

Annex VI: FY2019 Draft PFTAC Workplans by Program

FY19 Work Plan - May 2018 to April 2019: Public Financial Management (PFM)												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
					Public Financial Management	1. Improved laws and effective PFM institutions	Fiji					
		Palau	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Self-Assessment	7	18	25	1	PEFA Self-Assessment completed Feb 2019	Carried forward from FY18 Developed by authorities and reviewed by PFTAC - Work being done in climate change finance fiduciary assessments may require this.	Aug 2018	Neves/TBA
		Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Participation in development partners' forum	28	0	28	0	Technical inputs provided as required	Includes participation in development partners forum	between May 2017 to April 2018	Neves/LTX 2
		Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Workshop on Leadership	3	0	3	1	Workshop conducted	Workshop will work with PIFS who have been given some of the EU regional PFM money to conduct a PFM conference. Workshop will focus on skilling the leadership of the Ministries.	Oct 2018	Neves/LTX 2
		Samoa	1.2 The capacity of ministry of finance to meet its PFM responsibilities is enhanced	Support in PEFA assessment	14	19	33	2	PEFA assessment report prepared	Talking to Samoa about timing and the requirement for two missions, one to do the initial self assessment and then a follow up full assessment, will be combined with Australian Assessment of National Systems (the Australian fiduciary risk tool).	May and Sep 2018	Neves
		Solomon Islands	1.1 Legal Framework enacted	Revision of Financial Instructions	0	36	36	3	Revised Fish developed by PFTAC and adopted by authorities by December 2018	PFTAC to review draft by authorities assumed ready FY18/H1; Involves 2 missions and work from home	Aug 2018	Silins
		Timor Leste	1.2 MoF capacity can meet enacted PFM responsibilities	PEFA Assessment	10	0	10	1	Full PEFA completed by August 2018.	Working with the EU and World Bank on second part	;Aug 2018	Neves
Public Financial Management	2. Comprehensive, credible and policy based budget preparation	Regional	2.3 A more credible medium term budget frameworks integrated with the annual budget process	Workshop on budget and planning in conjunction with UNESCAP	3	0	3	1	Workshop conducted	There has been three of these workshops conducted in the past. They are predominantly funded by UNESCAP and focus on budgeting and planning. No clarity on whether one will occur this year, could be held in Suva or another part of the region.	Oct 2018	Neves
		Samoa	2. A more comprehensive and unified annual budget is published	TA to improve budget presentation	15	0	15	1	Budget Presentation improved in the following year	Has been requested by the Government of Samoa, will need to be timed in line with a possible visit for the PEFA self assessment.	May 2018	Neves
		Tuvalu	2.3 A more credible medium term budget frameworks integrated with the annual budget process	1. The GoT is considering adopting Multi-year budgeting for Infrastructure projects from 2019 .	8	0	8	1	1. The Tuvalu 2019 budget is a more unified document		Sep/Oct 2018	Neves
		Vanuatu	2.2 A more comprehensive and unified annual budget is published	Working on improving the 2019 Vanuatu Budget	8	0	8	1	1. The Vanuatu 2019 budget is a more unified document		Sep/Oct 2018	Neves

FY19 Work Plan - May 2018 to April 2019: Public Financial Management (PFM)												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
					Public Financial Management	3. Improve budget execution and control.	Fiji					
		PNG	3.1 Budget execution and controls are strengthened	Developing a risk-based internal audit strategic plan	0	10	10	1	Risk-based internal audit strategic plan adopted by the authorities	Follow-up from a training mission in Oct 2017	Nov 2018	Morrison
		PNG	3.1 Budget execution and controls are strengthened	Improving payroll internal control	0	28	28	2	Reform Roadmap in improving payroll internal control adopted by the authorities	Recommended by APD and updated to two missions and an additional 14 days	Jan and Mar 2019	Mayes
		Samoa	3.1. Budget execution and controls are strengthened	Developing a Strategic Plan for the Internal Audit Unit	15	0	15	1	IA Strategic Plan adopted by the authorities	First TA mission on internal audit	Sept 2018	LTX 2
		Tonga	3.2 Establishing risk based internal audit functions	Training for internal auditors on risk-based auditing	5	0	5	1	IA Unit staff trained on the basics of risk-based auditing		Feb 2019	
		Vanuatu	3.1 Budget execution and controls are strengthened	Workshop on payroll system and procurement audit	5	20	25	2	Auditors trained on payroll audit using manual	Builds on 2017 TA, involves on and off-site work	May and Nov 2018	Prceovich
Public Financial Management	4. Improve coverage and quality of fiscal reporting	Cook Islands	4.1 Chart of Accounts is aligned with International Standards	Finalizing the Economic Classification of the Chart of Accounts	3	19	22	1	Setting up new chart of accounts for whole of government to accommodate new FMIS	Requested late in Jan 18, a good introduction for the new PFM Advisor	June 2018	LTX and STX
		Fiji	4.1 Chart of Accounts is aligned with International Standards	Finalizing the Economic Classification of the Chart of Accounts	0	19	19	2	New Economic classifications adopted by authorities by July 2018.	Phase 1 completed Feb 2017. On and off-site work by STX.	May- June 2018	STX Silins
		Fiji	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Follow up training to ministry accountants to implement the new government accounting and reporting policies	5	0	5	1	Ministry accountants trained on the new government accounting and reporting policies	Follow up from FY19 Training	Sept 2018	LTX 2
		Fiji	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Drafting of reporting instructions to small public enterprises and statutory authorities	0	10	10	1	Small public enterprises and statutory authorities adopting IPSAS-Cash		Dec 2018	STX
		Nauru	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Improving financial reporting based on IPSAS-Cash	0	14	14	1	1. Gap analysis, action plan developed by PFTAC and adopted by authorities by Jan 2019 2. Staff trained on IPSAS-Cash by Dec 2018.	Part of PFM Roadmap	Dec 2018	Mayes
		PNG	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Follow up on IPSAS Cash Accounting and reporting	0	30	30	3	First time full adoption of IPSAS-Cash in presenting financial statements	Note increased number of missions from 1 to 3	April 2019	Mayes
		Samoa	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Draft an asset accounting and reporting policy	21	0	21	2	Asset accounting and reporting policy adopted by the authorities		Oct 2018	LTX 2
		Tonga	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Progress review of the implementation of reporting reforms	5		5	1	Updated Action plan adopted by the authorities	Continuation of 2017 TA for accounting reform	Dec 2018	LTX 2
		Tonga	4.1 Chart of Accounts is aligned with International Standards	Further improvements in the economic classifications	0	12	12	1	All required classifications are developed and integrated into new CoA and adopted by authorities by April 2019.	Follow up from FY 18	Oct 2018	Silins
		Vanuatu	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Progress review of the recommendations to improve accounting internal control	0	5	5	1	Progress review report adopted by the authorities		Nov 2018	LTX 3
		Vanuatu	4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Capacity-development in adopting the new accounting regulations	0	10	10	2	Staff trained on the new accounting policies/regulations		Jul and Nov 2018	Uluinaceva

FY19 Work Plan - May 2018 to April 2019: Public Financial Management (PFM)												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Public Financial Management	5. Improved asset and liability management	PNG	5.2 Cash flow forecasts for all of central government are more accurate and timely	Follow up TA on cash management	0	5	5	1	Cash forecasting model improved	Following up from the 2015 diagnostic mission.	March 2019	Sillins
		Regional	5.4 Disclosure and management of state assets is improved	Working with PRIF and ADB on Workshop on Infrastructure planning and investment	3	0	3	1	Workshop conducted	Working with PRIF and the ADB on updating the processes for infrastructure updating across the Pacific. The first exercise will involve template exercise with MOE in Fiji, to be then stepped across the whole Pacific.	Oct 2018	Neves
		Regional	5.3 Cash management strengthened	Workshop on cash forecasting	0	14	14	1	Workshop conducted		Jan 2019	Sillins
		Samoa	5.3. Cash and debt management are strengthened and better integrated	TA to establish a revised warrant system	0	5	5	1	Guidelines to implement the new warrant system adopted by the authorities		Feb 2019	Sillins
		Solomon Islands	5.2 Cashflow forecasts for all central government are more accurate and timely	Follow-up training on cash forecasting and Progress review of the implementation of IPSAS-Cash	0	5	5	1	Staff trained and apply improvements to cashflow model. Updated action plan for next year's reporting adopted by the authorities	Builds on initial training provided in 2017;	July 2018	Sillins
Public Financial Management	6. Strengthened identification, monitoring, and management of fiscal risks	Fiji	6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Follow-up TA on analysis of SOE fiscal risks	0	12	12	1	MOE staff trained on fiscal risk assessment	Based on approved framework	Aug 2018	Colvin
		Samoa	6.2. Central fiscal oversight and analysis of public corporation risks are strengthened	Developing risks indicators to monitor each of the SOEs	0	21	21	1	Risks indicators adopted by the authorities		July 2018	Colvin
				Totals:	163	343	506	45				

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Financial Sector Supervision (FSS)												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	Fiji	To be established in CDPort	First Follow-up mission from the Regional Workshop on Insurance Legislation and Prudential Standards	-	10	10	1	To be established in CDPort	Workshop to review and establish revision plan for insurance legislation and prudential standards, to be held in May 2018. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up.	Sept 2018	TBC
		FSM	Legal and regulatory framework equips supervisors with an adequate range of tools to bring about timely corrective actions for banks' problems and weaknesses Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	First Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	-	16	16	1	-Amendments and redrafting of laws, regulations in line with BCP 11 April 2019	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up.	June 2018	Joel Hefty / LEG
									-Applicable guidelines and regulations are drafted. April 2018			
									-Applicable guidelines and regulations are drafted. April 2018			
		FSM	Legal and regulatory framework equips supervisors with an adequate range of tools to bring about timely corrective actions for banks' problems and weaknesses Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Second Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	-	10	10	1	-Amendments and redrafting of laws, regulations in line with BCP 11 April 2019	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. Second follow-up.	March 2019	Joel Hefty / LEG
									-Applicable guidelines and regulations are finalized and formally issued April 2019			
									-Applicable guidelines and regulations are finalized and formally issued April 2019			
		Kiribati	Legal and regulatory framework equips supervisors with an adequate range of tools to bring about timely corrective actions for banks' problems and weaknesses Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	First Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	5	-	5	1	-Amendments and redrafting of laws, regulations in line with BCP 11 April 2020	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up. Will need numerous missions, including assistance from LEG, to assist the Kiribati authorities establish a banking regulatory regime, which is currently non-existent.	June 2018	
									-Applicable guidelines and regulations are drafted. April 2020			
									-Applicable guidelines and regulations are drafted. April 2020			
Palau	Legal and regulatory framework equips supervisors with an adequate range of tools to bring about timely corrective actions for banks' problems and weaknesses Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Second Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	-	10	10	1	-Amendments and redrafting of laws, regulations in line with BCP 11 April 2020	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. Second follow-up.	Nov 2018	Joel Hefty / LEG		
							-Applicable guidelines and regulations are sent to industry for consultation. April 2019					
							-Applicable guidelines and regulations are sent to industry for consultation. April 2019					
RMI	Legal and regulatory framework equips supervisors with an adequate range of tools to bring about timely corrective actions for banks' problems and weaknesses Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Second Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards	-	10	10	1	-Amendments and redrafting of laws, regulations in line with BCP 11 April 2020	Workshop to review and establish revision plan for banking legislation and prudential standards, held in July 2017. Follow up with bilateral missions to each country to follow-up on and progress reform. Second follow-up.	Nov 2018	Joel Hefty / LEG		
							-Applicable guidelines and regulations are sent to industry for consultation. April 2019					
							-Applicable guidelines and regulations are sent to industry for consultation. April 2019					
Samoa	To be established in CDPort	First Follow-up mission from the Regional Workshop on Insurance Legislation and Prudential Standards	-	10	10	1	To be established in CDPort	Workshop to review and establish revision plan for insurance legislation and prudential standards, to be held in May 2018. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up.	Oct 2018	TBC		
Tonga	To be established in CDPort	First Follow-up mission from the Regional Workshop on Insurance Legislation and Prudential Standards	-	10	10	1	To be established in CDPort	Workshop to review and establish revision plan for insurance legislation and prudential standards, to be held in May 2018. Follow up with bilateral missions to each country to follow-up on and progress reform. First follow-up.	Oct 2018	TBC		
Regional	To be established in CDPort	Workshop to review and establish revision plan for insurance legislation and prudential standards	5	10	15	1	To be established in CDPort		May 2018	TBC		

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Financial Sector Supervision (FSS)													
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts	
					PFTAC resident advisors	ST experts	Total						
Financial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	Cook Islands	Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - risk rating model; supervisory attention framework; supervisory action planning	12	-	12	1	- Risk rating model, including impact index, is developed and implemented October 2018 - Risk-based supervisory action planning process developed and implemented October 2018 - Supervisory attention framework developed and implemented April 2020	Continuation of the Supervision Framework Enhancement Program	Aug 2018		
			Supervisors timely address unsafe and unsound practices or activities that could pose risks to banks or to the banking system										
		PNG	Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - on-site examination - Liquidity, Market and Investment risk	-	20	20	1	- Liquidity, Market and Investment Risk on-site examination framework established October 2018	Continuation of the Supervision Framework Enhancement Program	July 2018	TBC	
			Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - off-site analysis	12	-	12	1	- Revised Reporting templates are developed April 2019 - All banks start reporting to new requirements regularly and with high degree of accuracy April 2019	Continuation of the Supervision Framework Enhancement Program	Sept 2018		
		Solomon Islands	Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - risk rating model; supervisory attention framework; supervisory action planning	12	-	12	1	- Risk rating model, including impact index, is developed and implemented October 2018 - Risk-based supervisory action planning process developed and implemented October 2018 - Supervisory attention framework developed and implemented April 2019	Continuation of the Supervision Framework Enhancement Program	May 2018		
			Supervisors timely address unsafe and unsound practices or activities that could pose risks to banks or to the banking system										
		Timor-Leste	Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - off-site analysis	12	-	12	1	- Revised Reporting templates are developed April 2019 - All banks start reporting to new requirements regularly and with high degree of accuracy April 2020	Continuation of the Supervision Framework Enhancement Program	Nov 2018		
			To be established in CDPort	IFRS Reform assistance		20	20	1	To be established in CDPort		May 2018	TBC	
		Tuvalu	To be established in CDPort	On-site examination (IT Risk focus)	12	20	32	1	To be established in CDPort		Feb 2019	TBC	
			Strengthened institutional structure & operational & procedures for RBS implemented	Supervision Development Program - on-site examination - Credit and Operational Risk	12	20	32	1	- Credit and Operational Risk on-site examination framework established July 2018	In November 2017, PFTAC and the Tuvalu MFED agreed a Supervision Framework Development Strategy and Technical Assistance Plan. First follow-up mission.	July 2018	TBC	
		Vanuatu	Bank risk assessment frameworks strengthened: a) Quality and timeliness of regulatory data enhanced; and b) Flexibility of reporting system improved.	Supervision Development Program - on-site examination - off-site analysis	12	-	12	1	- Revised Reporting templates are developed April 2019 - All banks start reporting to new requirements regularly and with high degree of accuracy April 2020	In November 2017, PFTAC and the Tuvalu MFED agreed a Supervision Framework Development Strategy and Technical Assistance Plan. Second follow-up mission.	Nov 2018	TBC	
			Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - off-site analysis	12	-	12	1	- Revised Reporting templates are developed April 2019 - All banks start reporting to new requirements regularly and with high degree of accuracy April 2020	Continuation of the Supervision Framework Enhancement Program	Sept 2018		
Regional	Strengthened institutional structure and operational and procedures for RBS implementation	Workshop on IT Risk Assessment and Supervision	5	1	6	1		Joint workshop with APRA (providing experts)	July 2018				
	AFSPC	Annual Meeting of AFSPC	5		5	1		Vanuatu hosting. Workshop TBC	Aug 2018				
Total Days:					116	167	283	21					

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Government Finance Statistics (GFS)														
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts		
					PFTAC resident advisors	ST experts	Total							
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Cook Islands	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Refine compilation techniques for using various administrative data sources to reduce statistical discrepancies.	5	-	5	1	<ul style="list-style-type: none"> Cook Islands National Statistics Office (CINSO) and Crown Accounts Divisions (CAD) to work with departments to reconcile discrepancies for the flows recorded in the accounting system and the asset registers, as well as reconciliation of changes in cash balances for the financial balance sheet by April 2019. Chart of accounts (CoA) reform to include the automation of the GFS with <i>GFSM 2014</i> economic and functional codes. [RBM-GO-9.8] by April 2019. 	Improved data for GFS compilation and dissemination.	Jul-18	De La Beer		
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.					<ul style="list-style-type: none"> The CINSO to compile and disseminate consolidated public sector annual data, at least three-year time series for GFS Yearbook (FY2012-14) by November 2018. The CINSO to produce and disseminate quarterly data for the <i>International Financial Statistics (IFS)</i> by April 2019. [RBM-GO-12.3] 	GFS for general government / public sector operations are compiled and disseminated on an annual/quarterly basis.				
		Fiji	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Bridge tables facilitate the compilation of budgetary central government (BCG) GFS.					2	<ul style="list-style-type: none"> Review the economic and functional classification segments of the new chart of accounts (CoA). Ensure grants to GG units and public corporations as well as subsidies are clearly distinguished in the coding for consolidation purposes. Reduce miscellaneous categories for revenue and expense by June 2018. [RBM-GO-9.6] 	GFS compilation for the BCG is automated through the new CoA.			
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.			10	-	10	<ul style="list-style-type: none"> Identify and reconcile general government (GG) elimination entries for consolidation [grants / transfers / loans and revenue and expense interest cost] by April 2018. Finalize estimates for local government data breaks for the cashflow statements (FY2010-15) in preparation for general government consolidation by April 2018. Compile and disseminate annual calendar data for BCG (FY2016-17) by November 2018. Compile and disseminate consolidated annual GFS for GG (FY2010-15) by November 2018. Compile annual public sector debt statistics (PSDS) covering GG and Public Nonfinancial Corporations (PNFC) by January 2019. [RBM-GO-12.1 and 12.3] 	GFS for general government operations are compiled and disseminated on an annual basis.	Jun-18 and Apr-19	De La Beer	
			1.20 Metadata released internally and/or to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	A comprehensive sources and methods document is disseminated and updated regularly.						<ul style="list-style-type: none"> Compile a methodological guideline for GG GFS compilation which addresses annual and quarterly compilation and dissemination by April 2019. Update the metadata of GFS for GG and PSDS on the e-GDDS website by December 2019. [RBM-GO-20.1] 	Enhanced metadata and compilation guidelines are produced.			
		FSM	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.			5	-	5	Remote	<ul style="list-style-type: none"> Compile and disseminate annual data for budgetary central government and state governments for (FY17) by November 2018. [RBM-GO-12.3] 	GFS for general government operations are compiled and disseminated on an annual basis.	Remote	De La Beer
		Nauru	1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide.	Compile the institutional unit table for the public sector and investigate source data for GFS compilation purposes.			5	-	5	Remote	<ul style="list-style-type: none"> Review and refine the list of all institutional units covered for public sector GFS by April 2019. Update BCG GFS data files with actual outcomes (up to FY17) and prepare (FY18) BCG preliminary data by November 2018. Introduce a first draft of the budget summary statements in the <i>GFSM 2014</i> format. By April 2019. [RBM-GO-5.7, 5.8 and 10.2] 	The institutional scope includes all significant central government institutional units and its associated transactions.	Remote	De La Beer
			1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Mapping the national chart of accounts (COA) to GFS.						<ul style="list-style-type: none"> Automate the GFS economic and functional codes in the financial system by April 2019. [RBM-GO-9.6] 	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.			
		Palau	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.			5	-	5	Remote	<ul style="list-style-type: none"> Compile and disseminate annual data for budgetary central government for (FY17) by November 2018. [RBM-GO-12.3] 	GFS for general government operations are compiled and disseminated on an annual basis.	Remote	De La Beer
		PNG	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of the COA mapping and associated compilation procedures for quarterly reporting.						1	<ul style="list-style-type: none"> Compilation process for completing quarterly GFS reports and provisions for regular revisions completed by April 2018. GFS for BCG operations are compiled and disseminated on a quarterly basis by January 2019. [RBM-GO-12.1] 	GFS for budgetary central government operations are compiled and disseminated on a monthly (or quarterly) basis.	Sep-18	De La Beer
			1.15 Macroeconomic data sets used by policy-makers have been made more intersectorally consistent (reduced discrepancies).	Prepare a reconciliation and include data for the financial balance sheet and public sector data to the monetary statistics and balance of payments.			12	-	12	<ul style="list-style-type: none"> Consistent reporting of financial assets and liabilities data (financial balance sheet) for consolidation with GFS on an annual and quarterly basis for general government by April 2019. Refine and improve the process for collecting debt and foreign aid data by April 2019. Collect and compile accounts receivable and payable (arears) information for at least 1 completed fiscal year and continue to produce the data. [RBM-GO-15.3 and 15.14] 	GFS and debt are consistent or reconcilable with monetary and financial statistics and external sector debt statistics.			
			1.18 A new data set has been compiled and disseminated internally and/or to the public.	Assist in the verification and revisions of data compiled for GFS.						<ul style="list-style-type: none"> Annual GFS are compiled and disseminated for the BCG (FY17) by October 2018. Annual GFS are compiled and disseminated for the GG by April 2019. [RBM-GO-18.1] 	A new set of GFS are compiled and disseminated for the general government as recommended by the <i>GFSM 2014</i> guidelines. The institutional table need to be updated to in parallel to cover all statutory bodies.			

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Government Finance Statistics (GFS)												
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	RMI	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5	-	5	Remote	• Compile and disseminate annual data for budgetary central government (FY17) by November 2018. [RBM – GO – 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	Remote	De La Beer
		Samoa	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	16	-	16	1	• Compile and disseminate annual data for BCG for (FY17) by November 2018. • Complete GG consolidation (FY2011-2017) (inclusive of the resubmission of the BCG data) by November 2018. • Provide conceptual GFS training to the MoF, Budget Office by November 2018. [RBM – GO – 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	Nov-18	De La Beer
		Solomon Islands	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	12	-	12	1	• Compile and disseminate annual data for BCG for (FY17) by November 2018. • Investigate statistical discrepancies and reconcile changes in cash balances by April 2019. • Reconcile grants paid and received and compile GG consolidation (FY2010-17) by April 2019. • Compile and disseminate annual GG debt data for the World Bank debt statistics database by April 2019. [RBM – GO – 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	Jan-19	De La Beer
		Timor-Leste	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.	-	14	14	1	• Compile GG GFS (FY17) by November 2018. • Review and complete updates between various source systems to resolve discrepancies, e.g. balance sheet transactions by April 2019. • Updates to the COA in ProClarity transparency portal to facilitate GFS compilation completed by April 2019. • Resume the compilation and dissemination of the quarterly GFS report by April 2019. • Compile and disseminate annual GG debt data for the World Bank debt database by April 2019. [RBM – GO – 9.8]	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated. With support of the Information Technology Free balance international team.	Apr-19	Expert
		Tonga	1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide.	Complete the institutional unit table for the public sector and investigate source data for GFS compilation purposes.	12	-	12	1	• Review and finalize the list of institutional units for the public sector by October 2018. • Investigate all possible data sources for the compilation of GFS by September 2017. [RBM – GO – 5.13, 5.14 and 10.3]	The institutional scope includes all significant general government institutional units and its associated transactions.	Oct-19	De La Beer
			1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Mapping the national chart of accounts (CoA) to GFS.					The revised CoA for BCG include the <i>GFSM 2014</i> economic and functional coding for automating the GFS compilation by August 2019. [RBM – GO – 9.6]	Bridge tables from national source data to GFS classifications have been constructed and are used to compile GFS.		
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.					• Compile and disseminate annual data for BCG for (FY17) by November 2018. • Compile and disseminate annual GG debt data for the World Bank debt statistics database by April 2019. [RBM – GO – 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.		
		Tuvalu	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	5	-	5	Remote	• Compile and disseminate annual data for BCG (FY18) by November 2018. • Compile and disseminate consolidated GG annual data by April 2019. • Compile and disseminate GG debt data annually in the World Bank debt database by April 2019. [RBM – GO – 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	Remote	De La Beer
		Vanuatu	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.	-	21	21	1	• Establish a GFS technical workgroup between DoFT, VNSO and RBV to reconcile data before its publication and dissemination by November 2018. • A reconciliation of transactions in the net investment of nonfinancial assets between various source data causing statistical discrepancies be finalized by November 2018. • Update the Financial Management Information System with <i>GFSM 2014</i> economic and functional codes enabling the automation of the GFS for BCG by November 2018. [RBM – GO – 9.6 and 9.8]	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated.	Jun-18	Expert
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	• Compile and disseminate annual data for BCG with completing the time series of the last five years (FY17) by November 2018. • Compile and disseminate annual GG data (FY2010-15) by April 2019. • Compile and disseminate annual GG debt data for the World Bank debt database by April 2019. [RBM – GO – 12.1 and 12.3]	GFS for general government operations are compiled and disseminated on a annual / quarterly basis.						
		Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	5	17	22	1	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	Aug-18	De La Beer/ Expert
		Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	5	-	5	1	Workshop delivered and staff trained.	Sub-regional Workshop for Micronesian members. Venue TBC.	Feb-19	De La Beer/ Expert
Total Days:					102	52	154	11				

