

FY26 Work Plan - May 2025 to April 2026: Public Financial Management (PFM) - BASELINE

TA Area	Objective	Country	Outcome Targeted	Activity	May 2025 - April 2026 (in person-days)			Number of Missions/ Activities	Modality	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total						
Public Financial Management	Improved PFM laws and effective institutions	Fiji	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	18	30	1	In-country	PFM Improvement Plan (PFMIP) updated.		Sep 22 - Oct 3, 2025	Seeds/ Higgins
		Kiribati	A more comprehensive legal framework covering all stages of the public financial management cycle is enacted	Finalize PFM Act	-	10	10	1	In-country	PFM Act is finalized		May 12 - 16, 2025	Sok
		Niue	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Conduct a PEFA Assessment	38	38	76	1	In-country	PEFA Report completed and endorsed by the PEFA Secretariat		Aug 18 - 29, 2025	LTX / STX
		Niue	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	17	29	1	In-country	Draft PFM Roadmap submitted to authorities.		Oct 6 - 17, 2025	LTX/ STX
		Samoa	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Peer Review of PEFA Self-Assessment	5	-	5	1	Remote	Peer review of PEFA self-assessment completed and feedback provided.		Aug 4 - 8, 2025	LTX
		Solomon Islands	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Conduct a PEFA Assessment	12	38	50	1	In-country	PEFA Report completed and endorsed by the PEFA Secretariat		Oct 27 - Nov 7, 2025	LTX / STX
		Solomon Islands	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	17	29	1	In-country	Draft PFM Roadmap submitted to authorities.		Oct 13 - 24, 2025	LTX / STX
		Vanuatu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	18	30	1	In-country	Draft PFM Roadmap submitted to authorities.		Dec 1 - 12, 2025	LTX / Marzan
Public Financial Management	Comprehensive, credible, and policy-based budget preparation	Niue	A more credible medium-term budget framework is integrated with the annual budget process	Strengthen Budgetary Process	-	17	17	1	In-country	Updated budget book.		Aug 11 - 22, 2025	STX
		Palau	Information on resources and performance by program is included in budget documentation	Budget Analysis of Climate Impact	12	18	30	1	In-country	Climate criteria incorporated into budget circular and budget documentation		Jan 26 - Feb 2, 2026	Seeds/ Kauffmann
		RMI	A more comprehensive and unified annual budget is published	Strengthening Budget Preparation - Follow-up	12	17	29	1	In-country	Training delivered on formulating the budget through the Bisan System.		May 16 - 30, 2025	Seeds/ Higgins
		Timor-Leste	A more credible medium-term budget framework is integrated with the annual budget process	Strengthening Budget Preparation	12	18	30	1	In-country	Medium Term Budget documentation produced.		Mar 9 - 20, 2026	LTX / Bowen
		Tuvalu	A more credible medium-term budget framework is integrated with the annual budget process	Strengthening Budget Process	-	18	18	1	In-country	Medium term orientation incorporated into the budget estimates.		Aug 11 - 22, 2025	STX
		Regional	Planning and budgeting for public investments is more credible.	Green PFM Workshop	20	20	40	1	In-person	Training delivered on Green PFM principles and how to analyze budget policy for climate considerations.	Held in Fiji at \$110,000	Dec 1 - 5, 2025	Lavea/ Seeds/ Petrie/ Kauffmann
Public Financial Management	Improved budget execution and control	Kiribati	Budget execution monitoring and controls are strengthened	Quarterly warranting and commitment controls	-	18	18	1	In-country	System for quarterly warranting and commitment control agreed.		Nov 10 - 21, 2025	Silins
		Tonga	Budget execution monitoring and controls are strengthened	Strengthen Medium Term Fiscal Framework (MTFF)	-	36	36	1	In-country	MTFF submitted to authorities.		Feb 3 - 16, 2026	LTX/ HQXs/ STX

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		Tuvalu	Budget execution monitoring and controls are strengthened	Strengthening FMIS controls	12	18	30	1	In-country	Action plan produced for implementing PO module and automated commitment control in the FMIS.		Aug 4 - 15, 2025	Seeds/ Cooper
Public Financial Management	Improved coverage and quality of fiscal reporting	Kiribati	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Strengthening in-year reporting	12	17	29	1	In-country	Quarterly Financial/Budget Execution Reports are produced.		Oct 6 - 17, 2025	Seeds/ Youngberry
		PNG	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	IPSAS Reporting and Chart of Accounts	-	17	17	1	In-country	Action plan and templates delivered for strengthening compliance with cash IPSAS.		Aug 18 - 29, 2025	Cooper
		RMI	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Strengthening Financial Reporting	12	17	29	1	In-country	Quarterly financial reports are produced from FMIS.		Nov 3 - 14, 2025	Seeds/ Youngberry
Public Financial Management	Strengthened identification, monitoring, and management of fiscal risks	Fiji	Analysis, disclosure and management of other specific fiscal risks are more comprehensive	Follow up on Broadening fiscal risks analysis	-	17	17	1	In-country	Further fiscal risk disclosures are made in the Annal Fiscal Strategy.		Sep 8 - 19, 2025	Rahman
		Samoa	Analysis, disclosure and management of other specific fiscal risks are more comprehensive	Extending the use of fiscal risk tools	12	17	29	1	In-country	Extend use of FRAT to incorporate other Specific Risks, and extend use of SOE HCT for SOEs' Corporate Plans.		Feb 16 - 27, 2026	Barry/ Seeds
Public Financial Management	Improved Public Investment Management	PNG	The capacity to plan, implement and sustain infrastructure governance reforms is enhanced	Conduct Public Investment Management Assessment (PIMA)	12	36	48	1	In-country	PIMA undertaken and action plan agreed.	Led by HQ	Sep 8 - 19, 2025	LTX/ Petrie/ HQX
		Samoa	Planning of public investments is strengthened to ensure sustainability	Conduct PIMA and C-PIMA	32	36	68	1	In-country	PIMA and C-PIMA undertaken and action plan agreed.		Nov 17 - 28, 2025	LTXs/ Petrie/ Du Preez HQX - Preston/ Fisher
		Regional	Implementation of public investment projects is improved to deliver productive and durable public assets	Public Investment Management Workshop	18	17	35	1	In-person	Training delivered on Public Investment Management including climate considerations.	Held at Fiji at \$110,000	Nov 10 - 14, 2025	LTX / Seeds/ Kauffmann/ Petrie
Total Days					269	510	779	25					