Public Finance Management Act, passed in April 2026. The mission helped ensure the regulations reflected the new Act's requirements while drawing on existing procedures, policies, and previous PFTAC recommendations. It also recommended provisions to strengthen climate-responsive PFM, including the identification and disclosure of climate risks and expenditures in the budget process and fiscal reporting.

Marshall Islands: This mission assisted the Marshall Island's Ministry of Finance, Banking, and Postal Services improve budget documentation and fiscal transparency. This included recommendations on preparing a Budget Estimates Book to accompany the budget appropriations submitted to Parliament each year, and advice on improving climate-related disclosures. The mission also developed an easy-to-use Excel based tool to monitor budget execution. Furthermore, the mission provided advice on preparing for a Public Expenditure and Financial Accountability (PEFA) self-assessment which PFTAC will assist with over the coming months, before conducting an Agile PEFA assessment early in May 2027.

Palau: Palau marked significant progress by submitting its first Budget Estimates Book to Congress alongside the FY 2027 budget appropriation. The PFTAC mission recommended practical ways to strengthen budget documentation and enhance fiscal transparency, including clearer information on climate-related activities. It also reviewed progress under Palau's PFM roadmap and proposed reprioritizing selected activities. Finally, the mission recommended reforms to improve medium-term budgeting, policy analysis, and the integration of climate considerations into the budget process.

Papua New Guinea: The mission assisted Papua New Guinea's Department of Finance in reviewing bank reconciliation arrangements to strengthen fiscal reporting and cash management. Recommendations focused on daily automated reconciliation, stronger procedures and staff capacity, backlog clearance, and faster transfer of revenues to the central account.

Papua New Guinea: Another mission assisted Papua New Guinea's Department of Treasury in strengthening capacity to identify, analyze, and report fiscal risks, with a focus on state-owned enterprises. The mission combined practical training on fiscal risk tools, SOE financial analysis, and the use of AI to convert financial statement data for analysis. Participants applied the SOE Health Check Tool to assess key non-financial SOEs and presented findings and policy recommendations. The mission highlighted improved data sharing as essential for sustained progress.

Samoa: The Samoa Ministry of Finance (MoF) conducted an Agile Public Expenditure and Financial Accountability (PEFA) self-assessment earlier this year. This is an excellent initiative and builds on the PEFA training provided by PFTAC to MoF in 2023. PFTAC is assisting Samoa review their PEFA Self-Assessment by providing a quality review of the evidence and scoring. The review and final report are expected to be completed in the next few months.

Solomon Islands: The mission supported Solomon Islands' Ministry of Finance and Treasury in developing a sequenced PFM Roadmap based on the April 2026 PEFA assessment and reform priorities. The mission helped translate assessment findings and workshop discussions into a practical draft Roadmap and action plan matrix. The work highlighted the need to better integrate existing PFM systems to support more timely and reliable financial management.

Tuvalu: PFTAC supported Tuvalu's Ministry of Finance and Economic Development in reviewing its financial statement preparation process to address delays and audit quality concerns. Recommendations focused on adopting a cash-basis IPSAS-aligned policy, strengthening closing procedures, restoring the annual reporting cycle, and simplifying accounting processes.

REVENUE ADMINISTRATION

Cook Islands: The mission supported the newly established audit team of the Cook Islands Revenue Management Division (RMD) in strengthening the foundations of an effective tax audit program. The assignment reviewed existing audit standard operating procedures, delivered five days of practical training, introduced the VITARA audit module, and helped develop an initial risk-based audit program.

Cook Islands: The mission supported the Revenue Management Division (RMD) in progressing options and planning for digitalization, including replacement of the current Integrated Revenue Administration System (IRAS). It helped clarify procurement readiness, priority business requirements, governance needs, and practical sequencing for the next phase. The mission reinforced the importance of business-led implementation, change management, and realistic planning aligned with local capacity.

Fiji: The PFTAC advisor joined a Fiscal Affairs Department mission to the Fiji Revenue and Customs Service. It provided advice on strengthening governance, enterprise risk management, and integrity arrangements in support of its institutional transformation agenda. These reforms are expected to embed enterprise risk management in decision making and support stronger internal controls, clearer oversight, and more disciplined management practices across FRCS.

Kiribati: The mission supported Kiribati's transition from digitalization planning toward procurement readiness and early implementation of the Integrated Revenue Administration System (IRAS). Building on earlier support, it helped clarify immediate priorities, confirm sequencing, and strengthen coordination across stakeholders. With most foundational design work now completed, the mission focused on governance and near-term actions to guide the next phase of implementation.

Marshall Islands: The mission supported the Republic of the Marshall Islands in assessing readiness for the October 1, 2026 tax reform implementation and defining a realistic path to commencement. The authorities endorsed a practical implementation approach focused on core administrative functions, supported by immediate actions on regulations, taxpayer registration, filing and payment processes, and taxpayer communication.

Marshall Islands: A second mission supported the Division of Revenue and Taxation in strengthening the core registration, filing, and payment arrangements needed for the October 1, 2026 tax reform commencement. It focused on practical operating procedures, taxpayer account readiness, filing and payment processes, and immediate actions required to support implementation. The mission helped clarify short-term priorities and the support needed to move from reform design to operational delivery.

Naoero: The mission supported the Naoero Revenue Office (NRO) in reviewing progress under its digitalization agenda and strengthening approaches to small business compliance. It confirmed the Digitalization Roadmap as the key reform reference point, reconfirmed NRO's participation in the Pacific Tax Administration Platform, and highlighted infrastructure readiness as the key element to effective digitalization

Palau: The mission supported Palau's Bureau of Revenue and Taxation (BRT) in assessing core tax administration capabilities and identifying a realistic reform agenda for a very small and capacity-constrained administration. It piloted the Tax Administration Core Capability Assessment Framework as a proportionate diagnostic tool. A draft assessment report was prepared and validated with BRT management, establishing a structured baseline and priority actions for the next 12–18 months.

Papua New Guinea: The mission reviewed progress with revenue administration reforms identified by the December 2025 post-TADAT mission and supported the Internal Revenue Commission in identifying priority actions for the next phase of modernization. It considered reform governance, implementation discipline, operational capability, the supporting legal framework, and the sequencing of activities needed to sustain progress. The mission reinforced the need for clear accountability, realistic planning, and continued focus on practical improvements that support compliance and service delivery.

Solomon Islands: The mission supported the Inland Revenue Department (IRD) in strengthening taxpayer services through the continued development of a Taxpayer Charter and complaints handling framework. The mission worked closely with IRD team leaders through practical workshops to refine supporting processes, test a draft complaints SOP, and reinforce ownership across teams.

Solomon Islands: A second mission supported the Inland Revenue Division (IRD) in strengthening taxpayer education for registration, with a focus on helping taxpayers understand registration obligations and related processes. It helped refine practical education materials, messages, and delivery approaches to support the implementation of registration requirements. The mission reinforced the importance of clear, simple communication and consistent staff guidance to improve taxpayer understanding and compliance.

