

FY20 PFTAC Work Plan - May 2019 to April 2020: Vanuatu - FINAL OUTTURN AS AT APRIL 2020

TA Area	Objective	Country	Outcome Targeted	Activity	May 2019 - April 2020 (in person-days)			Number of Missions/Activities	Updated Inputs at Oct 31, 2019 (person-days - changes in red)			Number of Missions/Activities	% of updated plan delivered at end-Oct	Updated Inputs at Apr 30, 2020 (person-days - changes in red)			Number of Missions/Activities	% of updated plan delivered at end-Apr	Delivery Status	Milestones	Comments	Planned Date	Experts	
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total			PFTAC resident advisors	ST experts	Total								
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	Vanuatu	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Develop a comprehensive suite of prudential standards	5	0	5	1	-	-	-	-	0%	-	-	-	0%	Shift to FY21	To be established in CDPort		1-Nov-19	TBC		
			1.2 Supervisors and regulations require banks to have robust governance policies and processes covering among others effective board and senior management oversight and sound control environment.	Assistance in developing a financial analysis process that effectively identifies risk	5	-	5	1	5	-	5	1	100%	5	-	5	1	100%	Jul 8 - 12, 2019			1-Sep-19	Stefanou	
	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	2.4 Strengthened institutional structure and operational and procedures for RBS implementation	Assistance in finalizing risk rating characteristic framework					5	11	16	1	0%	-	8	8		100%	Apr 6 - 13, 2020				De-Bie		
				Credit Union Regulatory Reform												100%	Feb 5 - 15, 2020					Henderson		
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Vanuatu	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Imbalances using various data sources to compile GFS are investigated and resolved.	0	21	21	1	12	-	12	1	0%	-	-	-	0%	Cancelled	Establish a GFS technical workshop between DoPT, VNSO and RBV to reconcile data before its published and disseminated. A reconciliation of transactions in the net investment of nonfinancial assets between various source data Compile and disseminate annual GFS for general government operations are compiled and disseminated on an annual / quarterly basis.	Statistical discrepancies and other potential indicators of problems in statistical outputs are investigated.	Jun-19	Luis/ Engelbrecht		
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.																				
Real Sector Statistics	3. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Vanuatu	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Build independent compilation capacity	12	0	12	1	12	-	12	1	100%	12	-	12	1	100%	Oct 29 - Nov 8, 2019	Compilation & rebasing Implement new fishery data Implement corrected VAT data in VA Methods for value added calculation in tourism industry			Nov-19	Scheiblecker
			1.4 Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Refine sources/methods; CPI/GDP rebasing plans																				
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	Vanuatu	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Review of GDP forecasting methodology.	0	16	16	1	-	-	-	-	0%	-	-	-	0%	Cancelled	(1) GDP forecasting methodology is reviewed and updated following the rebasing of GDP (Apr. 20).			Apr-20	Expert	
			1.3 Sound medium-term macroeconomic framework	Support the use of the Model Of the Vanuatu Economy (MOVE) and the national framework for revenue forecasting.	10	0	10	1	-	-	-	-	0%	-	-	-	-	0%	FY21	(1) The MOVE is used in monetary policy settings and policy analysis (Apr. 19). (2) The national framework for revenue forecasting is used in budget preparations (Dec. 19). (3) Documentation on the MOVE is publicly available (Apr. 20).			Feb-20	Expert
Public Financial Management	3. Improved Budget Execution and Control	Vanuatu	3.1 Budget execution and controls are strengthened	Review risk based internal audit functions and provide additional training on auditing and recommendation monitoring.	0	17	17	1	-	-	-	-	0%	-	-	-	0%	Other donor	Review of procurement audit and implementation of annual audit plan.	STX days: 2 weeks in country; 1 weekend; 2 travel days; 3 pre-post mission days	Nov-19	Pricevich		
	4. Improve coverage and quality of fiscal reporting		4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Review of treasury business operations to improve efficiency of financial reporting.	5	27	32	2	5	27	32	2	50%	5	15	20	1	100%	Jun 24 - 28, 2019	Improved operations implemented to enable timely reporting on in year and annual financial reported	1-2 week mission and 11 week mission by STX.		Kubasta/ Mellor	
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Vanuatu	1.5.1 - 1.5.4 Corporate priorities are better managed through effective risk management	Review compliance improvement strategy	0	10	10	1	-	6	6	1	100%	-	6	6	1	100%	Jun 11 - 18, 2019	Current Compliance Improvement Plan is evaluated	Renewal of Compliance Improvement Plan may be needed	Dec-19	Shrosbree	
			1.1 - 1.7. Strengthen revenue administration management and governance arrangements	Review reform progress and status of PFTAC Recommendations	2	0	2	1	2	-	2	1	0%	2	-	2	1	100%	Oct 29 - 31, 2019	Successful implementation of a reform strategy and governance framework.	Vanuatu has made good progress in implementing administrative reforms - additional TA required to further institutionalize new ways of work.	Oct-19	Eysselein	
			2.2.1. Taxpayer services initiatives to support voluntary compliance are strengthened	Improve taxpayer services	0	6	6		-	6	6		100%	-	6	6		100%	Jun 11 - 18, 2019	Improved delivery of taxpayer services by 31/12/2020 and measured against TADAT dimensions.	Visit included under objective 1 PFTAC will continue to support Vanuatu with the implementation of a function based structure which includes a taxpayer services function.	Dec-19	Shrosbree	
	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	Vanuatu	2.3.1 - 2.3.2 A larger proportion of taxpayers meet their filing obligations as required by law	Review and improve on-time filing and management of outstanding tax returns	0	6	6	1	-	6	6	1	100%	-	6	6	1	100%	Sep 26 - 30, 2019	On-time filing operating at improved efficiency levels by 31/12/2020 and measured against TADAT dimensions.	PFTAC will continue to support Vanuatu with the implementation of a function based structure which includes a filing function.	Jun-19	Field	
			2.4.1 - 2.4.3 A larger proportion of taxpayers meet their payment obligations as required by law	Review and improve on time payment and management of tax arrears	0	10	10		-	10	10			-	10	10			Oct 1 - 10, 2019	On-time payment operating at improved efficiency levels by 31/12/2020 and measured against TADAT dimensions.	Visit included under 2.3.1 - 2.3.2. PFTAC will continue to support Vanuatu with the implementation of a function based structure which includes an arrears collection function.	Jun-19	Field	
			2.5.1 - 2.5.2 Audit and other verification programs more effectively ensure accuracy of reporting	Review the audit function	0	16	16	1	-	16	16	1	0%	-	16	16	1	100%	Dec 9 - 20, 2019	The audit function operating at improved efficiency levels by 31/12/2020 and measured against	The authorities have requested TA to assist in building audit function and capability.	Jun-19/ Sep-19	Home	
			2.1 - 2.5. Strengthened core tax administration functions	Review reform progress and status of PFTAC Recommendations	3	0	3		1	-	1		0%	1	-	1		100%	Oct 29 - 31, 2019	Successful implementation of a reform strategy and governance framework.	Visit included under objective 1 Vanuatu has made good progress in implementing administrative reforms - additional TA required to further institutionalize new ways of work.	Oct-19	Eysselein	