FY19 Proposed PFTAC Work Plan May 2018 to April 2019: Real Sector Statistics											
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Experts
					PFTAC resident advisors	ST experts	Total				
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Cook Islands	1.10 In the compilation of BOP and/or IIP data, source data are obtained from comprehensive data collection programs that take into account country-specific conditions; source data reasonably approximate the definitions, scope, classifications, valuation, and time of recording required; and source data are timely.	Review measures of primary and secondary income flows in ESS	-	27	27	1	Relative to the baseline for the source data used to compile the BOP and/or IIP, data collections based on administrative data sources are adequate, by June 2018	(NA+BOP as a combined, 27-day STX mission) • Publish revised annual BoP current accounts statistics 2011 to 2017 and comparable quarterly statistics Q1 2015 - Q4 2017. Include a & q financial accounts and IIP statistics from 2015 and Q1 2017. (June 2018)	Andrews, Michael
			1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Improve capacity on rebasing principles and industry-specific methods					Relative to the baseline for the source data used to compile the BOP and/or IIP, data collections based on surveys are adequate, by June 2018	(NA+BOP as a combined, 27-day STX mission)	
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Assist with rebasing GDP by production using latest benchmark information					Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by April 2019	(NA+BOP as a combined, 27-day STX mission) • All staff trained on use of quarterly and annual tax data in GDP (Dec 2018) • All staff trained on updated industry methodologies (Dec 2018)	
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Assist with rebasing GDP by production using latest benchmark information					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by April 2019	• Value-added methodologies derived from tax data for candidate industries (Dec 2018) • New benchmarks derived by industry/sector based on HIES and Census (Dec 2018) • GDP system rebased (April 2019)	
		Fiji	1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Assist with rebasing GDP by production using latest benchmark information	12	-	12	1	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by Aug 2018	• New benchmarks derived by industry/sector based on HIES and Census (Aug 2018) • GDP system rebased (Aug 2018) • GPPP and GDPE discrepancies analyzed and reduced (Aug 2018)	Wild, Richard
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis	Assist in production of external supporting documentation for GDP users					Relative to the baseline, more metadata have been compiled and/or made available to users to support data analysis by Dec 2018	• Concepts, sources and methods used for the compilation of the 2014 SUT should be published (Aug 2018) • Concepts, sources and methods used for the compilation of the QNA should be published (December)	
		FSM	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Train local staff to produce independent estimates of GDP	7	-	7	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by April 2019	(Back-to-back with Northern Pacific Workshop) • Scoping work to develop an annual business survey (April 2019) • Staff further trained/rehearsed in independent, local compilation (April 2019)	Wild, Richard
			1.21 Business processes documentation for compilation and/or dissemination of macroeconomic and financial statistics is stored, accessed and regularly updated	Review and update previous BPD in line with latest system's operation					Relative to the baseline, business processes documentation has been improved by becoming adequate, stored, accessible, and/or regularly updated by April 2019	• Existing documentation is reviewed by PFTAC, explained further to staff (April 2019)	
		Kiribati	1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Further improve annual estimates of GDP by production	-	-	21	1	Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by August 2018	• VAT data processed and used to compile more comprehensive annual GDP by production (August 2018) • Business register further developed (August 2018) • Begin to process HIES and other benchmark sources (Aug 2018)	McAllister, Anne
			1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Further develop new estimates of GDP by expenditure					Relative to the baseline, additional accounts/aggregates (specify) are developed to meet national data requirements and ISWGNA minimum requirements and/or recommended tables and accounts by August 2018	• Develop unit record trade database (Aug 2018) • Further investigate statistical discrepancies and identify methods improvements and/or adjustment items (Aug 2018)	
		Nauru	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Build independent compilation capacity	21	-	21	2	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by September 2018	• Two staff further trained on revised methodology, data collection, compiling rebased GDP estimates and dissemination of rebased GDP estimates (Sep 2018)	Wild, Richard
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Assist with benchmarking and rebasing					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by September 2018	• Updated rebasing plan set out (Jun 2018) • Derivation of 2013 informal sector benchmarks using HIES 2012-13 (Jun 2018) • Derivation of government, public corps and market sector benchmarks (Sep 2018) • Rebased GDP(P) estimates drafted (Sep 2018)	
1.18 A new data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates		New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by October 2018	• Collection of latest administrative, trade and prices data (Jun 2018) • Compilation of 2017-18 draft estimates (forecasts) and earlier revisions (Jun 2018)							