Tonga: The mission reviewed Tonga's readiness to move from procurement to implementation of a new integrated revenue administration system. The review highlighted the need for strong governance, clear accountability, disciplined scope control, data migration planning, testing, and business-led implementation to manage the transition effectively.

Tonga: The mission supported Ministry of Revenue and Customs (MRC) readiness for major digital reforms, including Tax Management System (TMS) replacement, Electronic Sales Register system (ESRS) implementation, infrastructure modernization, and data migration. Advice focused on strengthening governance, project management, scope control, change management, and early data governance to support effective implementation.

Tuvalu: The mission supported the Tuvalu Inland Revenue Department (TIRD) in domestic revenue mobilization (DRM) and digitalization planning. It helped review reform priorities, assess immediate administrative needs, and identify practical steps to strengthen tax administration and prepare for future digital improvements. The mission emphasized a realistic, capacity-sensitive approach focused on core administration, taxpayer service, compliance management, and staged digitalization.

MACROECONOMIC PROGRAMMING AND FRAMEWORKS

Fiji: The mission delivered customized TA to the RBF core nowcasting group on near-term forecasting and nowcasting, combining selected ICD course material with hands-on EViews applications using Fiji data. It supported the development of candidate inflation VAR models to assess the pass-through of international oil, food price, and exchange rate shocks to domestic inflation, while also following up on GDP nowcasting tools developed in earlier engagements. The coaching-based approach strengthened staff capacity, promoted knowledge transfer from experienced core team members to newer staff, and supported sustainability through recorded sessions, practical exercises, and a step-by-step EViews user manual.

Papua New Guinea: With PFTAC and STI support, the Bank of Papua New Guinea continued to modernize its macroeconomic framework by strengthening its FPAS database, improving Quarterly Economic Bulletin (QEB) data templates, and enhancing tools for nowcasting and forecasting. The mission advanced GDP expenditure- and income-side decomposition, re-estimated nowcasting models, and further developed the Monetary and Fiscal Forecasting model to support preparations for Monetary Policy Committee meetings. BPNG staff demonstrated strong ownership and technical capacity, independently improving EViews programs, training new staff, and preparing analytical notes and presentations for the June 2026 MPC meeting.

Samoa: The mission made substantial progress in operationalizing the Samoan QPM by updating the dataset with Samoan data, refining the calibration to reflect Samoa's institutional and macroeconomic features, and using the model to produce baseline projections and policy-relevant alternative scenarios. CBS staff received hands-on training in model-based forecasting, EViews programming, scenario analysis, strengthening their capacity to use the framework in the forecasting and policy analysis process. CBS has also advanced implementation of earlier TA recommendations, including formalizing key institutional structures and hiring key staff additions. The QPM-based analysis will be incorporated into the December 2026 policy round.

Solomon Islands: The mission strengthened the Solomon Islands macro-fiscal model by incorporating forecasts for all external sector components, improving analysis of reserves, fiscal policy impacts, and household consumption. It also advanced the model user manual and produced updated GDP estimates using expenditure-side component data. These improvements will support stronger macro-fiscal forecasting and policy analysis by Solomon Islands officials.

PUBLIC DEBT MANAGEMENT

Fiji: The mission supported the update of the Medium-Term Debt Management Strategy (MTDS) developed in 2025. The mission strengthened the capacity of officials from the Ministry of Finance and the Reserve Bank of Fiji to apply the IMF–World Bank MTDS framework and analytical tools in the formulation and implementation of debt management strategies. Through practical training and hands-on exercises, the mission enhanced participants' ability to assess cost-risk trade-offs and develop borrowing strategies that support prudent debt management and informed financing decisions.

FINANCIAL SECTOR SUPERVISION

Solomon Islands: The mission supported the Central Bank of Solomon Islands (CBSI) in advancing priority prudential standards on capital adequacy, credit risk management, and large exposures. The mission upgraded the capital adequacy framework, strengthened credit risk classification and provisioning requirements, and reviewed related prudential returns. Work also began on the large exposures standard, with PFTAC and CBSI agreeing to finalize the remaining prudential standards once the current priorities are published.

Vanuatu: In the context of the TA Roadmap from the FSSR, PFTAC supported the Reserve Bank of Vanuatu in advancing the implementation of prudential standards developed with PFTAC assistance, including governance, risk management, operational risk, outsourcing, and business continuity. The mission reviewed industry feedback supported a tiered structure separating mandatory requirements from guidance, and refined additional standards on capital adequacy, credit risk management, large exposures, and related-party transactions. Follow-up mission will be planned to review prudential returns, complete pending standards, and support RBV's operationalization of the new framework.

GOVERNMENT FINANCE STATISTICS

Cook Islands: PFTAC assisted the Cook Islands in strengthening fiscal statistics by finalizing updated government finance statistics (GFS) for FY2022-FY2025. The mission developed the building blocks for direct GFS reporting from the Financial Management Information System, supporting a more efficient, sustainable approach to compile fiscal statistics compilation.

Samoa: PFTAC supported the Samoa Bureau of Statistics in strengthening Public Sector Debt Statistics (PSDS), including closer coordination with the Ministry of Finance and Central Bank of Samoa. The mission helped advance fiscal data quality and reporting, though further engagement is needed to improve estimates of net investment in nonfinancial assets.

REAL SECTOR STATISTICS

Kiribati: The mission assisted the Kiribati National Statistics Office (KNSO) in commencing the rebasing of the national account by reviewing the Household Final Consumption Expenditure estimates using the 2023/24 HIES results. Preliminary analysis indicates that the HIES-based estimate is lower than the current published 2024 Household Final Consumption Expenditure (HFCE) estimate, with further validation planned in future missions. The mission also advanced efforts to improve GDP coverage by engaging Kiribati Fish Ltd on obtaining financial statements for key fishing entities.

Kiribati: During the second mission, the Kiribati National Statistics Office staff, with PFTAC support, commenced the update of the Consumer Price Index using results from the 2023/24 HIES. The mission reviewed and updated the CPI basket, completed new expenditure weights, and provided training on item descriptions and specifications. An agreed action plan was developed with KNSO, with publication of the updated CPI targeted for the second quarter of 2027.

Naoero: The mission assisted the Naoero Bureau of Statistics in updating real and nominal GDP estimates for the year ending June 2025, with minor revisions to earlier years. It incorporated newly available data, including SOE financial statements and the June quarter CPI, and strengthened historical estimates. The mission also began preparing for the upcoming GDP rebase by reviewing 2024/25 HIES results and incorporating them into a new database, with completion expected in 2027.

Palau: The mission supported the Palau Office of Planning and Statistics in finalizing the update of the Consumer Price Index. It reviewed the implementation of the updated CPI workbooks, corrected compilation and linking issues, and supported improvements to metadata, reporting templates, and price collection. Final 2026 Q1 CPI results are expected to be released alongside the 2026 Q2 indices soon including revised goods and services sub-aggregate indices.

