

FY21 PFTAC Work Plan - May 2020 to April 2021 Regional

TA Area	Objective	Country	Outcome Targeted	Activity	May 2020 - April 2021 (in person-days)			Number of Missions/Activities	Updated Post COVID Inputs at Jul 31, 2020 (person-days - changes in red)			Number of Missions/Activities	Updated Inputs at Jan 31, 2021 (person-days - changes in red)			Number of Missions/Activities	Updated Inputs at Apr 30, 2021 (person-days - changes in red)			Number of Missions/Activities	% delivered	Delivery Status	COVID Status	Milestones	Comments	Planned Date	Experts		
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total									PFTAC resident advisors	ST experts
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	Regional	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis	PFTAC-MCM Online Roundtable Discussion on Banking and Regulation Supervision during the COVID-19 Pandemic					2	-	2	1	2	-	2	1	2	-	2	1	100%	May 13, 2020 (remote)	4 - Predominantly COVID Related				Stefanou/ MCM HQ		
			1.1 Effective risk based supervision in place and being used for their intended purpose(s)	PFTAC-MCM Online Roundtable Discussion on Insurance Regulatory and Supervisory Responses During the COVID-19 Pandemic					2	-	2	1	2	-	2	1	2	-	2	1	100%	Jul 15, 2020 (remote)	4 - Predominantly COVID Related				Stefanou/ MCM HQ		
			1.1 Sound policies & processes to identify, measure, monitor and control cyber risks	PFTAC-MCM Online Roundtable Discussion on Cyber Risks of Remote Work during the COVID-19 Pandemic					2	-	2	1	2	-	2	1	2	-	2	1	100%	Jun 10, 2020 (remote)	4 - Predominantly COVID Related				Stefanou/ MCM HQ		
			PFTAC MCM Roundtable	PFTAC-MCM Online Roundtable Discussion on Central Bank Support to the Financial Markets during the COVID-19 Pandemic					2	-	2	1	2	-	2	1	2	-	2	1	100%	Jun 24, 2020 (remote)	4 - Predominantly COVID Related				Stefanou/ MCM HQ		
	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes		AFSPC Annual Meeting	AFSPC Annual Meeting					5	7	12	1	5	7	12	1	1	-	1	1	100%	Mar 30, 2021 (hybrid)	3 - Moderately COVID Related		In PNG		Kumar		
			AFSPC Annual Workshop	AFSPC Annual Workshop					5	7	12	1	5	7	12	1	-	-	-	-	0%	Cancelled			In PNG		Kumar/ STX		
			Southern Workshop	TBC					5	7	12	1	-	-	-	-	-	-	-	-	0%	FY22							
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Regional	Capacity Development in GFS.	GFS methodological training, practical workshop exercises and country data compilation.					5	13	18	1	5	13	18	1	5	5	10	1	100%	Apr 22, 2021 (remote)	4 - Predominantly COVID Related	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	Aug, 2020	Temes/ De La Beer		
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Regional	1.15 Improved Timeliness of data made available internally and/or to the public	Workshop on QNA and Seasonal Adjustment					5	-	5	1	5	-	5	1	5	-	5	1	100%	Sep 14 - 25, 2020 (remote)	3 - Moderately COVID Related	Completion of Workshop	Will be supported by an ABS financed STX	May, 2020	Scheblecker		
			1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Workshop on Annual National Accounts (ANA)					5	9	14	1	5	9	14	1	5	-	5	1	100%	Feb 8 - 12, 2021 (remote)	2 - Indirectly COVID Related	Completion of Workshop		Oct, 2020	Scheblecker		
			Joint CARTAC - PFTAC workshop	Workshop on Balance of Payments: Methodology and Compilation Challenges (with CDOT)					5	-	5	1	-	-	-	-	-	-	-	-	-	0%	Apr 19 - 23, 2021 (remote)	4 - Predominantly COVID Related	Completion of Workshop		Jun, 2020	Scheblecker/ CDOT	
									5	-	5	1	-	-	-	-	-	-	-	-	-	0%	Shift to FY22		Completion of Workshop		Jun, 2020	Scheblecker	
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	Regional	1. Timely, high quality macroeconomic monitoring, analysis and research available for policymaking.	Workshop on Managing Fishing Revenues					5	-	5	1	-	-	-	-	-	-	-	-	0%	Shift to FY22		(1) Participants recognize the importance of sharing data (Apr. 21). (2) Priority actions are identified to enhance data sharing (Apr. 21).	The workshop could be jointly organized with PFM in FSM		Beaumont		
				Webinar on Macro-Fiscal Analysis (in conjunction with STI)																			100%	Mar 16 - 18, 2021 (remote)	4 - Predominantly COVID Related				Beaumont/ Govil
				COVID19 Macroeconomic Impact Webinar (in conjunction with STI)																			100%	Aug 6 - 7, 2020 (remote)	4 - Predominantly COVID Related				Beaumont
			2. Ready public access to key monetary, fiscal and financial soundness information.	Workshop on Budget Documentation and Report Writing																			0%	Delivered by PFM & UNDP		(1) Budget documents include a section on current and medium-term macroeconomic and fiscal performance (Apr. 22). (2) Budget documents include an annex with fiscal and economic statistics for the last 10 years, the	The workshop will be organized jointly with the PFM and UNDP.		Beaumont
