

FY26 Work Plan - May 2025 to April 2026: Timor-Leste - BASELINE

| TA Area                                | Objective                                                                                                              | Country     | Outcome Targeted                                                                                                                                                                              | Activity                                                            | May 2025 - April 2026<br>(in person-days) |            |       | Number of Missions/<br>Activities | Modality   | Milestones                                                                                                                                                                                  | Comments                | Planned Date         | Experts          |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------|------------|-------|-----------------------------------|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------|------------------|
|                                        |                                                                                                                        |             |                                                                                                                                                                                               |                                                                     | PFTAC resident advisors                   | ST experts | Total |                                   |            |                                                                                                                                                                                             |                         |                      |                  |
| Public Financial Management            | Comprehensive, credible, and policy-based budget preparation                                                           | Timor-Leste | A more credible medium-term budget framework is integrated with the annual budget process                                                                                                     | Strengthening Budget Preparation                                    | 12                                        | 18         | 30    | 1                                 | In-country | Medium Term Budget documentation produced.                                                                                                                                                  |                         | Mar 9 - 20, 2026     | LTX / Bowen      |
| Financial Sector Supervision           | Develop/strengthen banking regulations and supervision frameworks                                                      | Timor-Leste | Legal/ prudential regulations for risk management, governance framework and prudential ratios on consolidated basis, developed/ strengthened.                                                 | Training in Financial Risk Analysis of Banks                        | 12                                        | 17         | 29    | 1                                 | In-country | BCTL adopts an upgraded financial risk analysis framework.                                                                                                                                  |                         | Aug 25 - Sep 5, 2025 | Kumar/ STX       |
| Real Sector Statistics                 | Strengthen compilation and dissemination of real sector statistics- national accounts                                  | Timor-Leste | A new data set has been compiled and disseminated internally and/or to the public.                                                                                                            | Rebasing ANA and QNA development                                    | 12                                        | -          | 12    | 1                                 | In-person  | Assess the status of the QNA                                                                                                                                                                |                         | Mar 16 - 27, 2026    | Grcman           |
|                                        | Strengthen compilation and dissemination of Consumer Price Statistics (CPP)                                            |             | Authorities have a baseline understanding of the current state of Consumer Price Statistics compilation and dissemination and opportunities to strengthen these capabilities.                 | Assessing Consumer Price Index (CPI)                                | -                                         | 18         | 18    | 1                                 | In-person  | Updated CPI compiled and published.                                                                                                                                                         |                         | Nov 10 - 21, 2025    | Kelly            |
| Revenue Administration                 | Strengthened revenue administration management and governance arrangements                                             | Timor-Leste | Support functions enable more effective delivery of strategy and reforms                                                                                                                      | Redefine and modify approach to Large Taxpayers                     | -                                         | 12         | 12    | 1                                 | In-country | CIP developed to improve filing and payment of large taxpayers; and adoption of e-Services                                                                                                  | Back to back missions   | Oct 13 - 21, 2025    | Shrosbree        |
|                                        |                                                                                                                        |             | Effective implementation of a new tax or modernized legislation                                                                                                                               | VAT Implementation                                                  | -                                         | 15         | 15    | 1                                 | In-country | VAT Implementation milestones achieved as per project plan                                                                                                                                  |                         | Jul 16-25, 2025      | Shrosbree        |
|                                        |                                                                                                                        |             | Effective implementation of a new tax or modernized legislation                                                                                                                               | VAT Implementation                                                  | -                                         | 17         | 17    | 1                                 | In-country | VAT Implementation milestones achieved as per project plan.                                                                                                                                 |                         | Oct 22 - Nov 5, 2025 | Ledua            |
|                                        |                                                                                                                        |             | Authorities have a baseline understanding of the current state of the government's revenue administration, management, and governance arrangements and core revenue administration operations | Reform Progress and Planning                                        | 11                                        | -          | 11    | 1                                 | In-country | Revised CD plan endorsed by Commissioner TLTA.                                                                                                                                              |                         | Jun 18 - 27, 2025    | Williams         |
|                                        | Strengthened core tax administration functions                                                                         |             | Strengthen core tax functions                                                                                                                                                                 | Progress debt and return improvements, tax clearance and write offs | -                                         | 16         | 16    | 1                                 | In-country | Improvement in percentage of tax payers filing on time.                                                                                                                                     |                         | Sep 15 - 26, 2025    | Udy              |
| Macroeconomic Programming and Analysis | Stronger analytical skills and better macroeconomic forecasting and policy analysis                                    | Timor-Leste | Sound medium-term macroeconomic framework (inclusive of GDP and inflation, commodity prices, the external and monetary sectors, and fiscal aggregates).                                       | Support for Financial Programming and Policies (FPP)                | 12                                        | -          | 12    |                                   | In-country | Greater sophistication in macroeconomic policy making.                                                                                                                                      | ICD Led                 | May 12 - 23, 2025    | Beaumont         |
| Macroeconomic Frameworks               | Develop capacity in macroeconomic forecasting and policy analysis to support policy decision making and communications | Timor-Leste | Improved analytical skills, and better macroeconomic forecasting and policy analysis capacity                                                                                                 | Training - Topics in Macroeconomics Foundation                      | 5                                         | -          | 5     | 1                                 | In-country | Relevant staff have completed customized central bank training.                                                                                                                             | In-conjunction with STI | May 5 - 9, 2025      | Nield/ Claus     |
|                                        | Develop capacity in macroeconomic forecasting and policy analysis to support policy decision making and communications |             | Improved analytical skills, and better macroeconomic forecasting and policy analysis capacity                                                                                                 | Training - Topics in Macroeconomics Foundation                      | 5                                         | -          | 5     | 1                                 | In-country | Relevant staff have completed Financial Development & Financial Inclusion customized training.                                                                                              | In-conjunction with STI | Sep 29 - Oct 3, 2025 | Nield / Claus    |
|                                        | Develop capacity in macroeconomic forecasting and policy analysis to support policy decision making and communications |             | Improved analytical skills, and better macroeconomic forecasting and policy analysis capacity                                                                                                 | Macroeconomic Frameworks (Phase II)                                 | 12                                        | -          | 12    | 1                                 | In-country | A stable "production" MPT is in use for policy and analysis purposes. Competence to independently enhance MPT is demonstrated.                                                              |                         | May 12 - 23, 2025    | Nield/ Beaumont  |
|                                        | Develop capacity in macroeconomic forecasting and policy analysis to support policy decision making and communications |             | Improved analytical skills, and better macroeconomic forecasting and policy analysis capacity                                                                                                 | Macroeconomic Frameworks (Phase II)                                 | 12                                        | -          | 12    | 1                                 | In-country | Competence to independently enhance MPT is demonstrated. Demonstrate that the OPM is being regularly maintained.                                                                            |                         | Oct 6 - 17, 2025     | Nield            |
| Debt Management                        | Formulate and implement a medium-term debt management strategy (MTDS)                                                  | Timor-Leste | Enhanced capacity in MTDS formulation and implementation                                                                                                                                      | Medium-Term Debt Management Strategy Development and Implementation | 12                                        | 17         | 29    | 1                                 | In-country | 1. Staff trained in MTDS AT and framework<br>2. Staff shows competence through presentations, discussions or practical exercises on debt management strategy formulation and implementation |                         | Jul 21 - Aug 1, 2025 | Vilanova/ Michel |
| TOTAL                                  |                                                                                                                        |             |                                                                                                                                                                                               |                                                                     | 105                                       | 130        | 235   | 14                                |            |                                                                                                                                                                                             |                         |                      |                  |