Tonga: The mission assisted the Tonga Statistics Department (TSD) in updating the 2024/25 current and constant price GDP estimates, with preliminary results presented to key government stakeholders. TSD staff are finalizing the technical report and are on track to publish the updated estimates and report on the TSD website.

Tuvalu: The mission updated the annual GDP statistics to 2025 on a calendar basis, for both 2016 and 2023 base year series. The mission began the estimation of annual GDP statistics on the June year basis, to align with the recently adopted fiscal year of the Government of Tuvalu.

REGIONAL WORKSHOPS

PFTAC Delivers Training on Integrated Cash and Debt Management Functions: A joint PFTAC–FAD mission delivered a regional training course on cash and debt management in Apia, Samoa, from June 29 to July 3, 2026. Organized by PFTAC, this was the first sub-regional training event in the Pacific focused on strengthening the integration of cash and debt management functions, bringing together officials from Samoa and four Pacific countries with access to domestic debt markets.

As a cross-program event, the workshop supported both PFM and Debt Management objectives by emphasizing the linkages between cash forecasting, borrowing planning, debt strategy formulation, and broader public financial management. The program combined lectures, interactive discussions, peer exchanges, and hands-on exercises. Participants applied practical tools including the Cash Flow Analysis Tool, the Medium-Term Debt Management Strategy framework, and the Annual Borrowing Plan Tool. The training highlighted how stronger coordination between cash and debt management can support more efficient financing operations, improve cash balance management, and align borrowing decisions with budget financing needs.

Regional Workshop Builds Compliance Risk Management Capacity Across the Pacific: PFTAC, in collaboration with the Pacific Islands Tax Administrators Association (PITAA), delivered a regional workshop on Compliance Risk Management (CRM) in Nadi, Fiji, from July 13 to 17, 2026. The workshop brought together 13 Pacific Island countries to strengthen practical knowledge of CRM and support its implementation in resource- and capacity-constrained environments.

The workshop provided participants with a step-by-step understanding of the full CRM cycle, including identifying, assessing, prioritizing, and treating compliance risks, as well as monitoring implementation results. Sessions combined principle-based instruction with practical application, using case studies, facilitated discussions, and interactive group exercises tailored to Pacific tax administration contexts. Pre-workshop surveys informed the design of the training to ensure relevance to participants' needs.

A key outcome was the development of country-specific action plans outlining objectives, actions, and timelines for establishing CRM structures and processes within each administration. To sustain momentum beyond the workshop, a CRM Community of Practice (CoP) was launched.

REGIONAL COURSE

Pacific Central Bank Leaders Join Executive Policy Communication Course: An executive-level ***Macroeconomic Policy Communication Course*** was held in Suva, Fiji immediately following the PFTAC Steering Committee meeting. The timing enabled several Pacific central bank Governors and senior officials who had participated in the Steering Committee meeting to also attend the course, strengthening the link between regional policy dialogue and targeted executive learning. The PFTAC Director, Mr. Samir Jahjah and PFTAC Macro Advisor Mr. Andrew Beaumont also participated in the event, underscoring the importance of close coordination between PFTAC and the IMF's Singapore Regional Training Institute in supporting capacity development for Pacific central banks.

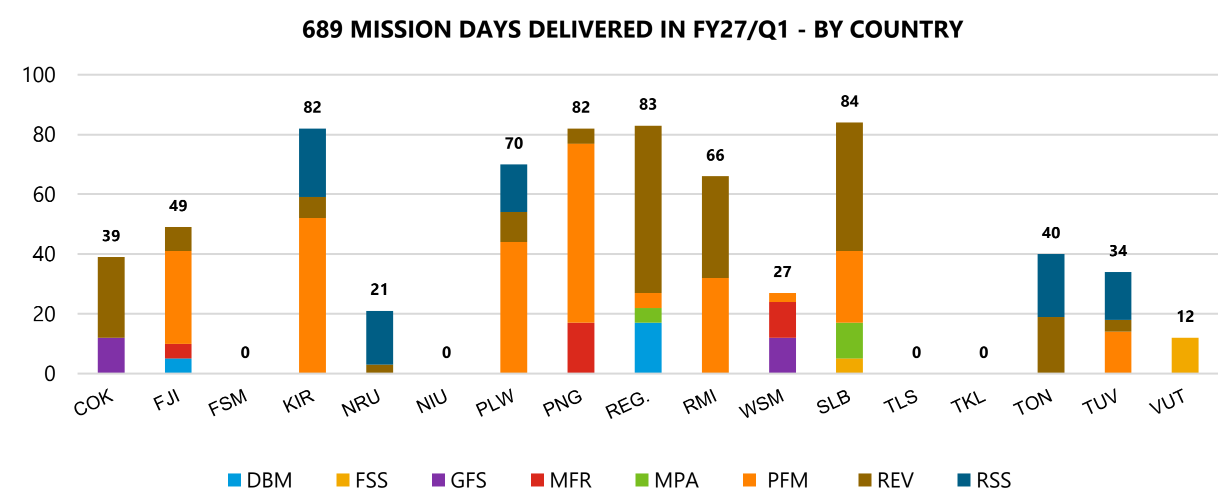
The course brought together nineteen senior officials from six Pacific Island countries, including Governors, Deputy Governors, and heads of communications and economic departments. Developed in response to requests from Pacific central bank Governors, the program adapted STI's Macroeconomic Policy Communication curriculum into a focused two-day format suited to senior decision-makers. It combined streamlined online modules with intensive in-person workshops, using Pacific case studies and practical exercises. Participants particularly valued the crisis communication scenario, which reflected challenges faced by central banks, including public attacks on institutional independence and leadership credibility. Feedback was highly positive, with participants highlighting the relevance, practical focus, and value of peer exchange.

SUMMARY OF PFTAC ACTIVITIES

FY 2027 Q1 Execution. During the first quarter (May–July 2026), PFTAC delivered thirty eight technical assistance activities and three regional events, totaling 689 TA days. Twelve of sixteen member countries benefited from capacity development support. Solomon Islands, Kiribati, and Papua New Guinea received the largest share of assistance. Solomon Islands was supported on PFM roadmap development, prudential standards, taxpayer services and registration, and macro-fiscal modeling; Kiribati on financial regulations, digitalization, VAT/HIES data sources, and CPI updating; and Papua New Guinea on bank reconciliation, fiscal risk reporting, tax reform review, and nowcasting/forecasting.

By workstream, FY27Q1 capacity development was concentrated mainly in Public Financial Management (39 percent) and Revenue Administration (32 percent), together accounting for more than two-thirds of delivery. Real Sector Statistics represented a further 14 percent, while the remaining support was spread across Macroeconomic Frameworks, Government Finance Statistics, Public Debt Management, Financial Sector Supervision, and Macroeconomic Programming workstreams.