				Fiscal Framework Workshop																			0%	Cancelled					Beaumont
				Workshop on Empirical based Policy Advice																			0%	Shift to FY22		(1) Technical staff propose actions to their senior management for enhancing national statistics (Nov. 20). (2) The compilation of key macroeconomic statistics is supported by users in 3 out of 7 countries (Apr. 21).	The workshop will precede the 2020 South Pacific Central Banking Conference in Honiara. Participants will be invited from the central banks, ministries of finance, and statistics offices.		Beaumont/ STX
	Promote maintenance of correspondent banking relationships for Pacific countries	5. Customer due diligence and AML/ CFT compliant	Regional		Financial Programming Workshop (Singapore)					5	-	5	1	-	-	-	-	-	-	-	-	0%	Shift to FY22					Beaumont	
					Workshop/ Training																		0%	Shift to FY22			Plus HQ travel and staff time		Beaumont
					Secretariat Quarterly meetings																		100%	May 2020 - Apr 2021 (remote)	3 - Moderately COVID Related		Plus HQ travel and staff time/ Participation - 2 in person and 2 remote		Beaumont
																													Beaumont
Public Financial Management	1. Improved laws and effective PFM institutions	Regional	1.2 MoF capacity can meet enacted PFM responsibilities	PFM Symposium					8	-	8	1	-	-	-	-	-	-	-	-	0%	Shift to FY22		Conduct of the workshop		Aug, 2021	Neves/ Kubasta		
			1.2 The capacity of MoF to plan, implement and sustain PFM reforms is enhanced	PEFA Workshop																		0%	Shift to FY22		Conduct of the workshop		Aug, 2021	Kubasta/ Neves	
			1.2 The capacity of MoF to plan, implement and sustain PFM reforms is enhanced	PIMA Workshop																		100%	Apr 27 & 29, 2021 (remote) / May 4 & 6, 2021 (remote)	4 - Predominantly COVID Related	Conduct of the Symposium		Oct, 2020	Lavea/ Seeds Gonguet/ Monteiro/ Preston (HQ)	
	2. Comprehensive, credible and policy based budget preparation		2.3 More credible medium-term budget framework is integrated in annual budget process	Fishing revenue workshop																		0%	Shift to FY22		Conduct of the workshop	In conjunction with development partners	Nov, 2020	Neves/Beaumont	
			2.2 More credible medium term macro fiscal framework is included in budget documentation	Workshop on Budget Documentation and Report Writing																		100%	Sep 22 - Oct 9, 2020 (remote)	2 - Indirectly COVID Related	Conduct of Workshop	In conjunction with development partners	Sep, 2020	Iula/ Neves	
			Workshop - Fiscal Framework in Pacific Countries																			0%	Shift to FY22		Deferred workshop from March uncertain		Sep, 2020	Lavea/ Seeds	
	3. Improve budget execution and control.		3.2 Risk based internal audit functions are established in central government agencies	Workshop - Internal Audit																		0%	Shift to FY22		In conjunction with PIFS		May, 2020	Kubasta	
			4. Improve coverage and quality of fiscal reporting	4.2 Comprehensiveness, frequency, and quality of fiscal reporting is enhanced	Treasury Functions and Financial Reporting																	0%	Shift to FY22		Workshop Conducted		Jan, 2021	Kubasta/Neves/ Kauffmann	
1. Strengthened revenue administration management and governance arrangements	6. Strengthened identification, monitoring, and management of fiscal risks	Regional		6.2 Central fiscal oversight and analysis of public corporation risks are strengthened	Fiscal Risk and Transparency																0%	Shift to FY22					Lavea/ Seeds		
				1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Managing Large taxpayers (with PITAA)																	100%	Feb 24 - Mar 4, 2021 (remote)	3 - Moderately COVID Related	Workshop on LTO delivered by 6/30/2020	Concept of large taxpayer office as key part of mobilizing revenue to be understood	May 4 to 7, 2020	Eysselein/ Shrosbree/ Scott	
				1.5 Corporate priorities are better managed through effective risk management	Managing Compliance Improvement & Effective Data Analysis																		0%	Shift to FY22		Workshop on CIS delivered by 8/31/2020	CIS developed to improve monitoring and evaluation of compliance risk mitigation	Jul 20 - 23, 2020	Scott/Shrosbree/Eysselein
				1.5 Corporate priorities are better managed through effective risk management	Workshop on Compliance Improvement Model (with PITAA)																		0%	Shift to FY22		Workshop on CIS delivered by 10/31/2020	CIS developed to improve monitoring and evaluation of compliance risk mitigation	FY22	Scott/Shrosbree/Eysselein
	1.5 Corporate priorities are better managed through effective risk management	ISORA Workshop																		0%	Cancelled		Workshop on ISORA delivered by 10/31/2020			Eysselein			