TOTAL	42	129	171	13	42	82	124	10
Updated Plan Total Days								

Delivered by Oct 31:	22	43	65	5
Percentage of Revised Plan:	52%	52%	52%	50%

Revenue Administration	Tax Policy and Legal	Vanuatu	1.8 Effective implementation of a new tax or modernized legislation	Tax Administration Law and Regulation					-	5	5	1	0%	-	-	-	-	0%	Cancelled	Modernized laws implemented by 30/6/2019.	PFTAC is supporting a request by the authorities to modernize their tax laws.		Burns
			1.8 Effective implementation of a new tax or modernized legislation	Tax Administration Law and Regulation						-	3	3		100%	-	3	3		100%	Jun 14 - 16, 2019	Modernized laws implemented by 30/6/2019.	PFTAC is supporting a request by the authorities to modernize their tax laws.	

TOTAL	0	0	0	0	0	8	8	1
Updated Plan Total Days								

Delivered by Oct 31:	0	3	3	0
Percentage of Revised Plan:	0%	38%	38%	0%

TOTAL	42	129	171	13	42	90	132	11
Updated Plan Total Days								

Delivered by Oct 31:	22	46	68	5
Percentage of Revised Plan:	52%	51%	52%	45%

Actual Outturn at April 30, 2020:	25	79	104	8
Percentage of Mid-Year Revised Plan:	60%	88%	79%	73%
Percentage of Original Plan:	60%	61%	61%	62%