Workshops and Regional Activities. Regional workshops during the quarter focused on strengthening cash and debt management, compliance risk management, and macroeconomic policy communication. The cash and debt management training helped officials better link cash forecasting, borrowing plans, debt strategy, and budget financing, while the CRM workshop supported tax administrations in applying structured approaches to identifying and managing compliance risks. The executive-level policy communication course further strengthened central bank capacity in strategic communication and crisis messaging, while promoting peer exchange among senior Pacific officials.

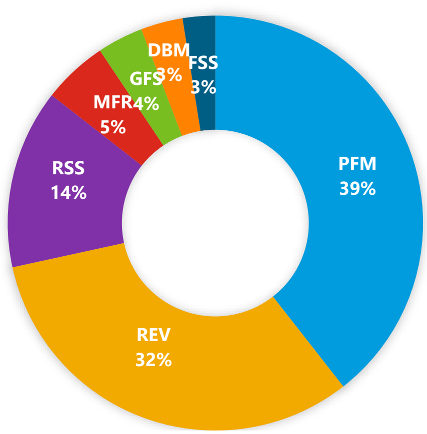


ANNEX

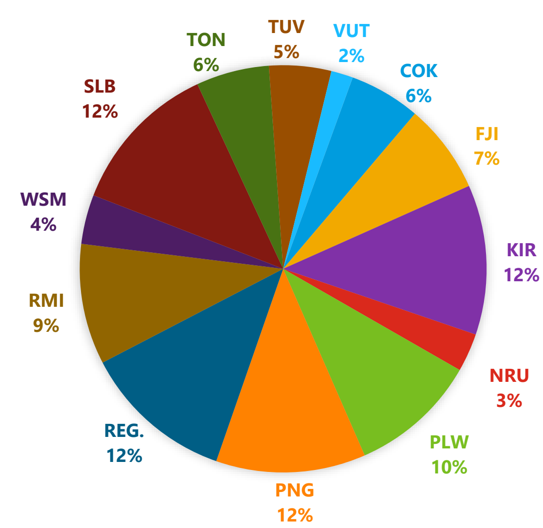
PROGRAM OUTTURN UPDATE

PROGRAM	Q1 OUTTURN (MAY-JUL) LTX	STX	Total	Missions	BASELINE WORKPLAN LTX	STX	Total	Missions	PERCENT EXECUTION LTX	STX	Total	Missions
PUBLIC FINANCIAL MANAGEMENT	128	137	265	9	447	508	955	34	29%	27%	28%	26%
FINANCIAL SECTOR SUPERVISION	17	0	17	2	107	118	225	19	16%	0%	8%	11%
GOVERNMENT FINANCE STATISTICS	24	0	24	2	98	53	151	13	24%	0%	16%	15%
REAL SECTOR STATISTICS	10	84	94	6	92	228	320	21	11%	37%	29%	29%
REVENUE ADMINISTRATION	82	134	216	15	236	377	613	51	35%	36%	35%	29%
MACROECONOMIC PROGRAMMING AND ANALYSIS	17	0	17	2	113	18	131	10	15%	0%	13%	20%
MACROECONOMIC FRAMEWORKS	22	12	34	3	128	17	145	13	17%	71%	23%	23%
PUBLIC DEBT MANAGEMENT	13	9	22	2	82	174	256	18	16%	5%	9%	11%
TOTAL	**313**	**376**	**689**	**41**	**1303**	**1493**	**2796**	**179**	**24%**	**25%**	**25%**	**23%**

FY27/ Q1: 689 MISSION DAYS BY PROGRAM



689 MISSION DAYS DELIVERED IN FY27/Q1 - BY COUNTRY



FY2027 Q2: PLAN (AUG - OCT)

AUGUST

Country	Program	Description	Advisor/s	Dates
Cook Islands	REV	Developing Change Management	LTX – Koukpaizan STX – Story	Aug 24 – 28
	RSS	Update GDP	LTX – Grcman	Aug 10 – 21
Fiji	DBM	Local Currency Bond Market (LCBM) Assessment Mission	LTX – Vilanova STX – Northfield HQX – Saab	Aug 31 – Sep 4
Marshall Islands	REV	Organization Structure and Transition	STX – Vivian	Aug 10 – 28
Niue	GFS	Expanding GFS coverage - Automating the mapping from FMIS to produce GFS data	LTX – McDonagh	Aug 17 – 21
	REV	Provide Core Tax Training (OECD - Four pillars)	STX – Ledua	Aug 17 – 28
Palau	REV	PGST Reform, Risk assessment and Improving Compliance	STX – Andrews	Aug 2 – 15
Papua New Guinea	MFR	Financial Programming with Department of Treasury	LTX – Karapetyan STX – TBC	Aug 10 – 21
Regional	REV	Compliance Risk Assessment Workshop – Follow-up (remote)	STX – Andrews STX – Howlin STX – Velji	Aug 17 – Sep 16 (4 TA days each)
Samoa	PFM	Strengthen Financial Reporting	LTX – O'Grady STX – Higgins	Aug 10 – 21
	REV	Refresh structure and human resource impacts	STX – Lendon	Aug 26 – Sep 9

Country	Program	Description	Advisor/s	Dates
	RSS	Update GDP and Compile 2023 Supply and Use Tables (SUT)	STX – Abbasi	Aug 31 – Sep 11
Timor-Leste	PFM	PFM Scoping Mission	LTX – O'Grady	Aug 27 – Sep 4
Tonga	GFS	Compilation of GFS for GG operations - Improving process for compilation of GFS	STX – Olliffe	Aug 3 – 14
Vanuatu	DBM	Strengthen Debt Reporting	LTX – Vilanova	Aug 4 – 11
	FSS	Follow-up on Risk Based Supervision	LTX – Arango	Aug 24 – 28

SEPTEMBER

Country	Program	Description	Advisor/s	Dates
Cook Islands	FSS	Strengthen Risk Based Supervision	LTX – Arango STX – TBC	Sep 21 – 25
Fiji	DBM	Local Currency Bond Market Assessment	LTX – Vilanova STX – Bill Northfield	Sep 7 – 11
	FSS	Development of Prudential Guidelines for Credit Unions	LTX – Arango STX – TBC	Sep 21 – 25
	REV	Cleansing Taxpayer Register	STX – TBC	Sep 28 – Oct 9
Kiribati	FSS	Development of Prudential Standards and Returns	LTX – Arango	Sep 28 – Oct 2
	RSS	Update GDP	LTX – Grcman	Sep 1 – 11
Marshall Islands	REV	HQ Tax Administration Reform (Design & Monitoring)	STX – Shrosbree STX – Vivian	Sep 7 – 18
Naoero	RSS	Update Consumer Price Index (CPI)	STX – Kelly	Sep 1 – 11
Palau	GFS	Compilation of GFS for GG operations	LTX – McDonagh	Sep 7 – 18
	REV	Tax Reform Phase 2 Planning (incl possible Customized MTRS)	LTX – McAlister LTX – Koukpaizan	Sep 28 – Oct 2
Regional	FSS	Annual Meeting and Workshop of Association of Financial Supervisors of Pacific Countries (AFSPC)	LTX – Arango HQX – Sonbul Iskender STX – Wilson STX – Hochreiter	Sep 7 – 11

Country	Program	Description	Advisor/s	Dates
	MFR	OT26.03 - Cohort Training in Forecasting and Nowcasting - Part II (To be held in Singapore)	LTX – Karapetyan STX – TBC STI – TBC	Sep 21 – Oct 2
	PFM	Fiscal Risks Workshop (to be held in Samoa)	LTX – Owen LTX – O'Grady LTX – Tandberg STX – Schur	Sep 14 – 18
	REV	PITAA Heads Meeting and Workshop (to be held in Palau)	LTX – McAlister LTX – Koukpaizan	Sep 20 – 26
Samoa	PFM	C-PIMA Pilot	LTX – O'Grady LTX – Tandberg	Sep 16 – 25 Sep 16 – 29
Solomon Islands	REV	VAT Implementation Prevent Refund Fraud	STX – Ettridge	Sep 7 – 18
	REV	Risk-Based Compliance and Audit Capability Development (remote)	STX – Mitchell	Sep 7 – Oct 30 (10 TA days)
	RSS	Update GDP	LTX – Grcman	Sep 14 – 25
Timor-Leste	DBM	Provide Support on Debt Management Strategy	LTX – Vilanova	Sep 14 – 18
Tonga	FSS	Risk Based Supervision Implementation	LTX – Arango STX – TBC	Sep 14 – 18
	GFS	HQ Mission: Reports on the Observance of Standards and Codes	LTX – McDonagh	Sep 22 – 28
	PFM	Pre-PEFA Assessment	LTX – Owen STX – Bowen	Sep 28 – Oct 2
	REV	Strengthening Audit and Compliance Risk Management	STX – Velji	Sep 7 – 18

Country	Program	Description	Advisor/s	Dates
Tuvalu	GFS	GFS for BCG operations - Development of national compilation process	STX – Olliffe	Sep 21 – 25
	REV	Strengthen Compliance Management - Tax Policy Follow-up	STX – Mitchell	Sep 1 – 11

OCTOBER

Country	Program	Description	Advisor/s	Dates
FSM	PFM	Develop PFM Roadmap and Strengthen Climate Public Investment Management	LTX – Owen LTX – Tandberg STX – Aristizabal Pinto	Oct 19 – 30
Naoero	GFS	Expanding coverage to general government operations	LTX – McDonagh Samoa Official – Tavita	Oct 5 – 9
Kiribati	DBM	SOE debt recording and reporting	LTX – Vilanova	Oct 12 – 16
	RSS	Updating Consumer Price Index (CPI)	STX – Baran	Oct 7 – 22
Palau	FSS	Development of Prudential Standards	LTX – Arango STX – TBC	Oct 26 – 30
Papua New Guinea	FSS	Implementation of Consolidated Capital Regulation	LTX – Arango STX – TBC	Oct 12 – 16
Regional	DBM	Debt Reporting for Small Island Economies	LTX – Vilanova	Oct 12 – 16
Timor-Leste	GFS	Compilation of GFS for GG operations	LTX – McDonagh Peer Official – TBC	Oct 12 – 23
	MFR	Macroeconomic Frameworks - Scoping Mission with Banco Central de Timor-Leste	LTX – Karapetyan	Oct 5 – 9
	MFR	Macroeconomic Frameworks - TA mission I	LTX – Karapetyan	Oct 12 – 23
	REV	VAT Implementation Review	LTX – Ledua	Oct 26 – Nov 6
Tokelau	RSS	Update GDP	STX – McAllister	Oct 19 – 30

Country	Program	Description	Advisor/s	Dates
Tonga	REV	Organizational Capability: HR & Shared Services Development (remote)	STX – Velji	Oct 19 – Dec 18 (12 TA days)

FY2027 Q1: OUTTURN (MAY - JUL)

MAY

Country	Program	Description	Advisor/s	Dates
Cook Islands	REV	Strengthening Audit Capability	STX – Shukla	May 25 – 29
Fiji	REV	FAD led Review & Capacity Building for Risk and Governance Team	LTX – Koukpaizan HQX – Negus (JSA) STX – Goli (JSA)	May 11 – 20
Kiribati	PFM	Develop Financial Regulations	LTX – O'Grady LTX – Tandberg STX – Wright	May 5 – 22 May 5 – 16
	RSS	Assess data sources (VAT Data and HIES)	LTX – Grcman	May 26 – Jun 4
	RSS	Updating Consumer Price Index (CPI)	STX – Baran	May 18 – 28
Naoero	RSS	Update GDP	STX – McAllister	May 7 – 18
Palau	RSS	Updating Consumer Price Index (CPI)	STX – Baran	May 6 – 15
	REV	Customized Diagnostics and TADAT Training	LTX – Koukpaizan LTX – McAlister HQX – Komso (JSA)	May 24 – 31
Papua New Guinea	MFR	Nowcasting/ Forecasting with Bank of Papua New	LTX – Karapetyan STI – Claus	May 11 – 15 May 4 – 15
	PFM	Review of Bank Reconciliation	LTX – O'Grady STX – Silins	May 25 – Jun 5

Country	Program	Description	Advisor/s	Dates
Regional	MPA	Attendance at Course on Macroeconomic Policy Communication for Central Banks STI-PFTAC (Held in Fiji)	LTX – Beaumont	May 21 – 22
Solomon Islands	MPA	Macro-Fiscal Modeling - Follow-up	LTX – Beaumont	May 11 – 15
	REV	Strengthening the Taxpayer Service Framework	STX – Lendon	May 11 – 22
Tonga	REV	Organizational ICT Infrastructure Upgrade – Business Case & Policy	STX – Lewis	May 11 – 15
	REV	IRAS Replacement & Digitalization Procurement Support	LTX – McAlister	May 11 – 15

JUN

Country	Program	Description	Advisor/s	Dates
Cook Islands	REV	Support Digitalization - Options and Planning	LTX – McAlister	Jun 29 – Jul 10
Fiji	PFM	Strengthen Internal Audit Support	LTX – Owen STX – Murray	Jun 1 – 12
Kiribati	REV	Digitalization Support	LTX – McAlister	Jun 9 – 14
Marshall Islands	REV	HQ Review and Support	LTX – Koukpaizan LTX – McAlister HQX – Komso (JSA)	Jun 2 – 7
Naoero	REV	Review Digitalization Progress	LTX – McAlister	Jun 16 – 18
Papua New Guinea	PFM	Strengthen Reporting of Fiscal Risks	LTX – O'Grady STX – Crooke	Jun 8 – 19
Regional	DBM	Workshop on Incorporating Linkages between Cash Management and Annual Borrowing Plan (ABP) (Held in Samoa)	LTX – Vilanova MCM – Luo LTX – O'Grady STX – Davit FAD – Scipioni	Jun 29 – Jul 3
Samoa	GFS	Compilation of GFS for GG operations - Continued development of GFS outputs	LTX – McDonagh	Jun 22 – Jul 3
	PFM	PEFA Self-Assessment Review (remote)	LTX – O'Grady	Jun 24 – 26 (3 TA days)
Solomon Islands	FSS	Follow-up on Implementation of Prudential Standards (remote)	LTX – Arango	Jun 1 – 5 (5 TA days)