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Revenue Administration	1.8.2 Better revenue administration, management and governance arrangements & stronger tax administration core functions.	Regional	Update 2017 Review of Pacific Tax Reforms										20	75	95	1	5	98	103	1	100%	Feb 8 - Mar 31, 2021 (remote)	2 - Indirectly COVID Related				Eysselein/ Mullins/ Story/ Ryan/ Prihardini (HQ)		
			Development of PITAA Strategic Plan											-	24	24	1	-	24	24	1	100%	Apr 12 - 30, 2021 (remote)	1 - Not COVID Related				Fisher/ Shroobree	
			Webinar - Response to COVID19 for Tourism Economy (with FAD and SARTTAC)				2	-	2	1	14	10	24	4	6	6	12	2	6	6	12	2	100%	Oct 6 - 7, 2020 (remote)/ Dec 6 - 11, 2020 (remote)	4 - Predominantly COVID Related				Eysselein/ Shroobree
	2.5 Audit and other verification programs more effectively ensure accuracy of reporting		Workshop on Tax Investigations - VAT (joint with OECD and PITAA)	5	20	25	1	5	20	25	1	-	-	-	-	-	-	-	-	-	-	0%	Shift to FY22		Workshop on VAT tax Investigations delivered by 2/28/21	Workshop delivered in terms of training needs identified	Jan25 - 28, 2021	Eysselein/ Shroobree/Matthews	
	2.5 Audit and other verification programs more effectively ensure accuracy of reporting		Small State Tax Audit Training (Tuvalu, RM, FSM, Nauru, Palau and Niue)											-	36	36	2	-	15	15	1	100%	Apr 5 - 19, 2021 (remote)	2 - Indirectly COVID Related					Bell
	2.3 , 2.4 A larger proportion of taxpayers meet their filing and payment obligations as required by law	Managing Return Filing and Tax Arrears	5	20	25	1	5	20	25	1	5	20	25	1	5	18	23	1	5	18	23	1	100%	Apr 20 - 28, 2021 (remote)	3 - Moderately COVID Related	Workshop on managing filing and arrears delivered by 4/30/21	Workshop delivered in terms of training needs identified	Dec 7 - 10, 2020	Field/ Raelene
<b>TOTAL</b>					<b>167</b>	<b>139</b>	<b>306</b>	<b>25</b>																					

Updated Post COVID-FY21 Workplan:

134	118	252	21
17	0	17	4
13%	0%	7%	19%

Delivered by Jul 31:

Percentage of Revised Plan:

Updated Workplan at Jan 31:

144	184	328	23
72	18	90	11
50%	10%	27%	48%

Delivered by Jan 31:

Percentage of Revised Plan:

Final Outturn at April 30:

115	176	291	21
80%	96%	89%	91%
86%	149%	115%	100%
69%	127%	95%	84%

Percentage of Jan 2021 Revised Plan:

Percentage of Jul 2020 Revised Plan:

Percentage of Original Plan: