

FY25 Work Plan - May 2024 to April 2025: Public Financial Management (PFM) - Final Outturn at April 30

TA Area	Objective	Country	Outcome Targeted	Activity	May 2024 - April 2025 (in person-days)			Number of Missions/ Activities	Update as at October 31, 2024 (in person-days)			Number of Missions/ Activities	Update as at Apr 30, 2025 (in person-days)			Number of Missions/ Activities	% Delivery	Delivery Status	Modality	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total								
Public Financial Management	Improved PFM laws and effective institutions	Fiji	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Agile PEFA Assessment	-	-	-	-	38	37	75	1	38	38	76	1	100%	Nov 18 - 29, 2024	In-country	PEFA assessment completed			Lavea/ Seeds/ Bowen/ Marzan PASAI - Vosawale Katuba
		Kiribati	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Finalize PFM Act	-	-	-	-	-	-	-	-	-	10	10	1	100%	Feb 10 - 21, 2025	Remote				Sok
		Niue	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Finalize PFM Act	-	-	-	-	-	-	-	-	12	21	33	1	100%	Mar 10 - 21, 2025	In-country				Lavea/ Sok
		Samoa	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Peer Review of PEFA Self-Assessment	-	-	-	-	5	-	5	1	-	-	-	-	0%	Cancelled					Seeds
		Tuvalu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Agile PEFA Assessment	38	36	74	1	38	40	78	1	38	42	80	1	100%	Sep 16 - 27, 2024	In-country	PEFA assessment completed		Sep, 2024 (in-country)	Lavea/ Seeds/ Emery/ Marzan
		Tuvalu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	18	30	1	12	18	30	1	-	38	38	1	100%	Apr 28 - May 9, 2025	In-country	PFM Roadmap formulated		Nov 4 - 15, 2024 (in-country)	Seeds/ Marzan/ Higgins
		Vanuatu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Conduct AgilePEFA Assessment	30	36	66	1	37	37	74	1	37	37	74	1	100%	Jun 3 - 14, 2024	In-country	PEFA Report Completed		Jul 15 - 26, 2024 (in-country)	Lavea/ Seeds/ STXs
		Vanuatu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	17	29	1	12	17	29	1	-	-	-	-	0%	Cancelled		PFM Roadmap formulated		Oct 28 - Nov 11, 2024 (in-country)	Lavea/ Marzan
		Regional	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	PCRRC Climate & Disaster Risk Financing Workshop	-	-	-	-	-	-	-	-	5	-	5	1	100%	Feb 17 - 21, 2025	In-country		Nadi, Fiji		Lavea
Public Financial Management	Comprehensive, credible, and policy-based budget preparation	Nauru	A more credible medium-term macro-fiscal framework that supports budget preparation	Build Medium Term Fiscal Framework	-	-	-	-	12	17	29	1	12	17	29	1	100%	Oct 28 - Nov 8, 2024	In-country	MTFF updated			Lavea/ Youngberry
		Palau	Information on resources and performance by program is included in budget documentation	Strengthening Green PFM practices, including analysis of budget policies for targeted climate impact	12	28	40	1	12	28	40	1	12	45	57	1	100%	Mar 31 - Apr 11, 2025	In-country	Budget analysis includes discussion on climate considerations		May 1 - 14, 2024 (in-country)	Seeds/ Petrie/ Kauffmann/ HQX - Aydin
		RMI	A more comprehensive and unified annual budget is published	Strengthening budgeting practices and documentation	12	17	29	1	12	21	33	1	12	21	33	1	100%	Jun 27 - Jul 12, 2024	In-country	Budget book produced with economic item analysis and budget execution reporting format agreed		May 6 - 17, 2024 (in-country)	Seeds/ Higgins
		Timor-Leste	A more credible medium-term budget framework is integrated with the annual budget process	Improving budget reliability	12	20	32	1	-	20	20	1	-	-	-	-	0%	Cancelled		Implementing binding budget ceilings		Jul 15 - 26, 2024 (in-country)	Emery
		Tonga	A more credible medium-term macro-fiscal framework that supports budget preparation	Review current MTFF for improvements and formulate fiscal strategy	12	29	41	1	12	29	41	1	-	-	-	-	0%	Postponed to FY26		MTFF updated	HQ Led 1 HQX charged to PFTAC Budget	Jun 17 - 29 2024 (in-country)	Lavea/ STX/ HQX - Guohua
Public Financial Management	Improved budget execution and control	Tokelau	Budget execution monitoring and controls are strengthened	Strengthen commitment budget control environment and improve audit controls	12	-	12	1	12	-	12	1	12	-	12	1	100%	Jul 22 - Aug 2, 2024	In-country	Internal control procedures and standards drafted		Aug 12 - 23, 2024 (in-country)	Lavea
Public Financial Management	Improved coverage and quality of fiscal reporting	Cook Islands	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Enhance Fiscal Reporting	12	17	29	1	-	-	-	-	-	-	-	-	0%	Cancelled		Reform structure completed		Jun 10 - 21, 2024 (in-country)	Lavea/ STX
		Fiji	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Chart of Accounts COFOG Mapping	-	-	-	-	5	-	5	1	5	-	5	1	100%	Nov 11 - 15, 2024	In-country				Seeds
		Kiribati	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Strengthening in-year budget execution reporting	12	18	30	1	-	-	-	-	-	-	-	-	0%	Shift to FY26		MoF produces and published quarterly budget execution reports		Jun 3 - 14, 2024 (in-country)	Seeds/ Marzan
Public Financial Management	Improved asset and liability management	Cook Islands	Disclosure and management of state assets is improved	Develop an asset management framework	12	17	29	1	12	17	29	1	12	17	29	1	100%	May 6 - 17, 2024	In-country	Asset management framework drafted		May 6 - 17, 2024 (in-country)	Lavea/ Youngberry/ Cooper
		Kiribati	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Consolidation and effective use of cash resources	12	18	30	1	12	22	34	1	12	22	34	1	100%	Aug 22 - Sep 5, 2024	In-country	Templates prepared for undertaking inventory of bank accounts and recommendations made for cash management institutional arrangements		Jun 3 - 14, 2024 (in-country)	Seeds/ Silins