Country	Program	Description	Advisor/s	Dates
Tonga	RSS	Update GDP	LTX – Grcman STX – McAllister	Jun 15 – 16 Jun 15 – 26
Tuvalu	PFM	Finalize Public Account and IFMIS Review	STX – Kauffmann	Jun 19 – 25
	RSS	Update GDP	STX – Andrews	Jun 8 – 17

JUL

Country	Program	Description	Advisor/s	Dates
Cook Islands	GFS	Compilation of GFS for GG operations - Strengthening data analysis and building quality assurance	LTX – McDonagh	Jul 20 – 31
Fiji	DBM	Support government efforts to update the DMS for the new fiscal year	LTX – Vilanova	Jul 20 – 24
	MFR	Macroeconomics Frameworks Training with Reserve Bank of Fiji (remote)	LTX – Karapetyan	Jul 6 – 10 (5 TA days)
Marshall Islands	PFM	Improve Budget Documentation	LTX – O'Grady STX – Higgins LTX – Tandberg	Jul 20 – 31 Jul 20 – 24
	REV	Strengthening Registration, Filing and Payment	STX – Shrosbree	Jul 11 – 26
Palau	PFM	Improve Budget Documentation: Budget Book	LTX – O'Grady LTX – Tandberg STX – Higgins	Jul 6 – 17
Papua New Guinea	REV	Review of Reforms	LTX – Koukpaizan	Jul 27 – 31
Regional	REV	Workshop on Risk Assessment and Management (Held in Fiji)	LTX – Koukpaizan LTX – McAlister STX – Andrews STX – Howlin STX – Velji	Jul 13 – 17
Samoa	MFR	Forecasting and Nowcasting - QPM Extensions with Central Bank of Samoa	LTX – Karapetyan	Jul 27 – Aug 7
Solomon Islands	PFM	Develop PFM Roadmap	LTX – Owen STX – Kauffmann	Jul 20 – 28

Country	Program	Description	Advisor/s	Dates
	REV	Taxpayer Education - Registration	STX – Lendon	Jul 27 – 31
Tuvalu	REV	DRM and Digitalization Planning	LTX – McAlister	Jul 28 – 31
Vanuatu	FSS	Development of Prudential Standards	LTX – Arango STX – McDowell (FSSR)	Jul 6 – 17

ACTIVITIES IN PROGRESS

Country	Program	Description	Advisor/s	Dates	Completion Status
Cook Islands	REV	Desk Review of reform progress, check-in with authorities	LTX – Koukpaizan	May 1 – Apr 30 (12 TA days)	3 days
Fiji	REV	Desk Review of reform progress, check-in with authorities	LTX – Koukpaizan	May 1 – Apr 30 (12 TA days)	3 days
FSM	REV	Desk Review of reform progress, check-in with authorities	LTX – Koukpaizan	May 1 – Apr 30 (12 TA days)	1 day
Kiribati	REV	VAT Compliance and POSS Readiness Support	STX – Goli	Jul 27 – Sep 4 (15 TA days)	2 days
Kiribati	REV	Mutual Administrative Assistance in Tax Matters (MACC) Accession Analysis and Digitalization	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days
Marshall Islands	REV	Tax Reform and Modernization Support	LTX – McAlister	May 1 – Oct 30 (4 TA days)	2 days
Naoero	REV	Organizational ICT Infrastructure Upgrade – Small State Tax System	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days
Niue	REV	Organizational ICT Infrastructure Upgrade – Small State Tax System	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days
Palau	REV	Modernization of ICT Infrastructure and Digitalization	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days
Samoa	REV	Digitalization (IRAS) Desk Support	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days
Timor-Leste	REV	Desk Review of reform progress, check-in with authorities	LTX – Koukpaizan	May 1 – Apr 30 (12 TA days)	1 day
Tonga	REV	Accession to Convention on Mutual Administrative Assistance in Tax Matters (MACC)	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days

Tuvalu	REV	Organizational ICT Infrastructure Upgrade – Small State Tax System	LTX – McAlister	May 1 – Oct 30 (6 TA days)	3 days
Vanuatu	REV	Desk Review of reform progress, check-in with authorities	LTX – Koukpaizan	May 1 – Apr 30 (12 TA days)	-

FY2027 Q1: REGIONAL EVENTS

TA Sector	Description	Location	Advisor	Mission Days	Participants		Dates
					F	M	
Public Debt Management	Workshop on Incorporating Linkages between Cash Management and Annual Borrowing Plan (ABP)	Apia, Samoa	LTX – Vilanova LTX – O'Grady MCM – Luo FAD – Davit	5	17	3	Jun 29 – Jul 3
Revenue Administration	Workshop on Risk Assessment and Management	Nadi, Fiji	LTX – Koukpaizan LTX – McAlister STX – Andrews STX – Howlin STX – Velji	5	15	14	Jul 13 – 17

TA Sector	Description	Location	Attended By:	Mission Days	Month
Macroeconomic Programming and Analysis	OT26.19 - Executive Level Course on Macroeconomic Policy Communication for Central Banks STI-PFTAC	Suva, Fiji	LTX – Beaumont	2	May 21 – 22