FY19 Proposed PFTAC Work Plan May 2018 to April 2019: Real Sector Statistics											
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Experts
					PFTAC resident advisors	ST experts	Total				
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Niue	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Build independent compilation capacity	-	20	20	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by February 2019	• New secondary compiler (existing staff member) given further GDP training to support the primary compiler (February 2019)	Freeman, Russel
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide.	Assist with benchmarking and rebasing					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by February 2019	• Rebasing plan set out (Feb 2019) • Derivation of 2013 informal sector benchmarks using HIES 2012-13 (Feb 2019) • Derivation of formal sector benchmarks (Feb 2019) • Rebased GDP(P) estimates drafted (Feb 2019)	
			1.18 A new data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates					New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by February 2019	• New estimates for 2017, plus potential revisions, completed with significant PFTAC supplementation (February 2019) • Compilation of 2018 estimates significantly completed with PFTAC supplementation (February 2019)	
		PNG	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Train local staff to produce independent estimates of GDP	21	-	21	2	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by Jan 2019	(Joint work with ABS) • Staff further trained on assigned sector/industry sources and methods; compilation and dissemination; organization and management principles (by February 2019)	Wild, Richard
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Further review of the GDP by production system; update road map, including rebasing					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by Jan 2019	(Joint work with ABS) • Identification/implementation of further improvements towards closer consistency with the 2008 SNA (February 2019)	
		Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from FSM, Palau and RMI	5	-	5	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by April 2019	Sub-regional multi-sector workshop for Northern Pacific (topics tbc)	Wild, Richard
			1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from Fiji, PNG, Samoa, Solomon Islands, Tonga and Vanuatu	5	-	5	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by April 2019	Multi-topic workshop on GDP, GNI and budget formulation for members not trained in FY17; likely held in Fiji	Wild, Richard
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the ABS Pacific Leadership Forum	2	-	2	1	More metadata have been compiled and/or made available to users to support data analysis by January 2019	• Expected to be held August/September 2018, location TBC • technical input to discussions and networking with heads of statistical agencies	Wild, Richard
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the Pacific Statistics Steering Committee (facilitated by the SPC)	2	-	2	1	More metadata have been compiled and/or made available to users to support data analysis by January 2019	• Expected to be held mid-November 2018, location TBC • PFTAC round table update from de la Beer (GFS) / Wild, including economic statistics coordination work	Wild, Richard
		RMI	1.15 Improved Timeliness of data made available internally and/or to the public	Improve BOP coverage and methodology	-	21	21	1	The BOP and/or IIP are consistent or reconcilable with the national accounts by April 2019		Fitzgibbon, Margaret
		RMI/PLW	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Further train local staff to produce independent estimates of GDP	12	21	33	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by Jan 2019	• Existing compiler and assistant given further technical and practical compilation training stemming from methods/data updates and dummy production runs	Wild, Richard Freeman, Russel
			1.18 A new data set has been compiled and disseminated internally and/or to the public	Improvements to web dissemination practices					New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by Jan 2019	• STX and compiler work with local web team / SPC to update key data releases on NSO website.	
		Samoa	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Further train local staff to produce independent estimates of GDP	12	-	12	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by Jan 2019	• Training on GDPE compilation and balancing (Jan 2019)	Wild, Richard
			1.5 Data are compiled and disseminated using the coverage and scope of the latest manual/guide	Further develop new estimates of GDP by expenditure					Relative to the baseline, additional accounts/aggregates (specify) are developed to meet national data requirements and ISWGNA minimum requirements and/or recommended tables and accounts by January 2019	• Further review and development of new measure of annual GDP by expenditure data and methods (Jan 2019) • Review and reduction of statistical discrepancy between GDPP and GDPE (Jan 2019)	
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Development of GDP methodology guides for users					Metadata sufficient to support data analysis have been developed and are available to users by January 2019	• Concepts, sources and methods used for the compilation of the GDP by production should be published (January 2019) • Concepts, sources and methods used for the compilation of the GDP by expenditure should be published (January 2019)	
Solomon Islands	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Staff trained further in analyzing and adjusting results	12	-	12	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by March 2019	• Two staff trained further on analysis and dissemination (March 2019)	Wild, Richard		
	1.9 Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs	Business survey imputation and processing review					Relative to the baseline, improvements are made to the way in which adjustments to source data are made by March 2019	• Business survey review and improvements (Apr 2019)			
	1.10 Source data are adequate for the compilation of the national accounts	Scoping work on better access to tax data					Relative to the baseline, improvements to source data used for annual estimates are made by April 2019	• Access to administrative data scoping work with NSO and IR (Apr 2019)			

FY19 Proposed PFTAC Work Plan May 2018 to April 2019: Real Sector Statistics												
TA Area	Objective	Country	Statistics Dept Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Experts	
					PFTAC resident advisors	ST experts	Total					
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for	Tonga	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Principles and techniques required for benchmarking and rebasing	-	21	21	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by March 2018	• Staff trained on benchmarking and rebasing principles and practices (March 2019)	Wild, Richard	
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Begin work to set new annual benchmarks for rebasing in FY19					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by March 2019	• Complete new 2015 benchmarks using recent HIES, population census, agricultural census (March 2019) • Assist with rebasing GDPP and GDPE, including reconciliation/discrepancy reduction (March 2019)		
			1.10 Source data are adequate for the compilation of the national accounts	Further assist on obtaining and using tax data alongside/in place of business survey					Relative to the baseline, improvements to source data used for annual estimates are made by March 2018	• Further development of business register (March 2019) • Use tax data for 2015 to assist in deriving new formal sector benchmarks (March 2019) (Both assume end FY18 work to secure formal, timely tax data access is successful)		
		Tuvalu	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Build independent compilation capacity	-	21	21	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by January 2018	• Further technical training to build local staff capacity (March 2019)	Andrews, Michael
				1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Refine sources/methods; plan for a rebase					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by March 2019	• Final GDP benchmarks set out, based on HIES, mini-census and administrative returns (March 2019) • GDP fully rebased (March 2019)	
				1.18 A new data set has been compiled and disseminated internally and/or to the public	Provide supplementation to produce latest GDP estimates					New national accounts statistics, as set out in the latest System of National Accounts (2008) manual, are available by January 2018	• Assist with the compilation of GDP(P) estimates for 2016-17 and historical revisions (March 2019)	
			1.15 Improved Timeliness of data made available internally and/or to the public	Improvements to BOP current account	-	21	21	1	The BOP and/or IIP are consistent or reconcilable with the national accounts by April 2019	Expert		
		Vanuatu	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Build independent compilation capacity	12	-	12	1	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by August 2018	• Compilers given further training on GDPP, GDPE and rebasing principles and procedures (August 2018)	Wild, Richard	
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Refine sources/methods; revise CPI/GDP rebasing plans					Relative to the baseline, deviations from 2008 SNA are reduced and/or eliminated by February 2018	• Review and update the own-account construction model (September 2018) • Rebase of GDP(P) and GDP(E) to 2010 (September 2018) • Balancing to reduce discrepancy values (September 2018)		
		Original Plan Total Days:					123	173	296	21		

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Revenue Administration												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Revenue Administration	1. Strengthened revenue administration management and	Fiji	1.5 Corporate priorities and compliance are better managed through effective risk management.	Strengthen compliance risk management.	-	12	12	1	Improved monitoring and evaluation of compliance risk mitigation activities by 6/30/2019.	A Compliance Improvement Strategy has been introduced but more work needs to be done in monitoring and evaluation of activities.	1/7/2019-1/18/2019	Aslett
			1.7 More independent, accessible and timely dispute resolution mechanisms adopted.	Implement an independent, workable and graduated dispute resolution process.	-	12	12	1	A disputes resolution process in place by 12/31/2019.	Work has commenced on a disputes resolution process but additional technical assistance is needed to support implementation.	5/7/2018-5/18/2018	Middleton
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review reform progress and conduct study on effectiveness of FRCS' Compliance Improvement Strategy (CIS).	12	-	12	1	An effective CIS facilitating high levels of compliance.	PFTAC has assisted Fiji in the development of a CIS approach now in its third year. A review will be carried out to measure its effectiveness and suggestions for its further improvement.	9/17/2018 - 9/28/2018	Shrosbree
		FSM	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review current reform progress	7	-	7	1	Reform strategy and governance framework designed and implemented by 12/31/2018.	Although PFTAC has provided a substantial amount of TA at the request of the authorities progress is slow.	7/14/2018 - 7/20/2018	Shrosbree
		Kiribati	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review overall reform progress.	4	-	4	1	Effective implementation of the modernization strategy and noticeable reforms efforts achieved by 12/31/2019.	A reform plan is in place and with a strong governance framework will provide for better outcomes.	10/8/2018 - 10/11/2018	Shrosbree
			1.5 Corporate priorities and compliance are better managed through effective risk management.	Joint mission with the OCO to improve VAT risk management	8	-	8	-	Improve VAT compliance risk management by 12/31/2019.	The authorities have requested TA to combat VAT fraud.	10/12/2018 - 10/19/2018	Scott
		Palau	1.5 Corporate priorities and compliance are better managed through effective risk management.	Support implementation of two compliance improvement projects.	-	3	3	-	The two compliance improvement pilot projects show improved compliance levels by 12/31/2019.	An expanded compliance improved strategy will be implemented once the pilots are successfully implemented. (btb with organization mission)	6/15/2017 - 6/17/2018	Scott
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review current reform progress	5	-	5	1	Reform strategy in place.	Nauru has made good reform progress which is being supported through a resident advisor.	11/3/2018 - 11/7/2018	LTX
		Niue	1.2 Organizational arrangements enable more effective delivery of strategy and reforms.	Facilitate implementation of the new function based structure.	4	-	4	-	An organizational structure in place and suitably staffed by 6/30/2018.	Niue recently introduced a function bases structure and will require further assistance to ensure its successful implementation. BTB with compliance mission	8/25/2018 - 8/28/2018	Shrosbree
		Palau	1.2 Organizational arrangements enable more effective delivery of strategy and reforms.	Facilitate implementation of the function based structure.	-	4	4	-	Organizational structure in place and suitably staffed by 12/31/2018.	Palau has accepted PFTAC recommendations by implementing a function bases structure. BTB with compliance mission.	8/18/2018 - 8/21/2018	McNiell
			1.8 Effective implementation of a new tax or modified legislation.	Facilitate the implementation of VAT.	-	24	24	2	VAT system implemented on scheduled date.	A new tax system is necessary to combat reducing grants received under the Compact arrangement.	5/7/2018 - 5/18/2018 & 7/9/2018 - 7/20/2018	Piper
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review overall reforms and governance framework.	7	-	7	1	Successful implementation of a reform strategy and governance framework to manage reforms.	Back-to-back with payment and filing compliance mission.	7/21/2018 - 7/27/2018	Shrosbree
		PNG	1.3 Support functions enable more effective delivery of strategy and reforms.	Support implementation of new IT system.	-	12	12	1	IT strategy adopted by 12/31/2018.	A draft IT strategy has been developed. Additional TA will be required to support implementation.	5/7/2018 - 5/18/2017	Dark
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms.	Facilitate implementation of the LTO.	-	6	6	1	Fully functional LTO by 12/31/2019.	The design of an LTO has commenced but additional TA will be required to ensure its successful implementation.	6/18/2018 - 6/23/2018	McNiell
			1.2 Organizational arrangements enable more effective delivery of strategy and reforms.	Facilitate implementation of a design unit.	-	6	6	1	Fully functional design unit by 12/31/2019.	The design of a design unit has commenced but additional TA will be needed to ensure its successful implementation.	6/24/2018 - 6/29/2018	McNiell