TA Area	Objective	Country	Outcome Targeted	Activity	May 2024 - April 2025 (in person-days)			Number of Missions/ Activities	Update as at October 31, 2024 (in person-days)			Number of Missions/ Activities	Update as at Apr 30, 2025 (in person-days)			Number of Missions/ Activities	% Delivery	Delivery Status	Modality	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total								
		Regional	Cash flow forecasts for central government is more accurate and timely	Workshop on Cash Management	14	10	24	1	-	-	-	-	-	-	-	-	0%	Shift to FY26		Workshop conducted and participants gain knowledge of good practice		Oct 8 - 11, 2024 (in-country)	Seeds/ Lavea
Public Financial Management	Strengthened identification, monitoring, and management of fiscal risks	Fiji	Analysis, disclosure and management of other specific fiscal risks are more comprehensive	Broadening the scope of risks analyzed and disclosed in Fiscal Risk Statement	-	18	18	1	-	18	18	1	-	-	-	-	0%	Cancelled		MoF sustains use of the fiscal risk tools		May 6 - 17, 2024 (in-country)	Rahman
		Samoa	Analysis, disclosure and management of other specific fiscal risks are more comprehensive	Extend use and coverage of fiscal risk tools	12	18	30	1	12	18	30	1	12	17	29	1	100%	Feb 10 - 21, 2025	In-country	MoF sustains use of the fiscal risk tools		Nov 18 - 29, 2024 (in-country)	Seeds/ Barry
Public Financial Management	Improved Public Investment Management	Fiji	The capacity to plan, implement and sustain infrastructure governance reforms is enhanced	Conduct a Climate Public Investment Management Assessment (C-PIMA)	28	18	46	1	28	18	46	1	12	18	30	1	100%	Mar 5 - 18, 2025	In-country	C-PIMA completed		Sep 16 - 27, 2024 (in-country)	Seeds/ Du Preez HQX - JSA Funded: El Rayess/ Raolisoa/ Kurkdjian/ Welham/ Barber
		PNG	The capacity to plan, implement and sustain infrastructure governance reforms is enhanced	Conduct a Public Investment Management Assessment (PIMA)/ Climate Public Investment Management Assessment (C-PIMA)	28	36	64	1	13	-	13	1	13	-	13	1	100%	Jul 24 - Aug 2, 2024	In-country	PIMA/ C-PIMA completed		Mar 26 - Apr 8, 2025 (in-country)	Lavea/ Seeds/ Petrie HQ - Feruglio/ Preston/ Welham (JSA Funded)
		Solomon Islands	Planning of public investments is strengthened to ensure sustainability	Develop a framework to guide the planning, allocating, executing, and monitoring of Solomon Islands Public Investments	12	19	31	1	12	19	31	1	-	-	-	-	0%	Cancelled		Improved public investment management process		Aug, 2024 (in-country)	Lavea/ STX
		Regional	Implementation of public investment projects is improved to deliver productive and durable public assets	Workshop on Public Investment Management (PIM)	16	9	25	1	16	9	25	1	-	-	-	-	0%	Postponed to FY26		Regional workshop on PIM delivered	To be held in Fiji	Dec 3 - 6, 2024 (in-person)	Lavea/ Seeds/ STX

Total Days	310	399	709	20
------------	-----	-----	-----	----

Updated Mid-FY25 Workplan:
Change from Baseline Plan:
Outturn at Oct 31:
Percent of Original Plan delivered by Oct 31
Percent of Revised Plan delivered by Oct 31

312	385	697	21
1%	-4%	-2%	5%
136	137	273	7
44%	34%	39%	35%
44%	36%	39%	33%

Final Outturn:
Percentage of Mid-Year Revised Plan:
Percentage of Original Plan:

244	343	587	17
78%	89%	84%	81%
79%	86%	83%	85%