TA REPORTS TRANSMITTAL STATUS

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
Public Financial Management	Fiji	Develop PFM Roadmap	Tandberg/ Higgins/ Seeds	Oct-25	12-Jun-2026
	Fiji	Strengthen Internal Audit Support	Owen/ Murray	Jun-26	30-Jul-2026
	FSM	Develop Medium-Term Budget Framework	Tandberg	Jan-26	No TAR
	Kiribati	Finalize PFM Act	Sok	May-25	10-Aug-2026
	Kiribati	Strengthen Internal Audit Function	Prcevich	Apr-26	No TAR - Training
	Kiribati	Strengthening in-year reporting	Seeds/ O'Grady	Jan-26	27-Jul-2026
	Kiribati	Develop Financial Regulations	O'Grady/ Tandberg/ Wright	May-26	31-Jul-2026
	Marshall Islands	Improve Budget Documentation	O'Grady/ Tandberg/ Higgins	Jul-26	Not Finalized
	Niue	Finalize PFM Act	Lavea/ Sok	Mar-25	29-Apr-2026
	Palau	Strengthening Green PFM Practices	Seeds/ Petrie/ Kauffmann/ Aydin	Mar-Apr 25	15-Dec-2025 Transmitted by HQ
	Palau	Improve Budget Documentation: Budget Book	O'Grady/ Tandberg/ Higgins	Jul-26	Not Finalized
	Papua New Guinea	Conduct Public Investment Management Assessment (PIMA)	O'Grady/ Welham/ Seeds/ Le Manchec/ Koh	Feb-26	10-Jul-2026 Transmitted by HQ
	Papua New Guinea	Chart of Accounts Review	O'Grady/ Cooper	Mar-26	31-Jul-2026
	Papua New Guinea	Review of Bank Reconciliation	O'Grady/ Silins	May-Jun 26	Not Finalized
	Papua New Guinea	Strengthen Reporting of Fiscal Risks	O'Grady/ Crooke	Jun-26	28-Jul-2026
	Samoa	Extending the use of fiscal risk tools	Crooke	Feb-26	10-Aug-2026
	Samoa	Chart of Accounts	O'Grady/ Higgins	Apr-26	Not Finalized
	Samoa	PEFA Self-Assessment Review	O'Grady	Jun-26	Not Finalized
	Solomon Islands	Conduct a PEFA Assessment	Tandberg/ Owen/ O'Grady/ Bowen/ Kauffmann/ Brown	Mar-26	Not Finalized
	Solomon Islands	Develop PFM Roadmap	Owen/ Kauffmann	Jul-26	Not Finalized
	Tonga	Strengthen Medium Term Fiscal Framework (MTFF)	O'Grady/ Tandberg/ Crooke/ Queyranne	Dec-25	08-May-2026
	Tuvalu	Strengthening Budget Process	O'Grady/ Tandberg	Oct-25	Not Finalized

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Tuvalu	Finalize Public Account and IFMIS Review	Kauffmann	Jun-26	Not Finalized
	Vanuatu	Develop PFM Roadmap	Owen/ Seeds	Oct-25	30-Jul-2026
Financial Sector Supervision	Cook Islands	Basel III Standardized Approaches for Measurement of Various Risks	Kumar/ Fiennes	Nov-23	HQ Review
	Cook Islands	Upgrade Capital Adequacy Regulation - Preparation of Quantitative Impact Analysis	Arango	Oct-25	HQ Review Finalized
	Cook Islands	Review of Bank Risk Rating Model and Implementing NSFR	Kumar	Oct-Nov 24	HQ Review
	Fiji	Training - On-site examination of a bank's cyber risk exposure	Wilson	Jun-23	HQ Review
	Fiji	IFRS 17 Training	Chong Tai-Bell	Mar-25	In Progress
	Fiji	Development of Prudential Standards for Credit Unions	Arango	Mar-26	Not Finalized
	FSM	Training in Financial Risk Analysis of Banks	Arango	Mar-26	Not Finalized
	Kiribati	Training - Fundamentals of Financial Supervision (Roadmap for establishing regulatory and supervisory frameworks)	Arango	Nov-25	HQ Review Finalized
	Marshall Islands	Follow-up on Implementation of Prudential Standards on Banking	Arango	Mar-26	HQ Review Finalized
	Palau	Development of Prudential Standards for Banks	Kumar	Jun-23	In Progress
	Palau	Training - Fundamentals of Supervision (build operational and effective supervisory and regulatory frameworks)	Arango	Nov-25	HQ Review Finalized
	Papua New Guinea	Basel III Approaches and Off-Site Financial Risk Analysis	Kumar/ Fiennes	Sep-Oct 23	HQ Review
	Papua New Guinea	Training – On-site Examination of Cyber Risk Supervision in a Bank	Wilson/ Gaidosch	Aug-24	HQ Review
	Papua New Guinea	Introduction to Pillar 2 and preparing guidelines for banks on ICAAP	Kumar	Feb-25	Pending Authority Feedback
	Samoa	Cyber Security – On-Site Examination	Wilson	Mar-23	HQ Review
	Samoa	Development of a Financial Risk Analysis Framework and Training	Kumar	Mar-Apr 25	HQ Review
	Solomon Islands	Implementation of Pillar 2 of Basel Framework	Kumar	May-25	Not Finalized
	Solomon Islands	Follow-up on Implementation of Prudential Standards	Arango	Jun-26	HQ Review Finalized
	Tonga	Review of Prudential Standards for Banks- Audit Arrangements and Fit and Proper Policies	Arango	Feb-26	HQ Review Finalized
	Timor-Leste	Implementation of Capital and Liquidity Regulation and Supervision	Arango	Dec-25	Not Finalized

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Timor-Leste	Diagnostic Mission on Implementation of Basel III Standards and Enhancements to RBS	Kumar/ Fiennes	Mar-25	In Progress
	Tonga	Review of Prudential and Risk Management Standards	Kumar/ De Bie	Aug-Sep 22	In Progress
	Tonga	Training - On-site examination of a bank's cyber risk exposure	Kumar/ Gaidosch	Jun-23	HQ Review
	Tuvalu	Prudential Regulations – Impact Study and Industry Consultation	Kumar	Sep-Oct 22	HQ Review
	Vanuatu	Risk-Based Supervision - Training on Financial Risk Analysis and Review of Bank Risk Model	Kumar	Jul-23	HQ Review
	Vanuatu	Development of Supervisory Manual for Banks	Kumar	Mar-25	Pending Authority Feedback
	Vanuatu	Development of Prudential Standards	Arango/ McDowell	Jul-26	Not Finalized
Public Debt Management	Fiji	Support government efforts to update the DMS for the new fiscal year	Vilanova	Jul-26	Not Finalized
	Palau	Medium-Term Debt Management Strategy Development and Implementation	Horman	Oct-25	No TAR
	Papua New Guinea	Investor Relations	Vilanova/ Perez	Apr-26	HQ Review
	Samoa	Debt Fundamental Training	Vilanova	Oct-25	No TAR
	Solomon Islands	Medium-Term Debt Management Strategy Development and Implementation	Vilanova/ Appleby/ Horman	Aug-Sep 24	Pending Authority Feedback
	Solomon Islands	Local Currency Bond Market Development - Diagnostic	Appleby	Aug-25	Pending Authority Feedback
	Solomon Islands	Medium-Term Debt Management Strategy Development and Implementation	Vilanova/ Katcharava/ Northfield Jr.	Mar-26	HQ Review
	Tonga	Local currency bond market development Diagnostic Mission	Vilanova/ Katz/ Northfield Jr.	Feb-26	20-Aug-2026
	Tonga	Development of Procedures for Issuing Government Domestic Securities	Robinson	Mar-26	20-Aug-2026
	Tuvalu	Medium-Term Debt Management Strategy Development and Implementation	Vilanova	Aug-25	No TAR
	Vanuatu	Debt Management Assessment	Vilanova	Apr-26	No TAR
Macroeconomic Programming	Fiji	Macro-Fiscal Modeling	Beaumont	Apr-26	To be released after follow-up mission
	Samoa	Macro-Fiscal Modeling	Beaumont/ Nield	Jun-Jul 25	To be released after follow-up mission

