

TA Area	Objective	Country	Outcome Targeted	Activity	May 2025 - April 2026 (in person-days)			Number of Missions/ Activities	Update as at Oct 31, 2025 (in person-days)			Number of Missions/ Activities	% Delivery	Delivery Status	Modality	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total								
Debt Management	Formulate and implement a medium-term debt management strategy (MTDS)	Fiji	MTDS developed, documented and published	MTDS Training for Debt Management Strategy Update	-	-	-	-	8	-	8	1	100%	Oct 6 - 15, 2025	In-country	1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation			Vilanova
		Palau	MTDS developed, documented and published	Medium-Term Debt Management Strategy Development and Implementation	5	10	15	1	-	13	13	1	100%	Oct 27 - 31, 2025	In-country	1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation		Jul 7 - 18, 2025	Horman
		Samoa	MTDS developed, documented and published	Debt Fundamentals Training	-	-	-	-	9	-	9	1	100%	Oct 16 - 24, 2025	In-country	1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation			Vilanova
		Solomon Islands	MTDS developed, documented and published	Medium-Term Debt Management Strategy Development and Implementation	-	9	9	1	5	19	24	1	0%	Mar 9 - 13, 2026	Hybrid	1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation		Aug 4 - 8, 2025	Vilanova/ Katcharava/ Northfield Jr.
		Timor-Leste	Enhanced capacity in MTDS formulation and implementation	Medium-Term Debt Management Strategy Development and Implementation	12	17	29	1	-	-	-	-	0%	Rescheduled		1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation		Jul 21 - Aug 1, 2025	Vilanova/ Vaugeois
		Tonga	MTDS developed, documented and published	Medium-Term Debt Management Strategy Development and Implementation	12	17	29	1	-	-	-	-	0%	Rescheduled		1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation		Jan 12 - 23, 2026	Vilanova/ STX
		Tuvalu	Enhanced capacity in MTDS formulation and implementation	Medium-Term Debt Management Strategy Development and Implementation	5	-	5	1	5	-	5	1	100%	Aug 18 - 22, 2025	In-country	1. Staff trained in MTDS AT and framework 2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation		TBC	Vilanova
		Regional	Enhanced capacity in MTDS formulation and implementation	Sub-Regional Workshop on MTDS AT and Reporting	-	-	-	-	10	-	10	1	0%	Jan 19 - 23, 2026	In-person				Vilanova
Debt Management	Develop/ enhance staff capacity to conduct debt sustainability analyses	PNG	Improved knowledge of the DSA Framework and Toolkit	Debt Sustainability Analysis Workshop	12	-	12	1	-	-	-	-	0%	Rescheduled		Participants complete the workshop, meeting all requirements and receive workshop diplomas.	DMF led activity	Aug 11 - 23,2025	Vilanova
Debt Management	Establish efficient institutional framework for debt management	Kiribati	Improved institutional structure for debt management	Develop and implement debt management organizational structure	5	-	5	1	-	5	5	1	0%	Mar 16 - 20, 2026	Remote	1. Key staff trained on debt reporting and monitoring		Oct 13 - 17,2025	STX
		Nauru	Improved institutional structure for debt management	Develop and implement debt management organizational structure	5	10	15	1	9	-	9	1	100%	Jun 16 - 20, 2025	In-country	1. Key staff trained on debt reporting and monitoring		Jun 16 - 20, 2025	Vilanova/ STX
		Regional	Improved institutional structure for debt management	Sub-Regional Workshop to improve debt reporting for three countries (Marshall Islands, FSM, and Tuvalu).	5	-	5	1	2	-	2	1	100%	May 20 - 22, 2025	Remote	1. Participants complete the workshop, meeting all requirements and receive workshop diplomas.	UNDP will organize the workshop in Guam.	May 20 - 22, 2025	Vilanova
Debt Management	Develop market infrastructure and capacity for cost effective financing	PNG	Financing through market-based instruments	Investor Relations	-	17	17	1	5	18	23	1	0%	Apr 6 - 17, 2026	In-country	1. Officials have increased capacity in developing an issuance calendar		Sep 8 - 19, 2025	Vilanova/ STX
		Solomon Islands	Financing through market-based instruments	Local currency bond market development Diagnostic Mission	-	34	34	1	-	18	18	1	100%	Aug 11 - 22, 2025	In-country	1. Officials have increased capacity in developing an issuance calendar		Aug 18 - 29, 2025	Appleby
			Financing through market-based instruments	Local currency bond market development Diagnostic Mission Follow-up	-	-	-	-	-	11	11	1	0%	Mar, 2026	In-country				STX
		Tonga	An effective primary market, with market-based issuances	Local currency bond market development Diagnostic Mission	12	34	46	1	12	38	50	1	0%	Feb 9 - 20, 2026	In-country	1. Develop a roadmap based on the LCBM assessment 2. A reform plan is formulated to develop the local currency bond market over the long term		Nov 17 - 28, 2025	Vilanova/ Katz/ Northfield Jr.
		Samoa	An effective primary market, with market-based issuances	Local currency bond market development Diagnostic Mission	-	-	-	-	-	18	18	1	0%	Apr, 2026	In-country	1. Officials have increased capacity in developing an issuance calendar.			STX
		Vanuatu	An effective primary market, with market-based issuances	Local currency bond market development Diagnostic Mission	-	10	10	1	-	-	-	-	0%	Rescheduled		1. Officials have increased capacity in developing an issuance calendar.	2 officials from 5 countries	Dec 1 - 5, 2025	STX
		Regional	An effective primary market, with market-based issuances	Investor Relations Workshop	5	20	25	1	10	-	10	1	100%	Dec 1 - 5, 2025	In-person	1. A reform plan is formulated to develop the local currency bond market over the long term.	4 officials from 5 countries Held at and fully funded by STI	Apr 13 - 17, 2026	Vilanova/ MCM - Marie, Ferguson/ STX - Northfield Jr.
Total Days:				78	178	256	14												

Updated Mid-FY26 Workplan:

Change from Baseline Plan:

Outturn at Oct 31:

Percent of Original Plan delivered by Oct 31

Percent of Revised Plan delivered by Oct 31

75	140	215	15
-4%	-21%	-16%	7%
33	31	64	7
42%	17%	25%	50%
44%	22%	30%	47%