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Revenue Administration												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Regional	1&2 Better revenue administration, management and governance arrangements & stronger tax administration core functions.	PFTAC/CARTAC workshop on Revenue Reforms	9		9	1	Aligning best practice TA delivery	This workshop will discuss and compare TA delivered by both PFTAC and CARTAC and stimulate discussions on how delivery can be improved.	6/25/2018 - 6/29/2018	Shrosbree
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Workshop - Providing a framework on managing change in tax administration modernization	5	5	10	1	Build management capability to manage transformational change.	This workshop will provide managers with insights to manage organizational change.	8/20/2018 - 8/24/2018	T.B.D /Shrosbree
			1.1 - 1.5 PITAA Heads meeting - Management and core tax functions.	Reviewing regional progress during 2017/2018 and planning ahead.	5	-	5	1	Successful PITAA heads meeting and collective plans to further strengthen regional reforms.	PFTAC will continue to support the development of PITAA into a strong tax administration association.	9/18/2018 - 9/20/2018	LTX
			1.5 Attend OCO annual conference	Build on the alliance build with the OCO to improve regional risk management capability.	5	-	5	1	Attend the OCO conference in Melbourne and deliver a presentation on risk management.	To support DRM, PFTAC and the OCO have entered into a strategic partnership to improve risk management between tax and customs administrations.	6/11/2018 - 6/15/2018	Shrosbree
		RMI	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review overall reform progress and governance framework.	5	-	5	1	An administrative reform implementation plan in place and being regularly monitored.	PFTAC has assisted in setting up an administrative reform with some progress made to date but additional TA is required to support implementation.	7/9/2018 - 7/13/2018	Shrosbree
		Samoa	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review overall reform progress and governance framework.	6	-	6	1	New strategic plan in place supported by operational plans - by 6/30/2018	A new strategic plan has been developed and needs to be supported by strong operational plans.	11/12/2018 - 11/15/2018	LTX
			1.5 Corporate priorities and compliance are better managed through effective risk management.	Further strengthen compliance risk management	6	-	6		An industry partnership initiative targeting high risk industry segments showing compliance improvements by 6/30/2019.	An industry partnership strategy to improve compliance has been introduced but due to staff shortages has struggled to get off the ground.	11/16/2018 - 11/25/2018	
		Timor-Leste	1.8 Effective implementation of a new tax or modified legislation.	Facilitate the implementation of VAT	-	8	8	1	Successful implementation of VAT.	A decision to implement a VAT has been made with a request from the authorities to support implementation.	11/5/2018 - 11/16/2018	Smith
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Develop MTRS.	12	12	24	1	Design and implementation of an MTRS by 6/30/2019.	The authorities have requested assistance in the design of an MTRS.	5/7/2018 - 5/18/2018	Shrosbree /STX
		Tonga	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review current reform progress.	12	-	12	1	Successful implementation of a reform strategy and governance framework.	Conduct a review of current reform initiatives and provide additional recommendations where necessary.	2/12/2019 - 2/23/2019	LTX
		Tuvalu	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review current reform progress.	12	-	12	1	A modernization plan.	Previous PFTAC recommendations will be reviewed and additional recommendations provided where necessary.	3/12/2019 - 3/23/2019	LTX
		Vanuatu	1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Review current reform progress.	6	-	6	1	Successful implementation of a reform strategy and governance framework.	Vanuatu has made good progress in implementing administrative reforms - additional TA required to further institutionalize new ways of work.	5/7/2018 - 5/10/2018	Shrosbree
			1.5 Corporate priorities and compliance are better managed through effective risk management.	Design new generation compliance plan.	6	-	6		A new compliance plan introduced with effect from 9/1/2018.	Vanuatu introduced a CIS pilot project which has been evaluated - a new plan will be designed and include learnings from the pilot.	5/11/2018 - 5/18/2018	
		Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	Fiji	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	6	6	1	On-time filing operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	Some gains have been made reflected in on-time filing rates but more needs to be done to improve performance in this area.
2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.				-	6	6	On-time payment operating at improved efficiency levels by 31/12/2018 and measured against TADAT dimensions.	Good progress has been made but potential to further improve.		5/27/2018 - 6/1/2018	
2.5. Audit and other verification programs more effectively ensure accuracy of reporting	Strengthen audit capability and programs to ensure completeness and accuracy of reporting/improve compliance in the NHWI segment.				-	12	12	1	The audit function operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	Good progress has been made in reforming the audit environment but additional TA is required to take performance to a higher level.	7/2/2018 - 7/13/2018	Haigh
2.3 A larger proportion of taxpayers meet their payment obligations as required by law.	Self-assessment is used to declare tax liabilities and is strengthened over time.				-	12	12	1	A self-assessment across main tax types in place by 12/31/2019.	Self assessment needs to be expanded to other taxes besides VAT.	6/4/2018 - 6/15/2018	McNiell
2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.				-	12	12	1	Taxpayer services operating at increased efficiency levels and measured against TADAT dimensions.	Substantial improvements have been made to taxpayer services but a more integrated approach to support the Compliance Improvement Strategy has the potential to further improve voluntary compliance.	7/9/2018 - 7/20/2018	Scott