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Solomon Islands	Macro-Fiscal Modeling	Beaumont	Oct-Nov 25	To be released after follow-up mission
	Solomon Islands	Macro-Fiscal Modeling - Follow-up	Beaumont	May-26	To be released after follow-up mission
Macroeconomic Frameworks	Fiji	Macroeconomic Frameworks Training	Karapetyan	Jan-26	No TAR - Training
	Fiji	Macroeconomics Frameworks Training with Reserve Bank of Fiji	Karapetyan	Jul-26	No TAR - Training
	Papua New Guinea	Macroeconomic Frameworks - BPNG	Karapetyan	Dec-25	In-Progress To be released at end of Project
	Papua New Guinea	Financial Programming - Treasury	Karapetyan/ Beaumont/ Claus	Feb-26	In-Progress To be released at end of Project
	Papua New Guinea	Nowcasting/ Forecasting with Bank of Papua New	Karapetyan/ Claus	May-26	In-Progress To be released at end of Project
	Samoa	Forecasting and Nowcasting	Nield/ Karapetyan	Sep-25	No TAR Working Paper in Progress
	Samoa	Forecasting and Nowcasting - QPM Extensions with Central Bank of Samoa	Karapetyan	Jul-Aug 26	No TAR Working Paper in Progress
	Timor-Leste	Training - Selected Topics in Central Banking for Banco Central de Timor-Leste	Nield	Sep-25	No TAR - Training
Revenue Administration	Cook Islands	Introduction to Medium Term Revenue Strategy (MTRS)	Williams/ Story/ Koukpaizan	Aug-24	In Progress
	Cook Islands	Progress review of Collections, E-Filing and Payments	Field	Mar-25	HQ Review
	Cook Islands	Strengthening Audit Capability	Shukla	26-May	23-Jul-2026
	Cook Islands	Support Digitalization - Options and Planning	McAlister	Jun-Jul 26	Not Finalized
	Fiji	Develop Digital Strategy	Lewis	Jul-24	In Progress
	Fiji	Develop Taxpayer Analysis Framework	Mitchell	Jan-Feb 25	In Progress
	Fiji	Review Business Continuity Planning	Koukpaizan/ Shrosbree	Mar-26	Not Finalized
	Fiji	FAD Review and Capacity Building for Risk and Governance Team	Koukpaizan	26-May	Not Finalized
	Kiribati	VAT Reform	Goli	May-Jun 25	25-Sep-2025
	Kiribati	Digitalization Support	McAlister	Jun-26	24-Jul-2026
	Marshall Islands	HQ Review and Support	McAlister/ Koukpaizan/ Komso	Jun-26	Not Finalized

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
	Marshall Islands	Strengthening Registration, Filing and Payment	Shrosbree	Jul-26	06-Aug-2026
	Naoero	Review Digitalization Progress	McAlister	Jun-26	24-Jul-2026
	Palau	Upskilling Design and Monitoring Capability	Vivian	Feb-26	Not Finalized
	Palau	Customized Diagnostics and TADAT Training	McAlister/ Koukpaizan/ Komso	May-26	04-Aug-2026
	Papua New Guinea	Develop Monitoring and Evaluation Capability	Ettridge	Sep-24	In Progress
	Papua New Guinea	Review of Reforms	Koukpaizan	Jul-26	Not Finalized
	Samoa	Pilot Risk Assessment Team	Mitchell	Nov-24	In Progress
	Samoa	Complex Audit Support	Mitchell	Dec-24	
	Samoa	Compliance Risk Management and Data Analysis	Hamilton	Mar-25	In Progress
	Samoa	Impact Analysis of Tax Processing System	Williams/ McAlister	Jul-25	In Progress
	Samoa	Digital Modernization Preparation	McAlister/ Lewis	Sep-25	Not Finalized
	Samoa	Business Licence Renewal Improvements	Shrosbree	Oct-Nov 25	Not Finalized
	Samoa	Review of Tax Audit Progress	Andrews	Feb-26	Not Finalized
	Solomon Islands	Develop Human Resource Capability for Modernization	Lendon	Oct-24	In Progress
	Solomon Islands	Review Reform Progress	McAlister	Nov-24	In Progress
	Solomon Islands	Skills Assessment and Improvement Plan	Lendon	Mar-25	In Progress
	Solomon Islands	Taxpayer Education - Registration	Lendon	Jul-26	Not Finalized
	Solomon Islands	Strengthening the Taxpayer Service Framework	Lendon	May-26	17-Aug-2026
	Timor-Leste	VAT Implementation Review	Ledua	Feb-Mar 25	In Progress
	Timor-Leste	Reform Progress and Planning	Williams	Jun-25	In Progress
	Tonga	Risk Management – Data and Analytics	Hamilton	Feb-25	HQ Review
	Tonga	Strengthening Audit Capability	Velji	Nov-Dec 25	Not Finalized
	Tonga	Strengthening Audit Capability	Velji	Feb-26	
	Tonga	Organizational ICT Infrastructure Upgrade – Business Case & Policy	Matthew	May 26	Not Finalized
	Tonga	IRAS Replacement & Digitalization Procurement Support	McAlister	May 26	Not Finalized
	Tuvalu	Review Reform Progress	Williams	Apr-25	In Progress
	Tuvalu	DRM and Digitalization Planning	McAlister	Jul-26	06-Aug-2026
	Vanuatu	Tax Policy Review	Koukpaizan	Dec-25	Not Finalized

TA Sector	Country	Title of Report	Author	Mission Month	Transmittal Letter Date
Government Finance Statistics	Cook Islands	Compilation of GFS for GG operations	McDonagh	Jul-26	HQ Review
	Marshall Islands	Expanding coverage to general government operations - Establish high-frequency compilation of aggregate data	McDonagh	Apr-26	17-Jun-2026
	Samoa	Compilation of GFS for GG operations	McDonagh	Jun-Jul 26	18-Aug-2026
Real Sector Statistics	Kiribati	Assess data sources (VAT Data and HIES)	Grcman	May-Jun 26	18-Jun-2026
	Kiribati	Updating Consumer Price Index (CPI)	Baran	May 26	01-Jul-2026
	Naoero	Update GDP	McAllister	May 26	01-Jul-2026
	Palau	Updating Consumer Price Index (CPI)	Baran	May 26	09-Jun-2026
	Tonga	Update GDP	Grcman/ McAllister	Jun 26	03-Aug-2026
	Tuvalu	Update GDP	Andrews	Jun 26	04-Aug-2026

NO TAR – indicates that the mission did not produce a technical assistance report - mission was training based or required a back to office report only.
HLS – indicates High Level Summary was shared with Authorities upon mission completion.