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Revenue Administration												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer base. taxpayer services	FSM	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	4	4	1	On-time Filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Compliance levels are low with a considerable commitment required by the authorities to improve current compliance trends.	8/6/2018 - 8/9/2018	Lawrence
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	4	4		On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Compliance levels are low with a considerable commitment required by the authorities to improve current compliance trends.	8/10/2018 - 8/13/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	4	4		Taxpayer services operating at increased efficiency levels and measured against TADAT dimensions.	A taxpayer services strategy is in place but needs to be driven by senior management.	8/14/2018 - 8/17/2018	
		Kiribati	2. Strengthened core tax functions.	Review operational modernization plan and provide further assistance moving forward.	-	4	4	1	The operational reform plan is monitored on a regular basis and supported by a strong governance framework - by 12/31/2018.	A operational reform plan is in place and with a strong governance framework will provide for better outcomes.	6/11/2018 - 6/14/2018	Scott
			2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	2	2		On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Potential to improve on-time filing which will contribute to improved levels of voluntary compliance.	6/18/2018 - 6/19/2018	
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	3	3		On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Potential to improve on-time Payment which will contribute to improved levels of voluntary compliance.	6/20/2018 - 6/22/2018	
		Niue	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	4	-	4	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Niue has recently embarked upon a strategy to rebuild their tax administration including the introduction of a function based structure which includes an arrears and returns management function.	8/13/2018 - 8/16/2018	Shrosbree
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	5	-	5		On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Niue has recently embarked upon a strategy to rebuild their tax administration including the introduction of a function based structure which includes an arrears and returns management function.	8/17/2018 - 8/21/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	3	-	3		Taxpayer services strategy and function in place by 12/31/2019 and measured against TADAT dimensions.	Niue has recently embarked upon a strategy to rebuild their tax administration including the introduction of a function based structure which includes a taxpayer services function.	8/22/2018 - 8/24/2018	
		Palau	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	4	4	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	A new function based structure has been introduced but more TA is needed to support implementation and new ways of work.	8/6/2018 - 8/9/2018	McNiell
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	4	4		On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	A new function based structure has been introduced but more TA is needed to support implementation and new ways of work.	8/10/2018 - 8/13/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	4	4		Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	A new function based structure has been introduced but more TA is needed to support implementation and associated new ways of work.	8/14/2018 - 8/17/2018	
		PNG	2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	6	6	-	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	A decision to introduce a strengthened taxpayer services function has been made but additional TA will be required to facilitate successful implementation. Back-to-back with LTO mission.	6/30/2018 - 7/5/2018	McNiell
		Regional	2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Workshop - Build regional audit management capability.	5	5	10	1	Improve audit management expertise.	The audit function in PICs can be improved through enhanced management capability (identified through a Training Needs Analysis)	10/8/2018 - 10/12/2018	TBD
			2.3,2.4 A larger proportion of taxpayers meet their filing and payment obligational	Workshop - Build regional capability to improve the management of returns and debt - managers.	5	5	10	1	Improve returns and debt management capability.	Regional returns and debt management statistics show room for improvement against TADAT dimensions.	1/4/2019 - 1/8/2019	TBD
			2.1-2.5 Strengthen regional core tax administration functions	Regional attachments - strengthen PIC core tax functions.	-	-	-	-	Improve PIC core tax functions.	Providing PIC staff with an opportunity to work with PFTAC on missions will provide and build regional expertise.	5/1/2018 - 4/30/2018	TBD
2.1-2.5 Strengthen regional core tax administration functions	Support PITAA in developing "phase one" e-learning training material.		-	12	12	1	PITAA's first e-learning program delivered by 12/31/2018.	PFTAC will continue to support the development of PITAA into a strong tax administration association.	6/11/2018 - 6/25/2018	TBD		

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Revenue Administration												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	RMI	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	4	4	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	PFTAC has assisted in setting up new processes to improve efficiency levels but more work is needed to take performance to the next level.	6/11/2018 - 6/14/2018	Lawrence
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	4	4	1	On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	PFTAC has assisted in setting up new processes to improve efficiency levels but more work is needed to take performance to the next level.	6/15/2018 - 6/18/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	4	4	1	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	A taxpayer services plan is in place but more TA is needed to institutionalize the concept.	6/19/2018 - 6/22/2018	
		Samoa	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	6	6	1	On-time filing operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	TA assistance requested by the authorities to improve current compliance levels.	9/10/2018 - 9/15/2018	Scott
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	6	6	1	On-time payment operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	TA assistance requested by the authorities to improve current compliance levels.	9/16/2018 - 9/21/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	7	7	1	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	A taxpayer services function in place with potential to further improve service delivery and an create an environment that improves voluntary compliance.	9/22/2018 - 9/28/2018	
			2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Strengthen audit capability and programs to ensure completeness and accuracy of reporting.	-	12	12	1	The audit function operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	A PFTAC audit modernization plan has been accepted by the authorities but additional TA is required to assist with implementation.	8/20/2018 - 8/31/2018	
		Solomon Islands	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	6	6	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	A PFTAC facilitated strategy has been introduced with some initial progress being made - additional TA requested by the authorities.	7/23/2018 - 7/28/2018	Lawrence
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	6	6	1	On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	A PFTAC facilitated strategy has been introduced with some initial progress being made - additional TA requested by the authorities.	7/29/2018 - 8/3/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	7	7	1	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	The authorities have requested TA to improve taxpayer services.	8/4/2018 - 8/10/2018	
			2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	6	6	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	The authorities have decided to undertake administrative reforms and requested PFTAC assistance to strengthen on-time filing.	10/1/2018 - 10/6/2018	
		Tuvalu	2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	7	7	1	On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	The authorities have decided to undertake administrative reforms and requested PFTAC assistance to strengthen on-time payment and management of tax arrears.	10/7/2018 - 10/13/2018	Lawrence
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	6	6	1	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	The authorities have decided to undertake administrative reforms and requested PFTAC assistance to strengthen taxpayer services.	10/14/2018 - 10/19/2018	
			2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	4	4	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	TA assistance requested by the authorities to improve current compliance levels.	5/21/2018 - 5/24/2018	
		Tuvalu	2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	5	5	1	On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	TA assistance requested by the authorities to improve current compliance levels.	5/25/2018 - 5/29/2018	Scott
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	3	3	1	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	Introduce a taxpayer services strategy.	5/30/2018 - 6/1/2018	

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Revenue Administration												
TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Revenue Administration	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	Tonga	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	-	6	6	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Potential to improve on-time filing.	11/5/2018 - 11/10/2018	Scott
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	6	6		On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	Potential to improve on-time payment.	11/11/2018 - 11/16/2018	
			2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Strengthen audit capability and programs to ensure completeness and accuracy of reporting.	-	12	12	1	The audit function operating at improved efficiency levels by 12/31/2018 and measured against TADAT dimensions.	A PFTAC audit modernization plan has been accepted by the authorities but additional TA is required to assist with implementation.	7/2/2018 - 7/13/2018	Haigh
		Vanuatu	2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Strengthen strategies to improve on-time filing.	0	6	6	1	On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	PFTAC will continue to support Vanuatu with the implementation of a function based structure which includes a filing function.	6/4/2018 - 6/9/2018	McNiell
			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	0	6	6		On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	PFTAC will continue to support Vanuatu with the implementation of a function based structure which includes an arrears collection function.	6/10/2018 - 6/15/2018	
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	0	6	6		Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	PFTAC will continue to support Vanuatu with the implementation of a function based structure which includes a taxpayer services function.	6/16/2018 - 6/22/2018	
Total Days:					158	360	518	43				
	Legal	Niue	1.8 Legal drafting - Income Tax	Modernizing tax laws.	10	0	10	1	Modernized laws implemented by 6/30/2019.	PFTAC is supporting a request by the authorities to modernize their tax laws.	6/18/2018 - 6/27/2018	Burns
	Legal	Palau	1.8 Design Income Tax Legislation	Designing new tax laws.	10	0	10	1	Modernized laws implemented by 6/30/2019.	PFTAC is supporting a request by the authorities to modernize their tax laws.	5/7/2018 - 5/16/2017	Burns

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Macroeconomic Programming and Analysis												
TA Area	Objective	Country	Macroeconomic Programming & Analysis LogFrame Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	Fiji	1. Timely, high quality macroeconomic monitoring, analysis and research available for policymaking.	Enhance GDP forecasting methodology.	0	0	0	0	(1) GDP forecasting methodology is enhanced (Dec. 18).	Staff from the Reserve Bank of Fiji and the Ministry of Economy are attached to the Tonga Ministry of Finance and National Planning to observe GDP forecasting.	Jul. 18	n/a
		RMI		Support empirical analysis of tax reform.	5	0	5	1	(1) Advice on tax reform is empirically based (Apr. 19). (2) Analysis of tax reform options is published (Apr. 19).		Feb 19	Claus
		Palau		Support empirical analysis of tax reform.	5	0	5	1	(1) Advice on tax reform is empirically based (Apr. 19). (2) Analysis of tax reform options is published (Apr. 19).		Sept 18	Claus
				Develop GDP forecasting methodology.	12	0	12	1	(1) GDP forecasts are independently produced (Dec. 18). (2) Economic and fiscal forecasts are consistent (Dec. 18).		Nov. 18	Claus
		PNG		Macroeconomics course	5	5	10	1	(1) Discussion of current and medium-term macroeconomic performance in budget documents and monetary policy statements is improved (Apr. 19).	The course will be delivered jointly by PFTAC and the IMF Institute for Capacity Development (ICD). Training will be tailored to PNG.	Jul. 18	Claus / ICD
				Fiscal course	0	12	12	1	(1) Discussion of current and medium-term fiscal performance in budget documents and monetary policy statements is improved (Apr. 19).	The course will be delivered jointly by PFTAC, ICD and the Singapore Training Institute (STI). Training will be tailored to PNG.	Mar. 19	ST Expert
		Samoa		Develop GDP forecasting methodology.	0	21	21	1	(1) GDP forecasting methodology is enhanced (Apr. 19). (2) Economic forecasts are shared between institutions, e.g. Central Bank of Samoa, Ministry for Revenue, Ministry of Finance (Sep. 18). (3) The SERF Model incorporates the Central Bank of Samoa's inflation and balance of payments' forecasts (Apr. 19). (5) The macroeconomic committee produces and publishes official forecasts (Jun. 20).	The activity includes staff attachments from the Central Bank of Samoa, the Ministry of Finance, the Ministry for Revenue and the Samoa Bureau of Statistics to the Tonga Ministry of Finance and National Planning to observe GDP forecasting.	Jul. 18, Apr. 19	n/a
		Tonga		Develop fiscal forecasting	0	0	0	0	(1) Fiscal forecasting methodology is enhanced (Apr. 19). (2) The fiscal sector in the Tonga projection model is reported in government finance statistics (GFS) for general government (Apr. 20).	Staff from Tonga are attached to the Samoa Ministry of Finance and Samoa Bureau of Statistics.	Apr. 19	n/a
		Regional		Support and advise on econometric estimations, including of a measure of the output gap, and empirical analysis.	5	0	5	0	(1) Research papers are peer reviewed (Apr. 19). (2) At least two working papers are published by Pacific central banks and / or ministries of finance (Apr. 19).	Support will be provided offsite.	Apr. 19	Claus / PFTAC Advisor
				Macroeconomics course.	5	5	10	1	(1) Discussion of current and medium-term macroeconomic and fiscal performance in budget documents and monetary policy statements is improved (Apr. 19).	The course will be delivered jointly by PFTAC and ICD. It will provide tailored training to Pacific countries.	Jul. 18	Claus / ICD
	Workshop on GDP, GNI and budgets	5	0	5	1	(1) Participants identify ways to improve the reporting of current and medium-term macroeconomic and fiscal performance in budget documents and monetary policy statements (Oct. 18).	The workshop will be delivered jointly with the PFM and Real Sector Statistics Advisors.	Oct. 18	Claus			
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	RMI	2. Ready public access to key monetary, fiscal and financial soundness information.	Develop regular fiscal reporting.	5	0	5	1	(1) Government finance statistics are monitored, analyzed and regularly reported on to ministry leadership and cabinet (Apr. 19).		Sept 18	Claus
		Regional		Workshop on cash forecasting.	0	10	10	1	(1) Participants identify priority areas for improving cash forecasting (Apr. 19). (2) Four out of 16 countries strengthen sharing of data and forecasts to enhance cash management (Apr. 19).	The workshop will be delivered jointly with the PFM Advisor.	Apr. 19	ST Expert

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Macroeconomic Programming and Analysis												
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved	Cook Islands	3. Sound medium-term macroeconomic programming framework.	Support the use of the Cook Islands macroeconomic and fiscal framework.	12	0	12	1	(1) The Cook Islands macroeconomic and fiscal framework continues to be used in budget preparations (Jun. 18). (2) Forecast methodology continues to be enhanced (Apr. 19).		Aug. 18	Claus
		Fiji		Support the use of the Fiji financial programming framework.	5	0	5	1	(1) Consistent economic and fiscal forecasts are produced, i.e. methodology is developed to map data between calendar and fiscal years (Nov. 18). (2) The macroeconomic and fiscal framework is used in budget preparations (Jul. 19). (3) The macroeconomic and fiscal framework is used in monetary policy settings (Apr. 19). (4) The fiscal sector in the macroeconomic and fiscal framework produces internationally comparable data, i.e. it adopts official GFS methodology (Aug. 20).		Nov. 18	PFTAC Advisor
		FSM		Develop a medium-term fiscal framework for use in budget preparations and policy analysis.	12	0	12	1	(1) The impacts of Compact grant funding terminating are analyzed (Apr. 19).		Feb. 19	Claus
		Palau		Develop a medium-term fiscal framework for use in budget preparations.	5	0	5	1	(1) Medium-term fiscal projections are produced in budget preparations (Oct. 19). (2) Medium-term fiscal projections are published in the budget (Oct. 20). (3) Medium-term macroeconomic assumptions (including GDP growth and inflation) are detailed in budget documentation (Oct. 20).	Assistance will be provided jointly with the PFM Advisor.	Apr. 19	PFTAC Advisor
		PNG		Support the use of the PNG Macroeconomic and Fiscal Framework (MFF).	5	10	15	1	(1) The MFF is used in monetary policy settings (Apr. 19). (2) The MFF is used in budget preparations (Apr. 20). (3) The MFF is used for sustainability analysis (Apr. 19). (4) The fiscal sector is reported in GFS for general government (Apr. 20).		Mar. 19	PFTAC Advisor / ST Expert
		RMI		Support the use of the Marshall Islands Fiscal Model (MI-FM) in budget preparations and policy analysis.	5	0	5	1	(1) The MI-FM is used in budget preparations (Oct. 18). (2) The MI-FM is used for policy analysis including to develop a medium-term fiscal framework (Apr. 19). (3) Quarterly GFS and outturns compared to forecasts are reported on (Apr. 19).	Assistance will be provided jointly with the PFM Advisor.	Apr. 19	PFTAC Advisor
		Samoa		Support the use of the Samoa Economic and Revenue Forecasting (SERF) Model.	5	0	5	1	(1) The SERF Model continues to be used in budget preparations (Jun. 18). (2) The SERF model is used to undertake sustainability analysis of policy scenarios (Apr. 19).		Aug 18	PFTAC Advisor
		Solomon Islands		Develop further the Solomon Islands' financial programming frameworks.	15	0	15	3	(1) The Ministry of Finance's financial programming framework continues to be used in budget preparations (Dec. 18). (2) The Central Bank of Solomon Islands' financial programming framework continues to be used in monetary policy settings (Apr. 19). (3) The frameworks are used to undertake sustainability analysis of policy scenarios (Apr. 19).		May 18, Dec. 18, Mar. 19	Claus / PFTAC Advisor
		Tonga		Support the use of the Tonga macroeconomic and fiscal framework.	5	0	5	1	(1) The GDP forecasting framework continues to be used in budget preparations (Jun. 18). (2) The Tonga projection model continues to be used in budget preparations (Jun. 18). (3) Fiscal forecasting is enhanced (Apr. 19).		Oct. 18	PFTAC Advisor

FY19 Proposed PFTAC Work Plan - May 2018 to April 2019: Macroeconomic Programming and Analysis												
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	Tuvalu		Enhance the medium-term fiscal framework.	7	0	7	1	(1) Economic and fiscal forecasts are consistent (Jun. 18). (2) The medium-term fiscal framework produces internationally comparable data, i.e. it adopts GFS reporting (Dec. 18). (3) The medium-term fiscal framework is used to undertake fiscal sustainability (Apr. 19). (4) Cash forecasts continued to be enhanced (Apr. 19).		May 18	Claus
		Vanuatu		Support the use of the Model Of the Vanuatu Economy (MOVE) and the national framework for revenue forecasting.	12	0	12	1	(1) The MOVE is used in monetary policy settings and policy analysis (Apr. 19). (2) The national framework for revenue forecasting is used in budget preparations (Dec. 18). (3) Documentation on the MOVE is publicly available (Apr. 19). (4) A medium-term fiscal framework is developed (Apr. 19).	Assistance will be provided jointly with the PFM Advisor.	Jun. 18	Claus
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	Samoa	4. Strong institutional structures for macroeconomic policymaking.	Support macroeconomic forecasting.	5	0	5	1	(1) Macroeconomic policymaking is facilitated by interagency collaboration (Apr. 19). (2) Official forecasts are produced and published (Jun. 19).		Jan. 19	PFTAC Advisor
Total Days:					140	63	203	24				